Spire Tennessee Inc.
83 Century Blvd.
Nashville, TN 37214

November 24, 2026

Electronically Filed in TPUC Docket Room
on November 24, 2026 at 12:47 p.m.

Herb Hilliard, Chairman
c/o Ectory Lawless
Tennessee Public Utility Commission
502 Deaderick Street, Fourth Floor
Nashville Tennessee 37243

RE: Docket No. 25-00074 – Spire Tennessee Quarterly Integration Update

Dear Chairman Hilliard,

Enclosed is Spire Tennessee Inc.'s ("Spire Tennessee") Quarterly Integration Status Update ("Update") pursuant to the Tennessee Public Utility Commission ("Commission") deliberation motion in Docket No. 25-0074 ("Piedmont-Spire Acquisition"). This Update, and related supporting documentation, provides the status of the integration as of September 30, 2026, including a summary of integration projects and activities, capital and operating budgets, cumulative progress and timeline toward completion, actual costs compared to budget, remaining costs to full completion, the expected date of full integration, and other issues impacting full integration.

Since its last update, Spire Tennessee completed the transition to Spire-owned financial systems on October 1, 2026 ("Financial Day 1"), with the first financial close on these systems occurring over the past week. This phase of the transition covers financial, supply chain, and gas supply processes. Training sessions were held with Tennessee personnel leading up to Financial Day 1 to support a successful transition.

Looking ahead, our focus remains on completing system integration, which includes transition of customer service systems ("Customer Day 1"), exiting transitional service arrangements, and scaling the operating model to align fully with enterprise standards, all while ensuring that customers receive the same exceptional level of service that they have come to expect. Key workstreams, including data conversion, customer system migration, and field service modernization, are advancing. The next phase will emphasize completing platform migrations, advancing brand transition activities, and strengthening change management to support employees and customers through the remaining transition. Overall, the integration is on a strong trajectory, with clear directives to deliver value to our customers in Nashville and reinforce consistency as we move toward a fully integrated Tennessee operation.

As always, please do not hesitate to reach out with any comments, questions, or concerns.

Sincerely,



Joe Hampton
Senior Vice President & President, Spire Tennessee Inc.
605 Richard Arrington Blvd N
Birmingham, AL 35203

cc:

Michelle Mairs
Audit and Compliance Director
Tennessee Public Utility Commission
502 Deaderick Street, 4th Floor
Nashville, Tennessee 37243

Vance Broemel
Senior Assistant Attorney General
Office of the Tennessee Attorney General
Consumer Advocate Division
P.O. Box 20207
Nashville, Tennessee 37202

SPIRE TENNESSEE INC.

Docket No. 25-00074

TN INTEGRATION REPORT

Confidential document filed under seal.