



Spire Tennessee Inc.
83 Century Blvd.
Nashville, TN 37214

August 18, 2026

Electronically Filed in TPUC Docket
Room on August 18, 2026 at 11:16 a.m.

David F. Jones, Chairman
c/o Ectory Lawless
Tennessee Public Utility Commission
502 Deaderick Street, Fourth Floor
Nashville Tennessee 37243

RE: Docket No. 25-00074 – Spire Tennessee Quarterly Integration Update

Dear Chairman Jones,

Enclosed is Spire Tennessee Inc.'s ("Spire Tennessee") Quarterly Integration Status Update ("Update") pursuant to the Tennessee Public Utility Commission ("Commission") deliberation motion in Docket No. 25-0074 ("Piedmont-Spire Acquisition"). This Update, and related supporting documentation, provides the status of the integration as of June 30, 2026, including a summary of integration projects and activities, capital and operating budgets, cumulative progress and timeline toward completion, actual costs compared to budget, remaining costs to full completion, the expected date of full integration, and other issues impacting full integration.

Since its last update, Spire Tennessee started its brand transition on June 1, 2026, completing its fleet vehicle branding, distributing Spire uniforms for field operations employees, and implementing a new customer guide for onboarding new Spire customers. As Spire continues the integration process, it will transition all customer and stakeholder touchpoints to the Spire brand.

Looking ahead, our focus remains on completing system integration, which includes the successful transition of financial systems ("Financial Day 1") and the transition of customer service systems ("Customer Day 1"), exiting transitional service arrangements, and scaling the operating model to align fully with enterprise standards, all while ensuring that customers receive the same, exceptional level of service that they have come to expect. Key workstreams, including data conversion, customer system migration, and field service modernization, are advancing. The next phase will emphasize completing platform migrations, advancing brand transition activities, and strengthening change management to support employees and customers through the remaining transition. Overall, the integration is on a strong trajectory, with clear directives to deliver value to our customers in Nashville and reinforce consistency as we move toward a fully integrated, Tennessee operation.

As always, please do not hesitate to reach out to Spire Tennessee with any comments, questions, or concerns.

Sincerely,

A handwritten signature in black ink, appearing to read "Joe Hampton". The signature is fluid and cursive, with a large initial "J" and a long horizontal stroke at the end.

Joe Hampton
Senior Vice President & President, Spire Tennessee Inc.
605 Richard Arrington Blvd N
Birmingham, AL 35203

cc:

Michelle Mairs
Audit and Compliance Director
Tennessee Public Utility Commission
502 Deaderick Street, 4th Floor
Nashville, Tennessee 37243

Vance Broemel
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SPIRE TENNESSEE INC.

Docket No. 25-00074

TN INTEGRATION REPORT

Confidential documents filed under seal.