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Electronically Filed in TPUC Docket Room on August 29, 2025 at 10:25 a.m.

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August 29, 2025

25-00069

Via E-mail and U.S. Mail

David F. Jones, Chairman c/o Ectory Lawless - Docket Room Tennessee Public Utility Commission 502 Deaderick Street, Fourth Floor Nashville, Tennessee 37243

Re: Piedmont Natural Gas Company, Inc., Performance Incentive Plan Report for the Period July 1, 2024, through June 30, 2025

Dear Chairman Jones,

Enclosed for electronic filing with the Commission is Piedmont Natural Gas Company, Inc.'s ("Piedmont") annual report of shared gas cost savings for the period July 1, 2024, through June 30, 2025.

As the enclosed Gain/Loss Summary page indicates, the annual accumulated total gains and savings under the Plan total \$7,334,254. Under the Plan's sharing formula, \$5,734,254 of these gains and savings are allocated to the Company's Tennessee ratepayers. The remaining \$1,600,000 is reflected as the Company's share. Detailed calculations supporting the amounts shown on the Gain/Loss Summary page are provided in this filing. Please note that all enclosures provided in this filing, with the exception of the Gain/Loss Summary page itself, contain CONFIDENTIAL INFORMATION.

The required original and four (4) physical copies of this filing, along with the \$25.00 filing fee, is being delivered via U.S. Mail. The hardcopy of the workpapers is being sent to TPUC from the Charlotte office.

Thank you for your assistance with this matter. If you have any questions about this filing, you may reach me at the number shown above.

David F. Jones, Chairman August 29, 2025 Page 2

Sincerely yours,

HOLLAND & KNIGHT LLP

Paul S. Davidson Equity Partner

PSD:jv Enclosures

cc: Michelle Mairs

Brian S. Heslin Pia K. Powers

James H. Jeffries IV Brian L. Franklin Mason E. Maney Piedmont Natural Gas Company, Inc. Performance Incentive Plan (IPA) July 2024 - June 2025

Piedmont Natural Gas Company, Inc. Gain / Loss Summary Report on Performance Incentive Plan July 2024 - June 2025

					25%		75%		Capacity		25%		75%				25%		75%	
		Gas Procurement		Company		TN Ratepayer		Management			Company		TN Ratepayer							
	Incentive		GPI		GPI		Incentive		CMI		CMI					Total		Total		
		Mechanism		Sharing		Sharing		Mechanism			Sharing		Sharing		Total		Company		TN Ratepayer	
Month	Year	Gain/(Loss) 1/		Gain/(Loss) 2/		Gain/(Loss)			Gain/(Loss)		Gain/(Loss)		Gain/(Loss)		Gain/(Loss)		Gain/(Loss) 3/		Gain/(Loss) 3/	
July	2024	\$	52,632	\$	13,158	\$	39,474	\$	600,000	\$	150,000	\$	450,000	\$	652,632	\$	163,158	\$	489,474	
August	2024	\$	49,345	\$	12,336	\$	37,009	\$	600,000	\$	150,000	\$	450,000	\$	649,345	\$	162,336	\$	487,009	
September	2024	\$	42,920	\$	10,730	\$	32,190	\$	600,000	\$	150,000	\$	450,000	\$	642,920	\$	160,730	\$	482,190	
October	2024	\$	60,237	\$	15,059	\$	45,178	\$	600,000	\$	150,000	\$	450,000	\$	660,237	\$	165,059	\$	495,178	
November	2024	\$ ((17,477)	\$	(4,369)	\$	(13,108)	\$	600,000	\$	150,000	\$	450,000	\$	582,523	\$	145,631	\$	436,892	
December	2024	\$	26,424	\$	6,606	\$	19,818	\$	600,000	\$	150,000	\$	450,000	\$	626,424	\$	156,606	\$	469,818	
January	2025	\$ ((63,143)	\$	(15,786)	\$	(47,357)	\$	283,485	\$	70,871	\$	212,614	\$	220,342	\$	55,086	\$	165,257	
February	2025	\$	44,336	\$	11,084	\$	33,252	\$	557,400	\$	139,350	\$	418,050	\$	601,736	\$	150,434	\$	451,302	
March	2025	\$	41,374	\$	10,344	\$	31,031	\$	600,000	\$	150,000	\$	450,000	\$	641,374	\$	160,344	\$	481,031	
April	2025	\$ 1	07,712	\$	26,928	\$	80,784	\$	600,000	\$	150,000	\$	450,000	\$	707,712	\$	176,928	\$	530,784	
May	2025	\$	59,418	\$	14,855	\$	44,564	\$	600,000	\$	150,000	\$	450,000	\$	659,418	\$	103,689	\$	555,729	
June	2025	\$	84,152	\$	21,038	\$	63,114	\$	605,439	\$	151,360	\$	454,079	\$	689,591	\$	-	\$	689,591	
		\$ 4	87,930	\$	121,982	\$	365,947	\$	6,846,324	\$	1,711,581	\$	5,134,743	\$	7,334,254	\$	1,600,000	\$	5,734,254	

^{1/} The monthly gain or loss set forth in this column reflects total gains or losses calculated under the gas procurement mechanism.

^{2/} Company GPI sharing reflects 25% of gains or losses calculated under the gas procurement mechanism.

^{3/} The Company is subject to a cap on overall gains or losses of \$1.6 million annually. Any gains above this cap will be reflected in the Total TN Ratepayer Gain/(Loss) column.