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VIA EMAIL (tpuc.docketroom@tn.gov) & FEDEX

Dr. Kenneth C. Hill, Chairman
c/o Ectory Lawless, Dockets & Records Manager
Tennessee Public Utility Commission
502 Deaderick Street, 4th Floor
Nashville, TN 37243

Re: IN RE: PETITION OF KINGSFORT POWER
COMPANY d/b/a AEP APPALACHIAN POWER
FOR A GENERAL RATE CASE
DOCKET NO.: 21-00107

Dear Chairman Hill:

On behalf of Kingsport Power Company d/b/a AEP Appalachian Power, we transmit for filing
Rebuttal Testimony for the following:

A. Wayne Allen
William K. Castle
Jessica M. Criss
Eleanor K. Keeton
Vanessa Y. Oren
Katharine Walsh
Michael H. Ward

The originals and four copies are being sent by overnight delivery.

Should you have any questions, please do not hesitate to contact the undersigned.

Very sincerely yours,

HUNTER, SMITH & DAVIS, LLP



William C. Bovender

Enclosure: As stated

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**REBUTTAL TESTIMONY OF
MICHAEL H. WARD
ON BEHALF OF KINGSPORT POWER COMPANY
D/B/A AEP APPALACHIAN POWER
BEFORE THE TENNESSEE PUBLIC UTILITY COMMISSION
DOCKET NO. 21-00107**

1 **INTRODUCTION AND BACKGROUND**

2 **Q. PLEASE STATE YOUR NAME, BUSINESS ADDRESS, AND POSITION.**

3 A. My name is Michael H. Ward.

4 **Q. ARE YOU THE SAME MICHAEL H. WARD WHO SUBMITTED**
5 **DIRECT TESTIMONY IN THIS PROCEEDING?**

6 A. Yes.

7 **Q. WHAT IS THE PURPOSE OF YOUR REBUTTAL TESTIMONY?**

8 A. The purpose of my rebuttal testimony is to respond to the direct testimony of
9 Consumer Advocate Unit (CA) witness Novak regarding his concerns about the
10 class cost-of-service (CCOS) study and his proposal on recovering the revenue
11 deficiency from the various customer classes.

12 **Q. WITNESS NOVAK TESTIFIED THAT HE HAS NO KNOWLEDGE OF**
13 **THE COMMISSION ADOPTING A CCOS STUDY FOR ANY UTILITY**
14 **THAT IT REGULATES. PLEASE COMMENT.**

15 A. I have looked back at the Company's rate case orders since 1981, and while it
16 may be true that the Commission has not based rates solely upon a CCOS, it has
17 indicated support for cost-based rates. In those orders, the Tennessee Public
18 Utility Commission (TPUC), or its predecessors, indicated that it 1) approved
19 generally of the cost-of-service approach (August 21, 1981 order in Docket No.
20 U-7022); 2) will move toward the implementation of cost-based rates (November

1 15, 1984 order in Docket No. U-84-7308); and 3) would continue the gradual
2 movement towards a positive rate of return for the residential class (May 29, 1987
3 order in Docket No. U-86-7472). Furthermore, CCOS studies were the
4 foundation of the Company's consideration for both its proposals and settlement
5 discussions in every subsequent case. Given this history, the Company's proposal
6 to allocate its revenue requirement to the classes based upon its CCOS, along with
7 the concept of gradualism, is more in keeping with the Commission's previous
8 pronouncements on this subject than Mr. Novak's recommended allocation
9 approach.

10 **Q. PLEASE ELABORATE ON THE PURPOSE OF THE CCOS STUDY?**

11 A. Cost-of-service studies are a basic and nearly universally accepted tool used in
12 electric utility ratemaking based on the principle of cost causation. A cost-of-
13 service study is a largely objective method to attribute costs to the categories of
14 customers based on how customers cause those costs to be incurred. These
15 studies assure rates are reasonably set and do not unduly discriminate between
16 rate classes. The CCOS study fully allocates the test year revenues, expenses, and
17 rate base to each customer class based on how those customers cause costs to be
18 incurred. By conducting a CCOS study, cost-based rates are developed and each
19 customer class is responsible for the costs it imposes on the system. Different
20 classes of customers use electricity differently and that difference is the basis for
21 the disparity in the cost to provide them service. A residential customer may use
22 very little electricity at night in the autumn months but a significantly higher
23 amount of electricity on a hot summer day or cold winter morning. Contrast that

1 with an industrial customer who may use electricity in a nearly uninterrupted
2 manner both day and night, all year. On a per-unit basis, that residential customer
3 is more expensive to serve because the Company must design its system to deliver
4 electricity on the peak hour, but must collect the revenues over the year at times
5 when consumption is often considerably less than the peak. This principle of cost
6 causation is widely accepted throughout the industry and throughout the
7 American Electric Power (AEP) system and should be used by the TPUC to set
8 rates in this case.

9 **Q. MR. NOVAK STATES CONCERNS OVER THE NUMBER OF**
10 **ALLOCATION FACTORS THE COMPANY USED IN ITS COST**
11 **STUDIES AND HOW THOSE COSTS ARE CLASSIFIED. WHY ARE**
12 **THESE ALLOCATORS NECESSARY?**

13 A. To accurately determine cost causation, costs must be assigned to the source, or
14 class, that causes them to be incurred. As described in my direct testimony, this is
15 the purpose of the CCOS study. As is the industry standard, each line item in
16 these studies is reviewed, and an appropriate assignment or allocation method is
17 determined based on cost causation. Numerous forms of Company data are used
18 to allocate costs to the various classes. Allocators used in this study are similar to
19 those used and approved in rate cases across the AEP system as well as for
20 practically all other electric utilities. For Mr. Novak to state that he could easily
21 allocate plant accounts (which apply a demand allocator) using an alternative
22 energy allocator (Novak Page 25, Lines 12-15) ignores the critical fact that utility
23 infrastructure is largely built and sized based on peak usage, or the demand

1 requirements of the system, not annual consumption of electricity. Demand
2 allocators are necessary to allocate demand-related costs among the various rate
3 classes based on their respective contribution to that peak demand. The common
4 application of this concept is identified in the National Association of Regulatory
5 Utility Commissioners (NARUC), Electric Utility Cost Allocation Manual,
6 Washington, D.C., 1992, page 13, as follows:

7 "Since generating units and transmission lines are sized
8 according to the peak demand consumed, the individual
9 contribution to peak demand came to be considered the
10 appropriate factor for the allocation of those facilities."

11 Additional examples of the use of specific allocators include: Company data on
12 customer deposits to allocate the interest on customer deposits; pre-tax operating
13 income to allocate taxes; retail sales to allocate the gross receipts tax; electric
14 utility plant (gross utility plant) to allocate property taxes; detailed Company
15 meter data to allocate investment in meters; detailed Company data on overhead
16 and underground lines, as well as transformers and poles, between the primary
17 and secondary distribution system to allocate investments associated with this
18 distribution equipment. As these examples demonstrate, extensive efforts are
19 made to fairly, and as objectively as possible, determine the costs of serving each
20 customer class and the return earned from each class. Numerous allocation
21 factors are necessary to properly determine and assign costs.

22 Finally, while it is unclear how Mr. Novak would allocate the items listed
23 previously, he states "factors beyond just the cost of service need to also be
24 considered in allocating costs. These other factors include value of service,

1 product marketability, encouragement of efficient use of facilities, broad
2 availability of service functions, and a fair distribution of charges among users”
3 (Novak page 25, lines 18-21). He provides no explanation as to how these
4 subjective and unquantifiable factors would be determined or how they were
5 considered in his margin-based approach. In contrast, the Company’s proposal
6 takes into account the principle of gradualism in the movement toward cost-based
7 rates and recognizes factors other than cost-of-service.

8 **Q. DOES THE COMPANY SUPPORT MR. NOVAK’S PROPOSAL TO**
9 **RECOVER THE REVENUE DEFICIENCY FOR ALL CUSTOMER**
10 **CLASSES BASED ON THE CURRENT MARGIN PROVIDED BY EACH**
11 **CUSTOMER CLASS (NOVAK PAGE 26, LINES 12-15)?**

12 A. No. In each of the other regulatory jurisdictions in which AEP operating
13 companies provide service, the principle of cost causation is applied to rate
14 development. The same principle should be applied by the TPUC in this case.
15 Mr. Novak proposes a method that socializes the cost of electricity for Kingsport
16 Power Company customers by perpetuating and, in some cases, exacerbating
17 existing subsidies among the classes. With Mr. Novak’s proposed allocation
18 method, certain classes of customers will continue to over-pay and others under-
19 pay for their service from Kingsport Power Company. The logic of assigning
20 revenues proportionately to the tariff classes rests on the foundation that the
21 underlying, existing revenues are apportioned correctly. If the underlying
22 revenues, as is often the case, are not representative of the underlying costs, a

1 strict revenue apportionment based on current revenues will only exacerbate any
2 inequities that exist in current revenues.

3 As discussed above, as well as in my and Company witness Castle's direct
4 testimonies, the objective is to design rates that reflect the actual cost of serving
5 customers while avoiding the potential for adverse economic shocks to individual
6 customers. The Company's proposal strikes a balance that moves toward cost-
7 based rates, while limiting the impact of the revenue increase on any one class.
8 The Company recommends that TPUC approve this fair and objective method
9 that will gradually reduce subsidies and continue the move towards cost-based
10 rates, consistent with past Commission orders.

11 **Q. DOES THIS CONCLUDE YOUR REBUTTAL TESTIMONY?**

12 **A.** Yes.