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August 5, 2019
Via Overnight Delivery

Ms. Darlene K. Standley, Asst. Chief - Telecommunications
Tennessee Public Utility Commission
502 Deaderick Street
4th Floor
Nashville, TN 37243

19-00069

**RE: Missouri Network Alliance, LLC
Application of Missouri Network Alliance, LLC To Provide Competing Local and Interexchange
Telecommunications Services on A Facilities and Resold Basis**

Dear Ms. Standley:


Enclosed for filing please find the original and thirteen (13) copies of the Application of Missouri Network Alliance, LLC To Provide Competing Local and Interexchange Telecommunications Services on A Facilities and Resold Basis filed on behalf of Missouri Network, LLC.

Included with this transmittal letter Missouri Network Alliance, LLC is providing both a redacted (public) and a confidential (non-public) version of its financial statements. The Company is requesting confidential treatment of its financial documents required to be submitted as part of this Application. Missouri Network Alliance, LLC is a privately held company and regards its financial statements as highly confidential and proprietary. It would be detrimental to Missouri Network Alliance if this information would be available to its competitors or to the general public as it would result in material harm to the Company's competitive and financial position.

Please acknowledge receipt of this filing by date-stamping the extra copy of this cover letter and returning it to me in the self-addressed, stamped envelope provided for that purpose.

Any questions you may have regarding this filing should be directed to my attention at 407-740-3002 or via email to cwightman@inteserra.com. Thank you for your assistance in this matter.

Sincerely,


Connie Wightman
Consultant

cc:tms: TNx1902
Enclosures
CW/rs

BEFORE THE TENNESSEE PUBLIC UTILITY COMMISSION

IN THE MATTER OF)
MISSOURI NETWORK ALLIANCE, LLC)
FOR A CERTIFICATE TO PROVIDE COMPETING)
LOCAL AND INTEREXCHANGE)
TELECOMMUNICATIONS SERVICES ON A) Docket No. **19-00069**
FACILITIES AND RESOLD BASIS THROUGHOUT)
THE STATE OF TENNESSEE)

**APPLICATION OF MISSOURI NETWORK ALLIANCE, LLC
TO PROVIDE COMPETING LOCAL AND INTEREXCHANGE TELECOMMUNICATIONS
SERVICES ON A FACILITIES AND RESOLD BASIS**

Pursuant to applicable Tennessee Statutes and the Rules and Regulations of the Tennessee Public Utility Commission and Section 253 of the Federal Telecommunications Act of 1996 (“Act”), Missouri Network Alliance, LLC (“Missouri Network Alliance”) respectfully requests that the Tennessee Public Utility Commission (“TPUC”) grant it authority to provide Competing facilities-based local and Interexchange telecommunications services, including dedicated high speed circuits offered to enterprise and wholesale customers within the State of Tennessee. Applicant intends to operate pursuant to market regulation, in accordance with amended TCA §65-5-109 enacted May 21, 2009. Missouri Network Alliance is willing and able to comply with all applicable rules and regulations in Tennessee pertaining to the provision of competing local telecommunications services. TCA §65-4-201.

In support of its Application, Missouri Network Alliance, LLC submits the following:

I. Administrative Requirements

1. The full name and corporate address of the Applicant is:

Missouri Network Alliance, LLC
2005 W. Broadway, Building A, Suite 215
Columbia, MO 65203
Phone: 573-777-4200
Facsimile: 573-777-4201
Toll Free: 855 BLUEBIRD (258-2473)

2. Questions regarding this application should be directed to:

Connie Wightman, Consultant
Inteserra Consulting Group, Inc.
151 Southhall Lane, Suite 450
Maitland, Florida 32751
Phone: 407-740-3002
Facsimile: 407-740-0613
E-Mail: cwightman@inteserra.com

3. Contact name and address at the Applicant is:

Chris Bach, Chief Financial Officer
Missouri Network Alliance, LLC
2005 W. Broadway, Building A, Suite 215
Columbia, MO 65203
Telephone: 573-777-4200
Facsimile: 573-777-4201
Toll Free: 855 BLUEBIRD (258-2473)
Email: Chris.Bach@bluebirdnetwork.com

4. Organizational Chart of Structure:

See **Exhibit A**.

I. Administrative Requirements, (Cont'd.)

5. Corporate Principal Officers (names and address):

The names and address of the Applicant's Principal Officers are listed in **Exhibit B** of this Application.

6. Principal Officers in Tennessee (names and address if different from corporate):

The Applicant does not have any employees in the State of Tennessee. Applicant operations will be managed centrally at the Missouri location.

7. Copy of Articles of Incorporation:

Missouri Network Alliance, LLC was organized in the state of Missouri on May 21, 1999. A copy of Missouri Network Alliance's Articles of Organization and amendments are provided in **Exhibit C**.

8. Copy of license to do business in the State of Tennessee.

See **Exhibit D**.

II. Managerial Requirements

Missouri Network Alliance has the managerial expertise to provide the services as described in section III.2 following. Missouri Network Alliance has an excellent senior management team, backed by experienced employees, who are competent in telephony engineering, operations and marketing. **Exhibit E** contains biographies of the senior management team of Missouri Network Alliance.

III. Technical Requirements

1. Geographic area coverage

Missouri Network Alliance requests authority to offer service throughout the entire State of Tennessee. It initially intends to offer service in areas where AT&T is the incumbent local exchange company that are designated open to competition. It may extend services into other areas that are designated open to competition as it builds out its network in Tennessee and finds additional opportunities.

2. Missouri Network Alliance does not intend to offer Basic Services. At this time, Missouri Network Alliance, LLC proposes to offer dedicated private line (BDS)-type services that do not include local switched access. Applicant intends to construct fiber to its enterprise and wholesale customers in the state of Tennessee. Applicant's customers may purchase metro-ethernet, wide area ethernet and / or dedicated internet access. Services offered are Ethernet Private Line, Ethernet Virtual Private Line, Ethernet Private LAN, Ethernet Virtual Private LAN; Ethernet Private Tree, Ethernet Virtual Private Tree, DS-1, DS-3 and SONET Services. Services will be provided pursuant to terms and conditions provided to the customer. The Company does not propose to have a tariff on file with the Commission. Customers will be notified of changes via bill messages, email or direct mail. Prices for generally available services will be posted at <https://bluebirdnetwork.com>.

3. Missouri Network Alliance is technically well qualified to provide the services proposed herein and its services will satisfy the minimum standards prescribed by the TPUC, including quality of service and billing standards required of all LECs regulated by the TPUC. As indicated in the biographies attached as **Exhibit E**, the Applicant's SVP of Operations has substantial telecommunications network and engineering experience.

III. Technical Requirements, Cont'd.

4. There will be no special CPE requirements for the Applicant's services that would not be compatible with an incumbent carrier.
5. Repair and Maintenance:

Missouri Network Alliance is responsible for all customer inquiries and complaints. The toll-free telephone number for customer inquiries and complaints is 855 BLUEBIRD (258-2473) and is provided by Missouri Network Alliance on the customer bill. Customer service is available seven days a week, twenty-four hours a day. Customers may contact the company in writing at the headquarters address indicated below.

Missouri Network Alliance, LLC
2005 W. Broadway, Building A, Suite 215
Columbia, MO 65203

Missouri Network Alliance's Chief Financial Officer, Chris Bach is responsible for and knowledgeable about provider operations and can be reached at the Applicant's headquarters.

IV. Financial Requirements

In support of its financial qualifications, Missouri Network Alliance submits 2018 year-end financial statements in **Exhibit F-1** under seal. Missouri Network Alliance has operated since 1999 and over the last 20 years has grown to serve several thousand retail, enterprise and wholesale customers. It has adequate cash reserves and investor backing to support its expansion plans into Tennessee and other states.

Exhibit F-2 contains the 3-year financial projections for Missouri Network Alliance's financial projections for its Tennessee operations.

The \$20,000 corporate surety bond is included as **Exhibit F-3**.

V. Small and Minority-Owned Telecommunications Business Participation Plan.

See **Exhibit G**.

VI. TPUC Rules for Local Telecommunications Providers:

Applicant has served notice of this application to the eighteen (18) incumbent local exchange telephone companies in Tennessee with a statement regarding the company's intention of operating geographically. Please see **Exhibit H**.

VII. Toll Dialing Parity Plan for Applicant's Providing Voice Grade Service:

Note applicable, see **Exhibit I**.

VIII. Numbering Issues:

1. What is your company's expected demand for NXXs per NPA within a year of approval of your application?

None, the company does not anticipate providing local switch services.

2. How many NXXs do you estimate that you will request from NANPA when you establish your service footprint?

Not applicable.

3. When and in what NPA do you expect to establish your service footprint?

Not applicable.

4. Will the company sequentially assign telephone numbers within NXXs?

Not applicable.

VIII. Numbering Issues, (Cont'd.)

5. What measures does the company intend to take to conserve Tennessee numbering resources?

Not applicable.

6. When ordering new NXXs for growth, what percentage fill of an existing NXX does the company use to determine when a request for a new NXX will be initiated?

Not applicable.

IX. Tennessee Specific Operational Issues:

1. How does the company intend to comply with TCA §65-21-114? In its description, please explain technically how the company will not bill for countywide calls within Tennessee.

Not applicable, the company does not plan to offer long distance calling at this time. If it does at a later date it will put in place the necessary arrangements to avoid billing long distance charges within metro calling areas.

2. Is the company aware of the Tennessee County Wide Calling database maintained by AT&T-Tennessee and the procedures to enter your telephone numbers on the database?

Yes, Missouri Network Alliance is aware of the database and the procedures involved, but it does not propose to offer local switching or numbering at this time.

3. Is your company aware of the local calling areas provided by the Incumbent Local Exchange Carriers in your proposed service areas?

Yes. Missouri Network Alliance is aware of all local calling areas provided by the Incumbent Local Exchange Carriers within Tennessee, but it does not propose to offer local switching or numbering at this time.

4. Explain the procedures that will be implemented to assure that your customers will not be billed long distance charges for calls within the metro calling areas.

Not applicable, the company does not plan to offer long distance calling at this time. If it does at a later date it will put in place the necessary arrangements to avoid billing long distance charges within metro calling areas.

IX. Tennessee Specific Operational Issues, Cont'd.

5. Please provide the name and telephone number of an employee of your company that will be responsible to work with the TPUC in resolving customer complaints.

Steve Crane, Chief Operating Officer
Missouri Network Alliance, LLC
2005 W. Broadway, Building A, Suite 215
Columbia, MO 65203
Telephone: 573-777-4200
Facsimile: 573-777-4201
Toll Free:
Email: Steve.Crane@bluebirdnetwork.com

6. Does the company intend to telemarket its services in Tennessee? If yes, is the company aware of the telemarketing statutes and regulations found in TCA §65-4-401 et seq. and Chapter 1220-4-11?

Currently, Missouri Network Alliance does not intend to telemarket its services in Tennessee. If it ultimately decides to use telemarketing in the future, it will comply with all applicable Tennessee statutes and rules.

X. Miscellaneous

1. Pre-filed testimony:

Missouri Network Alliance has submitted pre-filed testimony with its Application – See **Exhibit K**.

2. Tariffs

Missouri Network Alliance intends to operate pursuant to market regulation, in accordance with amended T.C.A. Section 65-5-109 enacted May 21, 2009.

3. Identify all states where certified as a telecommunications provider and the status of states certification is pending.

Applicant is certified in the following states: Arkansas (pending), Illinois, Indiana, Iowa, Kansas, Kentucky (pending), Missouri, Nebraska, Oklahoma, and Wisconsin.

4. Applicant's involvement in any mergers or acquisitions.

Missouri Network Alliance is not involved in any mergers or acquisitions.

5. Customer Deposits

Missouri Network Alliance does not require customer deposits.

6. Complaint History

Missouri Network Alliance has not received any complaints filed with state or federal regulatory agencies.

X. Miscellaneous, (Cont'd.)

7. Service Area

Missouri Network Alliance initially proposes to offer service in areas currently served by AT&T-Tennessee which are designated open to competition. Currently, Missouri Network Alliance does not intend to offer service in areas served by any incumbent local exchange telephone company with fewer than 100,000 total access lines.

XI. Public Interest

Grant of Missouri Network Alliance Application to provide facilities-based telecommunications services, within the state of Tennessee is in the public interest and serves the public convenience and necessity. In enacting the Federal Telecommunications Act of 1996, the United States Congress determined that it is in the public interest to promote competition in the provision of telecommunications services, experience with competition in other telecommunications markets, demonstrates the benefits that competition can bring to consumers. Consumers are enjoying increased services, lower prices, higher quality, and greater reliability. This is true not only with respect to the service offerings of the new entrants, but also as a result of the response of incumbent monopoly providers to the introduction of competition.

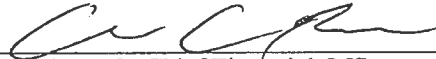
Missouri Network Alliance's proposed services will provide multiple public benefits by increasing the competitive choices available to users in Tennessee. Enhanced competition in telecommunications services likely will further stimulate economic development in Tennessee. In addition, increased competition will create incentives for all carriers to offer lower prices, more innovative services, and more responsive customer service.

XII. Statement of Compliance:

Missouri Network Alliance agrees to abide by TCA §65-4-201 and all applicable state statutes and all applicable Orders, Rules and Regulations entered and adopted by the Tennessee Public Utility Commission.

WHEREFORE, Missouri Network Alliance respectfully requests that the Commission enter an Order granting Missouri Network Alliance's Application for a Certificate to provide facilities-based local and interexchange telecommunications services, including dedicated private line services facilities-based and resold basis within the state of Tennessee.

Respectfully submitted this 2 day of August, 2019.



Chris Bach, Chief Financial Officer
Missouri Network Alliance, LLC

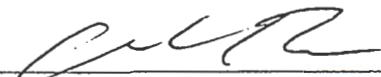
VERIFICATION

STATE OF MISSOURI

)
) : ss
)

COUNTY OF BOONE

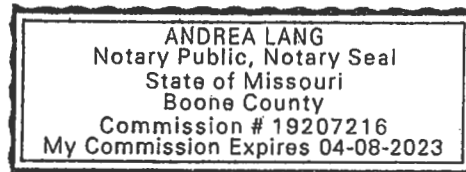
I, Chris Bach, hereby declare under penalty of perjury, that I am Chief Financial Officer of Missouri Network Alliance, LLC, the Petitioner in this proceeding; that I am authorized to make this verification on behalf of Missouri Network Alliance, LLC that I have read the foregoing Petition and exhibits; and that the facts stated therein are true and correct to the best of my knowledge, information and belief.


Chris Bach
Chief Financial Officer
Missouri Network Alliance, LLC

Sworn and subscribed before me this 2nd day of August, 2019.

My Commission expires April 8th, 2023

Andrea Lang
Signature of official administering oath



MISSOURI NETWORK ALLIANCE

Exhibit A

Corporate Structure

Missouri Network Alliance, LLC is a Missouri organization organized on May 21, 1999. Bluebird Network, LLC is the Parent Company of Missouri Network Alliance, LLC. Bluebird Network, LLC consists of Missouri Network Alliance, LLC, Bluebird Media Network, LLC and Bluebird Underground, LLC.

MISSOURI NETWORK ALLIANCE

Exhibit B

List of Officers

The following individuals are officers of Missouri Network Alliance, LLC and may be contacted at the Applicant's headquarters located 2005 W. Broadway, Building A, Suite 215 Columbia, MO 65203.

Officers:

Michael Morey	Chief Executive Officer
Chris Bach	Chief Financial Officer
Steve Crane	Chief Operating Officer

Missouri Network Alliance

Exhibit C

Articles of Organization

**ARTICLES OF ORGANIZATION
OF
MISSOURI NETWORK ALLIANCE, L.L.C.**

The undersigned, for the purpose of forming a limited liability company under the Missouri Limited Liability Company Act, hereby adopts the following Articles of Organization:

ARTICLE I

The name of the limited liability company is MISSOURI NETWORK ALLIANCE, L.L.C. (the "Company").

ARTICLE II

The purposes for which the Company is formed are (a) to provide all forms of communication goods and services within and beyond the State of Missouri; and (b) the transaction of any or all lawful business for which a limited liability company may be organized under Sections 347.010 to 347.187 of the Revised Statutes of Missouri. The enumeration of purposes and powers herein shall not be deemed to exclude or in any way limit by inference any purposes or powers which this Company has power to exercise, whether expressly by the laws of the State of Missouri, now or hereafter in effect or implied by any reasonable construction of such laws.

ARTICLE III

The address, including street and number, if any, of the registered office and name of the registered agent in the State of Missouri is:

John M. Keller
Dunn Keller Gillespie
Johnston & Latz, L.C.
406 Plaza Center Building
800 West 47th Street
Kansas City, Missouri 64112

FILED

MAY 21 1999

Rebecca McDowell
SECRETARY OF STATE

ARTICLE IV

The management of the Company is vested in one or more managers of the Company pursuant to, and in accordance with, the Company's Operating Agreement initially approved by all members of the Company.

ARTICLE V

The latest date on which the Company is to dissolve is December 31, 2029.

ARTICLE VI

The name and address of the organizer of the Company is:

John M. Keller
Dunn Keller Gillespie
Johnston & Latz, L.C.
406 Plaza Center Building
800 West 47th Street
Kansas City, Missouri 64112

ARTICLE VII

A. Any member of this Company acting in the capacity of manager shall not be personally liable to the Company or its members for monetary damages for breach of fiduciary duty except for liability arising out of (i) any breach of the member's duty of loyalty to the Company or its members, (ii) acts or omissions not in good faith or which involve intentional misconduct or knowing violation of law, or (iii) a transaction from which the member derived an improper personal benefit.

B. Each individual who acts in the capacity as manager of the Company (and the heirs, executors, personal representatives or administrators of such individual) who was or is made a party to, or is involved in any threatened, pending or completed action, suit or proceeding, whether civil, criminal, administrative or investigative, by reason of the fact that such person is or was acting as a manager of the Company or is or was serving at the request of the Company as a manager, director, officer, partner, trustee, employee or agent of another limited liability company, corporation, partnership, joint venture, trust, employee benefit plan or other enterprise ("Indemnitee"), shall be indemnified and held harmless by the Company to the fullest extent permitted by applicable law, as the same exists or may hereafter be amended. In addition to the indemnification conferred in this Article, the Indemnitee shall also be entitled to have paid directly by the Company the expenses reasonably incurred in defending any such proceeding against such Indemnitee in advance of its final disposition, to the fullest extent authorized by applicable law, as the same exists or may hereafter be amended. The right to indemnification conferred in this Article shall be a contract right.

C. The Company may provide indemnification to such of the members, officers, employees and agents of the Company to such extent and to such effect as the members shall determine to be appropriate and authorized by applicable law.

D. The rights and authority conferred in this Article shall not be exclusive of any other right which any person may have or hereafter acquire under any statute, provision of the articles of organization or operating agreement of the Company, agreement, vote of members or otherwise.

E. Any repeal or amendment of this Article by the members of the Company shall

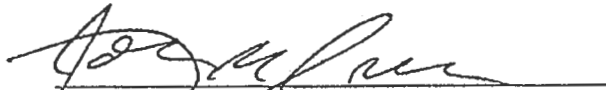
not adversely affect any right or protection of any member who incurred any such indemnified liability prior to the time of such repeal or amendment.

ARTICLE VIII

Solely for purposes of filing federal and state income tax returns and for the purpose of determining income tax treatment under the Internal Revenue Code of 1986, as amended, the Company shall be considered a partnership rather than a corporation. The Members shall not be partners one to another, or partners as to any third party. To the extent any member, by word or action, represents to another person that any other member is a partner or that the Company is a partnership (other than for federal and state income tax purposes), the member making such wrongful representation shall be liable to any other member who incurs personal liability by reason of such wrongful representation.

The undersigned organizer hereby affirms, under the penalties of perjury, that the facts stated in these Articles of Organization are true and that the undersigned is duly authorized to execute these Articles.

IN WITNESS WHEREOF, the undersigned organizer of the Company, hereby executes these Articles of Organization on the 19th day of May, 1999.

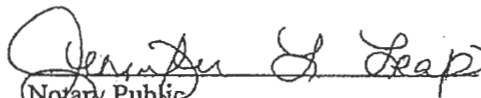

John M. Keller, Organizer

ACKNOWLEDGEMENT

STATE OF MISSOURI)
) ss.
COUNTY OF JACKSON)

On this 19th day of May, 1999, before me appeared John M. Keller, to me personally known, who, being by me duly sworn, acknowledged such instrument to be the free act and deed of the limited liability company.

IN TESTIMONY WHEREOF, I have hereunto set my hand and affixed my official seal on the day and year last above written.


Notary Public

JENNIFER L. LEAP
Notary Public - Notary Seal
STATE OF MISSOURI
Jackson County
My Commission Expires: Dec. 1, 2000

My Commission Expires:

12-01-00

FILED

MAY 21 1999


SECRETARY OF STATE

Missouri Network Alliance

Exhibit D

Tennessee Secretary of State Authority



Tre Hargett
Secretary of State

**INTESERRA
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JUN 17 2019

Division of Business Services

Department of State

State of Tennessee

312 Rosa L. Parks AVE, 6th FL
Nashville, TN 37243-1102

Missouri Network Alliance, L.L.C.
STE 215 BLDG A
2005 W BROADWAY
COLUMBIA, MO 65203-1300

June 12, 2019

Filing Acknowledgment

Please review the filing information below and notify our office immediately of any discrepancies.

SOS Control # :	001034167	Formation Locale:	MISSOURI
Filing Type:	Limited Liability Company - Foreign	Date Formed:	05/21/1999
Filing Date:	06/12/2019 1:02 PM	Fiscal Year Close:	12
Delayed Effective Date:	07/01/2019 12:01 AM	Annual Report Due:	04/01/2020
Status:	Active	Image # :	B0719-3673
Duration Term:	Perpetual		
Managed By:	Manager Managed		

Document Receipt

Receipt # :	004863437	Filing Fee:	\$300.00
Payment-Check/MO -	INTESERRA CONSULTING GROUP, INC., WINTER PARK, FL		\$300.00

Registered Agent Address:
COGENCY GLOBAL INC.
STE B
992 DAVIDSON DR
NASHVILLE, TN 37205-1051

Principal Address:
STE 215 BLDG A
2005 W BROADWAY
COLUMBIA, MO 65203-1300

Congratulations on the successful filing of your **Application for Certificate of Authority for Missouri Network Alliance, L.L.C.** in the State of Tennessee which is effective on the date shown above. Please visit the Tennessee Department of Revenue website (www.tn.gov/revenue) to determine your online tax registration requirements. If you need to obtain a Certificate of Existence for this entity, you can request, pay for, and receive it from our website.

You must file an Annual Report with this office on or before the Annual Report Due Date noted above and maintain a Registered Office and Registered Agent. Failure to do so will subject the business to Administrative Dissolution/Revocation.

Tre Hargett
Secretary of State

Processed By: Tammy Morris

(ss-4233

Filing Fee: \$50.00 per member
(minimum fee = \$300, maximum fee = \$3,000)

FILED

16. Other Provisions: _____

Signature Date 6/10/17 Signature Ce Uth

Chief Financial Officer
Signer's Capacity (if other than individual capacity)

Chris Bach
Name (printed or typed)

30719-3674 05/12/2013 1:52 PM Received by Tennessee Secretary of State The Honorable

Missouri Network Alliance

Exhibit E

Resumes of Key Management

Missouri Network Alliance Management Biographies

Michael C. Morey, President & Chief Executive Officer - Mr. Morey has been serving as President and CEO of Bluebird Network since 2012. With more than 34 years of telecommunications experience, Morey has served as President & CEO of Voxitas, Senior Vice President at NuVox, Regional Vice President of Electric Lightwave, Inc. and held various management positions within his 13 years at AT&T.

During his tenure at Bluebird Network, the company has more than doubled in size and was named as one of the fastest growing companies in Missouri in 2015. Morey's experience and strong management skills proved successful when Bluebird Network received INC 5000 in 2013, 2014, 2016 and 2017 as one of the fastest growing private companies nationally. Voxitas also received INC 5000 recognition in 2007, 2008, and 2009.

He also serves on the Board of Directors of INDATEL and the Missouri Telecommunications Industry Association. Morey earned a BS and MBA while attending the University of Southern California.

Chris Bach, Chief Financial Officer - Mr. Bach was on the ground floor of the Bluebird Media start-up serving as its CFO. In that capacity, he ensured compliance of a \$45 million federal grant; plus, he lead and managed the \$110 million merger with Missouri Network Alliance (MNA).

He continues in the position of CFO for Missouri Alliance Network where his knowledge of the company has helped create and execute a strong business plan. He oversees all aspects of the financial and accounting functions of the business and communicates his strategic vision with the board of directors and executive management team.

Acting as one of the lead negotiators, his financial expertise led to the successful acquisition of the Bluebird Underground data center. Along with Mr. Bach's 15+ years of experience in public and private auditing and accounting, he brings his uncompromising integrity and high ethical standards to Missouri Alliance Network.

Stephen M. Crane, Chief Operating Officer - Mr. Crane was named Chief Operating Officer in August 2013, after serving as Vice President of Engineering & Operations for Missouri Alliance Network since 2010. He has 30 years of telecommunication experience that includes work at MCI Telecommunications, Sprint, and Aerial Communications/VoiceStream Wireless/T-Mobile.

He has a comprehensive technical understanding of network design, planning and systems engineering. His knowledge and expertise were proven after he served as one of the lead negotiators for the acquisition of the Bluebird Underground data center.

With his leadership, Bluebird Underground successfully completed the first phase of its planned expansion, allowing the facility to keep up with the increasing demand for data center services and maintain 100% uptime during construction. Mr. Crane has a diverse background in wireless, local, long distance and broadband technologies that prepare him for the complexities of the converging telecommunications industry and the expansion of the network demand.

Missouri Network Alliance

Exhibit F1

Current Financial Statements

Financial statements are being filed under seal as Confidential.

Assets	YTD
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ALL MATERIAL HAS BEEN REDACTED

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Current	Prior	Change	% Change
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	Current	Prior	Change	% Change
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ALL MATERIAL HAS BEEN REDACTED

Income Statement By Account Group Detail

Missouri Network Alliance, LLC

Date Range: 01/01/2018 to 12/31/2018

Friday, April 5, 2019

11:51 AM

Current	Prior	Change	% Change
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ALL MATERIAL HAS BEEN REDACTED

	Current	Prior	Change	% Change
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ALL MATERIAL HAS BEEN REDACTED

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Missouri Network Alliance

Exhibit F2

Projected Financial Statements

Projected Financial statements are being filed under seal as Confidential.

No-BBU Budget - 2019 (Actuals through 9-30-18)

Actuals through 09/30/2018

	Jan-19	Feb-19	Mar-19	Apr-19	May-19	Jun-19	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	2019
ASSETS													
Current Assets													
Cash and Equivalents	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Accounts Receivable	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Accounts Receivable - Tandem	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Accounts Receivable - Related Party	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Accounts Receivable - Intercompany	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Prepayments - Current	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Current Assets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Assets													
Investments - Noncurrent	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Prepayments - Noncurrent	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Assets - Noncurrent	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Other Assets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fixed Assets													
Plant Under Construction	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Property, Plant & Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Accumulated Depreciation	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Fixed Assets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL ASSETS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
LIABILITIES & EQUITY													
Current Liabilities													
Accounts Payable	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Accounts Payable - Related Party	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Accounts Payable - Intercompany	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Payroll Payable	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Accrued Liabilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Deferred Revenue - Current	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Current Liabilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Long Term Liabilities													
Long Term Liabilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Deferred Revenue - Noncurrent	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Long Term Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Long Term Liabilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Equity													
Members Equity	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Dividends	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Net Income (Loss)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Equity	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL LIABILITIES & EQUITY	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

No-BBU Budget - 2019 (Actuals through 9-30-18)

Actuals through 09/30/2018

ASSETS

Current Assets

Cash and Equivalents	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Accounts Receivable	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Accounts Receivable - Tandem	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Accounts Receivable - Related Party	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Accounts Receivable - Intercompany	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Prepayments - Current	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Current Assets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Other Assets

Investments - Noncurrent	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Prepayments - Noncurrent	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Assets - Noncurrent	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Other Assets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Fixed Assets

Plant Under Construction	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Property, Plant & Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Accumulated Depreciation	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Fixed Assets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

TOTAL ASSETS

	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	2020
Cash and Equivalents	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Accounts Receivable	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Accounts Receivable - Tandem	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Accounts Receivable - Related Party	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Accounts Receivable - Intercompany	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Prepayments - Current	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Current Assets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Investments - Noncurrent	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Prepayments - Noncurrent	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Assets - Noncurrent	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Other Assets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Plant Under Construction	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Property, Plant & Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Accumulated Depreciation	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Fixed Assets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL ASSETS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

LIABILITIES & EQUITY

Current Liabilities

Accounts Payable	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Accounts Payable - Related Party	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Accounts Payable - Intercompany	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Payroll Payable	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Accrued Liabilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Deferred Revenue - Current	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Current Liabilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Long Term Liabilities

Long Term Liabilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Deferred Revenue - Noncurrent	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Long Term Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Long Term Liabilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Equity

Members Equity	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Dividends	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Net Income (Loss)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Equity	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

TOTAL LIABILITIES & EQUITY

Accounts Payable	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Accounts Payable - Related Party	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Accounts Payable - Intercompany	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Payroll Payable	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Accrued Liabilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Deferred Revenue - Current	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Current Liabilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Long Term Liabilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Deferred Revenue - Noncurrent	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Long Term Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Long Term Liabilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Members Equity	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Dividends	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Net Income (Loss)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Equity	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL LIABILITIES & EQUITY	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

No-BBU Budget - 2019 (Actuals through 9-30-18)

Actuals through 09/30/2018

	Jan-19	Feb-19	Mar-19	Apr-19	May-19	Jun-19	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	2019
Revenue													
Operating Revenues													
Customer Revenues	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Disconnects	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Customer Revenues - NRC	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Tandem Revenues	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Consulting & Management Revenues	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Deferred Revenues	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Uncollectible Revenues	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Total Operating Revenues	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Less: Cost of Services	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Net Revenues	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Overhead Costs													
Payroll Expense	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Network Operations Expense	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
General Support Expense	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Depreciation Expense	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Depreciation Expense - BMN	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Customer Expense	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
General & Administrative Expense	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Tax Expense	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Total Overhead Costs	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Net Margins	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Other Income (Expense)													
Other Income	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Interest Expense	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
NET INCOME	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$

No-BBU Budget - 2019 (Actuals through 9-30-18)

Actuals through 09/30/2018

	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	2020
Revenue													
Operating Revenues													
Customer Revenues	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Disconnects	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Customer Revenues - NRC	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Tandem Revenues	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Consulting & Management Revenues	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Deferred Revenues	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Uncollectible Revenues	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Total Operating Revenues	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Less: Cost of Services	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Net Revenues	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Overhead Costs													
Payroll Expense	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Network Operations Expense	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
General Support Expense	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Depreciation Expense	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Depreciation Expense - BMN	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Customer Expense	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
General & Administrative Expense	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Tax Expense	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Total Overhead Costs	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Net Margins	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Other Income (Expense)													
Other Income	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Interest Expense	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
NET INCOME	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$

Missouri Network Alliance

Exhibit F3

Surety Bond

TENNESSEE PUBLIC UTILITY COMMISSION

TENNESSEE TELECOMMUNICATIONS SERVICE PROVIDER'S SURETY BOND

Bond #: 91BSBIB0257

WHEREAS, Missouri Network Alliance, LLC (the "Principal"), has applied to the Tennessee Public Utility Commission for authority to provide telecommunications services in the State of Tennessee; and

WHEREAS, under the provisions of Title 65, Chapter 4, Section 125(j) of the Tennessee Code Annotated, as amended, the Principal is required to file this bond in order to obtain such authority and to secure the payment of any monetary sanction imposed in any enforcement proceeding brought under Title 65 of the Tennessee Code Annotated or the Consumer Telemarketing Act of 1990 by or on behalf of the Tennessee Public Utility Commission (the "TPUC"); and

WHEREAS, Hartford Fire Insurance Company (the "Surety"), a corporation licensed to do business in the State of Tennessee and duly authorized by the Tennessee Commissioner of Insurance to engage in the surety business in this state pursuant to Title 56, Chapter 2 of the Tennessee Code Annotated, has agreed to issue this bond in order to permit the Principal to comply with the provisions of Title 65, Chapter 4, Section 125(j) of the Tennessee Code Annotated;

NOW THEREFORE, BE IT KNOWN, that we the Principal and the Surety are held and firmly bound to the STATE OF TENNESSEE, in accordance with the provisions of Tennessee Code Annotated, Title 65, Chapter 4, Section 125(j), in the full amount of twenty thousand dollars (\$20,000.00) lawful money of the United States of America to be used for the full and prompt payment of any monetary sanction imposed against the Principal, its representatives, successors or assigns, in any enforcement proceeding brought under Title 65 of Tennessee Code Annotated or the Consumer Telemarketing Act of 1990, by or on behalf of the TPUC, for which obligation we bind ourselves, our representatives, successors and assigns, each jointly and severally, firmly and unequivocally by these presents.

This bond shall become effective on the 1st day of August, 2019, and shall be continuous; provided, however, that each annual renewal period or portion thereof shall constitute a new bond term. Regardless of the number of years this bond may remain in force, the liability of the Surety shall not be cumulative, and the aggregate liability of the Surety for any and all claims, suits or actions under this bond shall not exceed Twenty Thousand Dollars (\$20,000.00). The Surety may cancel this bond by giving thirty (30) days written notice of such cancellation to the TPUC and Principal by certified mail, it being understood that the Surety shall not be relieved of liability that may have accrued under this bond prior to the date of cancellation.

PRINCIPAL SURETY

Missouri Network Alliance, LLC

Name of Company authorized by the TPUC

Company ID # as assigned by TPUC

SIGNATURE OF PRINCIPAL



Name: Chn's Bach

Title: Chief Financial Officer

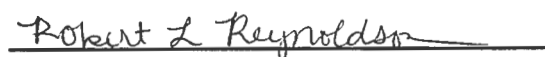
Hartford Fire Insurance Company

Name of Surety

One Hartford Plaza, Hartford CT 06155

Address of Surety

SIGNATURE OF SURETY AGENT



Name: Robert L. Reynoldson

Title: Attorney-in-Fact

Address of Surety Agent:
1128 Lincoln Mall, Suite 200
Lincoln NE 68508

THIS BOND IS ISSUED IN ACCORDANCE WITH THE PROVISIONS OF SECTION 125, CHAPTER 4, TITLE 65 OF THE TENNESSEE CODE ANNOTATED AS AMENDED BY CHAPTER NO. 586, 2000 PUBLIC ACTS. SHOULD THERE BE ANY CONFLICT WITH THE TERMS HEREOF AND THE STATUTE OR REGULATIONS PROMULGATED THEREUNDER, THE STATUTE OR REGULATIONS SHALL PREVAIL. (POWER OF ATTORNEY FROM AN APPROVED INSURANCE COMPANY MUST BE ATTACHED.)

ACKNOWLEDGMENT OF PRINCIPAL

STATE OF MISSOURI
COUNTY OF BOONE

Before me, Andrea Lang a Notary Public of the State and County aforesaid, personally appeared Chris Bach with whom I am personally acquainted and who, upon oath, acknowledged himself to be the individual who executed the foregoing bond on behalf of Missouri Network Alliance and he acknowledged to me that he executed the same.

WITNESS my hand and seal this 1st day of August, 2019

My Commission Expires:

April 8th, 2023

Andrea Lang
Notary Public

ACKNOWLEDGMENT OF SURETY

STATE OF Nebraska
COUNTY OF Lancaster

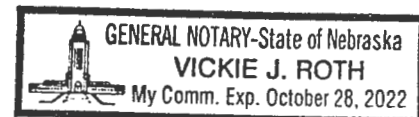
Before me, Vickie Roth a Notary Public of the State and County aforesaid, personally appeared Robert L. Reynolds with whom I am personally acquainted and who, upon oath, acknowledged himself to be the individual who executed the foregoing bond on behalf of Hartford Fire Ins. Co the within named Surety, a corporation licensed to do business in the State of Tennessee and duly authorized by the Tennessee Commissioner of Insurance to engage in the surety business in this state pursuant to Title 56, Chapter 2 of the Tennessee Code Annotated, and that he as such an individual being authorized to do so, executed the foregoing bond, by signing the name of the corporation by himself and as such individual.

WITNESS my hand and seal this 26th day of July, 2019

My Commission Expires:

October 28, 2022

Vickie Roth
Notary Public



APPROVAL AND INDORSEMENT

This is to certify that I have examined the foregoing bond and found the same to be sufficient and in conformity to law, that the sureties on the same are good and worth the penalty thereof, and that the same has been filed with the Tennessee Public Utility Commission, State of Tennessee, this _____ day of _____, 20____.

Name:

Title:

POWER OF ATTORNEY

Direct Inquiries/Claims to:

THE HARTFORD

BOND, T-4

P.O. BOX 2103, 690 ASYLUM AVENUE
HARTFORD, CONNECTICUT 06115

call: 888-266-3488 or fax: 860-757-5835

Agency Code: 91-913540

KNOW ALL PERSONS BY THESE PRESENTS THAT:

- ☒ Hartford Fire Insurance Company, a corporation duly organized under the laws of the State of Connecticut
☒ Hartford Casualty Insurance Company, a corporation duly organized under the laws of the State of Indiana
☐ Hartford Accident and Indemnity Company, a corporation duly organized under the laws of the State of Connecticut
☐ Hartford Underwriters Insurance Company, a corporation duly organized under the laws of the State of Connecticut
☐ Twin City Fire Insurance Company, a corporation duly organized under the laws of the State of Indiana
☐ Hartford Insurance Company of Illinois, a corporation duly organized under the laws of the State of Illinois
☐ Hartford Insurance Company of the Midwest, a corporation duly organized under the laws of the State of Indiana
☐ Hartford Insurance Company of the Southeast, a corporation duly organized under the laws of the State of Florida

having their home office in Hartford, Connecticut, (hereinafter collectively referred to as the "Companies") do hereby make, constitute and appoint, up to the amount of unlimited:

Robert L. Reynoldson, Mary E. Kent, Richard C. Stoakes, J. Scott Nelson
of
Lincoln, NE

their true and lawful Attorney(s)-in-Fact, each in their separate capacity if more than one is named above, to sign its name as surety(ies) only as delineated above by ☒, and to execute, seal and acknowledge any and all bonds, undertakings, contracts and other written instruments in the nature thereof, on behalf of the Companies in their business of guaranteeing the fidelity of persons, guaranteeing the performance of contracts and executing or guaranteeing bonds and undertakings required or permitted in any actions or proceedings allowed by law.

In Witness Whereof, and as authorized by a Resolution of the Board of Directors of the Companies on July 21, 2003 the Companies have caused these presents to be signed by its Assistant Vice President and its corporate seals to be hereto affixed, duly attested by its Assistant Secretary. Further, pursuant to Resolution of the Board of Directors of the Companies, the Companies hereby unambiguously affirm that they are and will be bound by any mechanically applied signatures applied to this Power of Attorney.



Paul A. Bergenholtz

Paul A. Bergenholtz, Assistant Secretary

David T. Akers

David T. Akers, Assistant Vice President

STATE OF CONNECTICUT

COUNTY OF HARTFORD

ss. Hartford

On this 4th day of August, 2004, before me personally came David T. Akers, to me known, who being by me duly sworn, did depose and say: that he resides in the County of Hampden, Commonwealth of Massachusetts; that he is the Assistant Vice President of the Companies, the corporations described in and which executed the above instrument; that he knows the seals of the said corporations; that the seals affixed to the said instrument are such corporate seals; that they were so affixed by authority of the Boards of Directors of said corporations and that he signed his name thereto by like authority.



CERTIFICATE

Scott E. Paseka

Notary Public

My Commission Expires October 31, 2007

I, the undersigned, Assistant Vice President of the Companies, DO HEREBY CERTIFY that the above and foregoing is a true and correct copy of the Power of Attorney executed by said Companies, which is still in full force effective as of August 1, 2019.

Signed and sealed at the City of Hartford.



Gary W. Stumper

Gary W. Stumper, Assistant Vice President

Tenn. Code Ann. § 65-4-301

TENNESSEE CODE ANNOTATED
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*** Current through the 2016 Regular Session and the 2nd Extraordinary Session of the
109th Tennessee General Assembly ***

Title 65 Public Utilities and Carriers
Chapter 4 Regulation of Public Utilities by Authority
Part 3 Inspection, Control, and Supervision Fee

Tenn. Code Ann. § 65-4-301 (2016)

65-4-301. Fees required.

(a) (1) Every public utility doing business in this state and subject to the control and jurisdiction of the authority to which this chapter applies, shall pay to the state on or before April 1 of each year, a fee for the inspection, control and supervision of the business, service and rates of such public utility.

(2) Fees collected by the authority pursuant to this part shall be expended by the authority for the inspection, control and supervision of the business service and rates of such public utilities as established in subdivision (a)(1). In addition, the Tennessee regulatory authority may grant, on a one-time basis, an amount not to exceed four hundred thousand dollars (\$400,000) from the public utilities account, as defined in § 65-4-307, to the 2-1-1 collaborative for the purpose of defraying start-up costs associated with the establishment of 2-1-1 telephone service to cover all parts of the state. Such grant may be made only after public notice is provided by the Tennessee regulatory authority, specifically giving all public utilities, which are currently doing business in this state and subject to the control and jurisdiction of the authority, the opportunity to raise objection to such grant. The authority shall consider any objection timely filed in response to the authority notice prior to making such grant.

(b) Every owner or operator of a public pay telephone service who is not a public utility paying a fee in accordance with subsection (a), and who is authorized to provide such service pursuant to authority regulation, shall pay an annual inspection and supervision fee of ten dollars (\$10.00) for each service location. Such fee shall be paid on or before July 1 of each year.

HISTORY: Acts 1921, ch. 107, § 2; Shan. Supp., § 3059a99; Code 1932, § 5459; impl. am. Acts 1955, ch. 69, § 1; T.C.A. (orig. ed.), § 65-425; Acts 1990, ch. 676, § 1; 1995, ch. 305, § 20; 2004, ch. 762, § 3.

Missouri Network Alliance

Exhibit G

Small and Minority-Owned Telecommunications Business Participation Plan

**SMALL AND MINORITY-OWNED TELECOMMUNICATIONS BUSINESS
PARTICIPATION PLAN**

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**SMALL AND MINORITY-OWNED TELECOMMUNICATIONS BUSINESS
PARTICIPATION PLAN**

1 PURPOSE

- 1.1 This small and minority-owned telecommunications business participation plan ("Plan") is submitted by Missouri Network Alliance, LLC. ("Missouri Network Alliance" or "the Company") as required by T.C.A. §65-5-212.
- 1.2. The administration of this Plan is the responsibility of Missouri Network Alliance.

2. DEFINITIONS

- 2.1 Missouri Network Alliance is a private corporation who provides telecommunication services in the state of Tennessee. The Company is based in Missouri, and has no property, or significant equipment in Tennessee at this time.
- 2.2. As a competitive vendor of telecommunications service, Missouri Network Alliance is non-dominant in its industry. The nature of Missouri Network Alliance's business limits its opportunity to support the use of Small and Minority Business in Tennessee. However, let the submission of this Plan evidence their desire to participate as practically possible.
- 2.3. Small and Minority Business - For the purpose of this Plan, "minority business" means a business that is solely owned, or at least fifty-one (51%) of the assets or outstanding stock of which is owned, by an individual who personally manages and controls the daily operations of such business and who is impeded from normal entry into the economic mainstream because of race, religion, sex or national origin and such business has annual gross receipts of less than four million dollars (\$4,000,000) per T.C.A. §65-5-212.

3. MISSOURI NETWORK ALLIANCE'S RESPONSIBILITY FOR SMALL AND MINORITY-OWNED TELECOMMUNICATION BUSINESS PARTICIPATION PLAN AND POLICY STATEMENT

3.1 Missouri Network Alliance intends to afford Small and Minority-Owned Telecommunications Businesses the maximum practicable opportunity to participate in the performance of contracts in accordance with T.C.A. §65-5-212.

3.2 Missouri Network Alliance is a provider of telecommunications service whose business operations include:

- ☐ Sale and Marketing of Telecommunications Services
- ☐ Customer Care

Missouri Network Alliance uses vendors and suppliers to support their business in the following areas:

- ☐ Telecommunications Service Providers
- ☐ Sales Agents of Telecommunications Services
- ☐ Telecommunications Billing and Collection Services

3.3 Mr. Chris Bach will coordinate Small and Minority-Owned Telecommunications Business referrals.

3.4. Initial Small and Minority-Owned Telecommunications Business contacts for Missouri Network Alliance would be made through their Coordinator who will seek to identify and include firms in Tennessee through the Department of Economic and Community Development's office of Minority Business Enterprise and Small Business office.

**4. SMALL AND MINORITY-OWNED TELECOMMUNICATIONS BUSINESS
PARTICIPATION PLAN PERIOD OF EFFECTIVENESS**

- 4.1 Missouri Network Alliance will maintain a proactive and continuous approach toward inclusion of such firms in their supplier in their supplier base. Consequently, it's Plan and the associated duties and activities would not have a fixed time period for effective, but rather represent Missouri Network Alliance ongoing policies and procedures. Missouri Network Alliance has no physical significant presence in Tennessee. When and if their business condition changes in Tennessee, the effectiveness of this Plan would be enhanced.

5. PLAN ADMINISTRATION

- 5.1 Missouri Network Alliance's Plan Administrator is:

Mr. Chris Bach, Chief Financial Officer
Missouri Network Alliance, LLC
2005 W. Broadway, Building A, Suite 215
Columbia, MO 65203
Phone: 573-777-4200
Fax: 573-777-4201
Email: Chris.Bach@bluebirdnetwork.com

- 5.2. The Administrator manages the Plan, as described below in the Administrator's duties. The Administrator has direct interface with procurement personnel, contract administrators, and program and project personnel to ensure compliance with the provisions of the Plan.

5. PLAN ADMINISTRATION, (CONT'D.)

5.3 The Administrator's specific job duties, as they relate to this Plan and Missouri Network Alliance business operations in the state of Tennessee, are as follows:

- (a) Developing and maintaining the Missouri Network Alliance Supplier Master List which would include a listing of Small and Minority-Owned Telecommunications Businesses in Tennessee who are deemed eligible to be suppliers for Missouri Network Alliance.
- (b) Reviewing Missouri Network Alliance policies and procedures in to ensure that Small and Minority-Owned Telecommunications Businesses in Tennessee have an equitable opportunity to be awarded contracts when possible.
- (c) Allowing for inclusion of Small and Minority-Owned Telecommunications Businesses in those solicitations for products or service which they are capable of providing.
- (d) Coordinating activities during the conduct of any compliance review by Tennessee state agencies.
- (e) Preparing and submitting periodic contracting reports as required.

6. PLAN TO ASSURE EQUITABLE OPPORTUNITY

6.1. The Administrator shall ensure that appropriate source listings and services are properly utilized in support of the Plan. Sources/listings include but are not limited to the following:

- (a) The Missouri Network Alliance approved Master Supplier List.
- (b) Sourcing information received from the Department of Economic and Community Development's Office of Minority Business Enterprise and Small Business Office in Nashville.

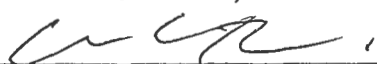
6.2. Outreach efforts will be made as follows:

- (a) The Administrator shall cultivate and maintain a relationship with the Community Development's Office of Minority Business Enterprise and Small Business Office in an effort to locate and qualify capable Small and Minority-Owned Telecommunications Businesses for participation in contracting opportunities.
- (b) The Administrator shall ensure that Missouri Network Alliance provides adequate and timely consideration of the potentialities of Small and Minority-Owned Telecommunications Businesses in "make-or-buy" decisions.
- (c) The Administrator shall ensure that Missouri Network Alliance counsels and discusses contracting opportunities with representatives of Small and Minority-Owned Telecommunications Businesses.
- (d) The Administrator shall ensure that Missouri Network Alliance offers assistance to Small and Minority-Owned Telecommunications Businesses to explain requests for quotations, progress payments, technical and quality assurance programs, advice on types of business typically being contracted, and the mechanics of procurement requirements and quality expectations.

7. **PLAN REPORTING**

- 7.1 Missouri Network Alliance will submit such periodic reports and cooperate in those studies or surveys as may be required to determine the extent of compliance with this Plan.
- 7.2 Missouri Network Alliance Supplier Master List will identify Small and Minority-Owned Telecommunications Businesses in Tennessee. The Supplier Master List shall be utilized in identifying potential contractors.

Missouri Network Alliance, LLC

By: 
Chris Bach
Chief Financial Officer

Dated: August 2, 2019.

Missouri Network Alliance

Exhibit H

Notice of Application

BEFORE THE TENNESSEE PUBLIC UTILITY COMMISSION

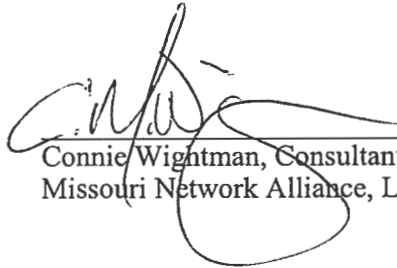
IN THE MATTER OF)
MISSOURI NETWORK ALLIANCE, LLC)
FOR A CERTIFICATE TO PROVIDE COMPETING)
LOCAL AND INTEREXCHANGE)
TELECOMMUNICATIONS SERVICES ON A) Docket No. _____
FACILITIES AND RESOLD BASIS THROUGHOUT)
THE STATE OF TENNESSEE)

NOTICE OF FILING

TO: ALL INCUMBENT LOCAL EXCHANGE CARRIERS (ILECS)

PLEASE TAKE NOTICE, that in accordance with the Tennessee Public Utility Commission Rules for the Provision of Competitive Intrastate Telecommunications Services, you are hereby given notice that on August 6, 2019, Missouri Network Alliance, LLC filed an Application for a Certificate of Public Convenience and Necessity to provide Competing Local Telecommunications Services.

This 5th day of August 2019.



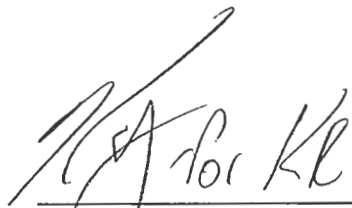
Connie Wightman, Consultant to
Missouri Network Alliance, LLC

CERTIFICATE OF SERVICE

1. Ardmore Telephone Company, Inc.
P.O. Box 549
517 Ardmore Avenue
Ardmore, TN 38449
2. BellSouth Telecommunications, Inc.
333 Commerce Street
Nashville, TN 37201-3300
3. CenturyTel of Adamsville
P.O. Box 405
116 Oak Street
Adamsville, TN 38310
4. CenturyTel of Claiborne
P.O. Box 100
507 Main Street
New Tazewell, TN 37825
5. CenturyTel of Ooltewah-Collegedale, Inc.
P.O. Box 782
5616 Main Street
Ooltewah, TN 37363
6. Citizens Telecommunications Company
of Tennessee
P.O. Box 770
300 Bland Street
Bluefield, WV 24701
7. Citizens Telecommunications Company
of the Volunteer State
P.O. Box 770
300 Bland Street
Bluefield, WV 24701
8. Loretto Telephone Company, Inc.
P.O. Box 130
Loretto, TN 38469
9. Millington Telephone Company, Inc.
4880 Navy Road
Millington, TN 38083
10. Sprint-United
112 Sixth Street
Bristol, TN 37620
11. TDS Telecom-Concord Telephone
Exchange, Inc.
P.O. Box 22610
701 Concord Road
Knoxville, TN 37933-0610
12. TDS-Telecom-Humphreys County
Telephone Company
P.O. Box 552
203 Long Street
New Johnsonville, TN 37134-0552
13. TDS Telecom-Tellico Telephone
Company
P.O. Box 9
102 Spence Street
Tellico Plains, TN 37385-0009
14. TDS Telecom-Tennessee Telephone
Company
P.O. Box 18139
Knoxville, TN 37928-2139
15. TDS-Crockett Telephone Company, Inc.
P.O. Box 7
Friendship, TN 38034
16. TEC-People's Telephone Company, Inc.
P.O. Box 310
Erin, TN 37061
17. TEC-West Tennessee Telephone
Company, Inc.
P.O. Box 10
244 E Main Street
Bradford, TN 38316
18. United Telephone Company
P.O. Box 38
120 Taylor Street
Chapel Hill, TN 37034

CERTIFICATE OF SERVICE

I hereby certify that I have this day served a copy of the Application of Missouri Network Alliance, LLC upon the listing of incumbent LECs operating in the state of Tennessee listed herein, by mailing such copy by first class mail, postage prepaid.

A handwritten signature in black ink, appearing to read "KR for KL", is written over a horizontal line.

Keith Rice

Inteserra Consulting Group, Inc.

Date: _____, 2019

Missouri Network Alliance

Exhibit I

Toll Dialing Parity Plan

The Company does not plan to offer Switched services at this time. If the Company expands its service offering at a future date to include Switched local exchange services, it will submit a Toll Dialing Parity Plan with the Commission.

Missouri Network Alliance, LLC

Exhibit J

Certification Status

Applicant is certified in the following states: Arkansas (pending), Illinois, Indiana, Iowa, Kansas, Kentucky (pending), Missouri, Nebraska, Oklahoma, and Wisconsin.

Missouri Network Alliance, LLC

Exhibit K

Pre-filed Testimony of Mr. Chris Bach

**BEFORE THE
TENNESSEE PUBLIC SERVICE COMMISSION**

APPLICATION OF MISSOURI)
NETWORK ALLIANCE, LLC.)
FOR A CERTIFICATE OF PUBLIC CONVENIENCE AND)
NECESSITY TO PROVIDE COMPETING)
LOCAL AND INTEREXCHANGE)
TELECOMMUNICATIONS SERVICES THROUHOUT)
THE STATE OF TENNESSEE)

DOCKET NO. _____

DIRECT TESTIMONY OF

CHRIS BACH

FOR

MISSOURI NETWORK ALLIANCE, LLC

1 **Q. Will you please state your name and business address.**

2 **A. My name is Chris Bach. My business address is 2005 W. Broadway, Building A, Suite 215,**
3 Columbia, Missouri 65203.

4
5 **Q. By whom are you employed and in what capacity?**

6 **A. I am employed by Missouri Network Alliance, L.L.C. and hold the position of Chief Financial Officer.**
7

8 **Q. Please give a brief description of your background and experience.**

9 **A. I started on the ground floor of the Bluebird Media start-up serving as its CFO. In that capacity, I**
10 ensured compliance of a \$45 million federal grant; plus, lead and managed the \$110 million merger
11 with Missouri Network Alliance (MNA).

12 I continued in the position of CFO for Bluebird Network where my knowledge of the company has
13 helped create and execute a strong business plan. I oversee all aspects of the financial and accounting
14 functions of the business and communicate my strategic vision with the board of directors and
15 executive management team.

16 Acting as one of the lead negotiators, my financial expertise led to the successful acquisition of the
17 Bluebird Underground data center. Along with my 15+ years of experience in public and private
18 auditing and accounting, I bring uncompromising integrity and high ethical standards to Bluebird
19 Network.

20
21 **Q. What is the purpose of your testimony?**

22 **A. The purpose of my testimony is to present evidence describing the technical, managerial and financial**
23 fitness of Missouri Network Alliance, LLC to provide Competing Local and Interexchange Services in
24 Tennessee. This testimony will also describe the services proposed by Missouri Network Alliance.
25 Finally, the purpose of my testimony is to show that the public interest will be served by approval of
26 the application of Missouri Network Alliance for a certificate of public convenience and necessity to
27 provide resold and facilities-based service.

1 **Q. Has Missouri Network Alliance registered to do business in Tennessee?**

2 **A. Yes. Missouri Network Alliance registered with the Tennessee Secretary of State on June 12, 2019. A**
3 **Certificate of Good Standing dated March 27, 2019 is provided in the Application as Exhibit B.**
4

5 **Q. Please describe the services Missouri Network Alliance proposes to offer.**

6 **A. Preliminarily, Missouri Network Alliance seeks authority to offer dedicated high capacity services to**
7 **enterprise and carrier customers.**
8

9 **Q. Where in Tennessee does Missouri Network Alliance intend to offer its local services?**

10 **A. By its application, Missouri Network Alliance is seeking to offer facilities-based and resold dedicated**
11 **Local and Interexchange services statewide.**
12

13 **Q. How will Missouri Network Alliance bill for its services?**

14 **A. Missouri Network Alliance will bill directly for its services on a monthly basis.**
15

16 **Q. How are trouble reports and repair concerns handled?**

17 **A. Once it initiates operations, Missouri Network Alliance's toll-free customer service telephone number**
18 **will be available twenty-four (24) hours per day, seven (7) days per week. The Company's toll-free**
19 **telephone number for customer inquiries, complaints and repair is 855-258-2473. Customers may also**
20 **contact the company in writing at the headquarters address at 2005 W. Broadway, Building A, Suite**
21 **215, Columbia, MO 65203.**
22

1 **Q. How are billing errors and complaints handled?**

2 **A. Missouri Network Alliance’s customers can call 855-258-2473 to reach customer service. Customers**
3 may also contact the Company via mail at the headquarters location or by initiating customer service
4 inquiry through Missouri Network Alliance’s website at www.bluebirdnetwork.com.

6 **Q. Describe the proposed Missouri Network Alliance Tennessee tariff.**

7 **A. The Company does not propose to have a tariff on file with the Commission. Customers will be**
8 notified of changes via bill messages, email or direct mail. Prices for generally available services
9 will be posted at <https://bluebirdnetwork.com>.

11 **Q. Does Missouri Network Alliance provide operator services?**

12 **A. No, Missouri Network Alliance does not plan to offer local switched services for which operator**
13 services would apply.

15 **Q. In what states is Missouri Network Alliance currently certificated?**

16 **A. Missouri Network Alliance has provided in Exhibit G to its application a list of states where it**
17 currently has authority to operate as a telecommunications provider.

19 **Q. Describe Missouri Network Alliance’s financial ability to operate as a telecommunications**
20 **provider.**

21 **A. Missouri Network Alliance has sufficient financial resources to provide the requested**
22 telecommunications services, the financial capability to maintain these services and to meet its lease
23 obligations. The confidential financial information is provided in the Company’s application.

Q. Is Missouri Network Alliance filing a motion for protective order of non-disclosure of its financial information?

A. Yes. Disclosure of this information, in whole or in part, will cause the Company to suffer material damage to its competitive or financial position. The information at issue is not available publicly elsewhere, nor has it been disclosed previously while in the Company's possession.

Q. Do you believe Missouri Network Alliance is capable of delivering its proposed services in Tennessee?

A. Yes. Biographies of key executives and technical personnel are included with the Company's application as **Exhibit C** and demonstrate that the Company has sufficient managerial resources to provide the proposed services.

Q. Where in Tennessee does Missouri Network Alliance intend to offer its services and how will those services be offered?

A. By its application, Missouri Network Alliance is seeking to offer facilities-based and resold local services statewide.

Q. How do you plan to solicit customers?

A. The Company plans to initially market its services to wholesale customers and to business customers. Marketing of services will be done through its direct sales staff.

1 **Q. How will Tennessee consumers benefit from Missouri Network Alliance's services?**

2 **A. As the level of competition increases within the state, consumers as a whole should benefit from both**
3 reduced prices and improved service quality. Missouri Network Alliance offers high-quality,
4 competitively priced telecommunications services designed to meet the needs of carriers and enterprise
5 customers.

6

7 **Q. Does this conclude your testimony?**

8 **A. Yes.**

Missouri Network Alliance, LLC

Exhibit L

Tariffs

Missouri Network Alliance intends to operate pursuant to market regulation, in accordance with amended T.C.A. Section 65-5-109 enacted May 21, 2009.

The Company has no plans to offer Switched access services at this time.