

**BEFORE THE TENNESSEE PUBLIC UTILITY COMMISSION
NASHVILLE, TENNESSEE**

IN RE:

**PETITION OF ATMOS ENERGY CORPORATION)
FOR APPROVAL OF ITS 2018 ANNUAL RATE) DOCKET NO. 18-00067
REVIEW FILING PURSUANT TO TENN.)
CODE ANN. § 65-5-103(d)(6))**

**PRE-FILED TESTIMONY OF GREGORY K. WALLER
ON BEHALF OF ATMOS ENERGY CORPORATION IN RESPONSE TO
QUESTIONS INCLUDED IN AUGUST 28, 2018
ORDER ESTABLISHING PROCEDURAL SCHEDULE**

1 **I. INTRODUCTION OF WITNESS**

2 **Q. PLEASE STATE YOUR NAME, POSITION AND BUSINESS ADDRESS.**

3 A. My name is Gregory K. Waller. I am Manager, Rates and Regulatory Affairs with
4 Atmos Energy Corporation (“Atmos Energy” or “Company”). My business address
5 is 5420 LBJ Freeway, Ste. 1600, Dallas, Texas 75240.

6 **Q. ARE YOU THE SAME GREG WALLER THAT FILED PRE-FILED**
7 **TESTIMONY IN THIS DOCKET?**

8 A. Yes.

9 **II. PURPOSE OF TESTIMONY**

10 **Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY?**

11 A. The purpose of my testimony is to respond to three questions included in the Order
12 Establishing Procedural Schedule entered August 28, 2018. Each of the questions
13 is reproduced below, followed by the Company’s response.

1 **Q. PLEASE SUMMARIZE YOUR TESTIMONY.**

2 A. Forward looking treatment in rate cases ensures that the timing of revenues
3 collected from customers aligns with the timing of a utility's cost of service. The
4 methodology has been applied in setting rates for the Company in Tennessee
5 without exception for many years, including Docket No. 14-00146. As a result,
6 Tenn. Code Ann. § 65-5-103(d)(6) requires that forward looking methodologies be
7 utilized in the Company's annual review mechanism. Eliminating the Forward
8 Looking Test Year filing requirement without making additional modifications
9 would result in an alternative regulation mechanism that systematically prevents
10 the Company from earning its authorized return on equity ("ROE") by introducing
11 regulatory lag into the ratemaking equation.

12 While the interest rate applied to the Annual Reconciliation Revenue
13 Requirement ("ARRR") was intended to be a relatively minor component of the
14 Company's rates (because the Approved Methodologies were designed to forecast
15 cost of service with as much accuracy as possible), elimination of forward looking
16 treatment would cause the interest rate to become (in some form or fashion) the
17 primary instrument used to eliminate regulatory lag.

18 The Company is willing to pursue modifications to its ARM tariff that
19 would result in a single filing per year. The single filing mechanism however, if
20 adopted, must include a single filing that eliminates regulatory lag either through
21 forward looking treatment or some other means so as to allow the Company to earn
22 its authorized return on equity, as required by Tenn. Code Ann. § 65-5-103(d)(6).

1 The Company believes that finding such a solution should be attained through a
2 collaborative effort involving all interested parties in order to be sustainable.

3 **III. FORWARD LOOKING TEST YEAR FILING REQUIREMENT**

4 **Whether the Annual Review Mechanism should be modified to eliminate (a)**
5 **the Forward Looking Test Year filing requirement and (b) the associated**
6 **annual rate adjustment based on the Forward Looking Test Year filing; while**
7 **retaining (c) the Annual Reconciliation of actual results to the Authorized**
8 **Return on Equity and (d) the associated annual rate adjustment based on the**
9 **Annual Reconciliation Revenue Requirement necessary to adjust the actual**
10 **return on equity to the Authorized Return on Equity for the year immediately**
11 **completed, all determined in accordance with the Approved Methodologies.**
12 **Please discuss the rationale, including advantages and disadvantages, of**
13 **retaining or eliminating the Forward Looking Test Year filing requirement and**
14 **associated annual rate adjustment based on the Forward Looking Test Year**
15 **filing. If the Forward Looking Test Year filing requirement and associated**
16 **annual rate adjustment based on the Forward Looking Test Year filing are**
17 **eliminated, please set forth with specificity and discuss in detail the changes to**
18 **the Company's tariff and/or Approved Methodologies necessary to implement**
19 **this modification.**

1 **Q. SHOULD THE ANNUAL REVIEW MECHANISM BE MODIFIED TO**
2 **ELIMINATE THE FORWARD LOOKING TEST YEAR FILING**
3 **REQUIREMENT AND THE ASSOCIATED ANNUAL RATE**
4 **ADJUSTMENT?**

5 A. No. This would serve to remove forward looking treatment from the Annual
6 Review Mechanism.

7 **Q. WHAT IS THE SIGNIFICANCE OF FORWARD LOOKING TREATMENT**
8 **IN RATEMAKING?**

9 A. Forward looking treatment, as generally described in the context of rate of return
10 regulation, entails forecasting cost of service components and implementing rates
11 such that the timing of the Company's revenues collected from customers aligns
12 with the timing of its cost of service. In allowing such treatment, regulators ensure
13 that the rates customers are paying reflect the utility's cost of service and the value
14 of investment provided during the same time period.

15 **Q. DOES EXISITNG TENNESSEE STATUTE ALLOW FORWARD LOOKING**
16 **TREATMENT?**

17 A. Yes. Tenn. Code Ann. § 65-5-103 allows for forward looking treatment in rate
18 proceedings for the utilities regulated by the Tennessee Public Utility Commission
19 ("TPUC" or "Commission"). Atmos Energy's Tennessee rates have been set on a
20 forward looking basis going back many years. They were set on a forward looking
21 basis in the Company's most recent rate case, Docket 14-00146. Forward looking
22 treatment was a fundamental part of the methodology adopted in that case. As a

1 result, Tenn. Code Ann. § 65-5-103(d)(6) requires that those forward looking
2 methodologies be utilized in the Company's annual review mechanism.

3 **Q. DID THE COMPANY CONSIDER THE PROVISIONS OF TENN. CODE**
4 **ANN. § 65-5-103 WHEN PROPOSING THE ALTERNATIVE REGULATION**
5 **MECHANISM THAT IT FILED IN DOCKET NO. 14-00146?**

6 A. Yes. Given that Tennessee law allows the TPUC to utilize forward looking
7 treatment, which it had applied without exception for many years to the Company's
8 Tennessee rate cases, the Company proposed an alternative regulation mechanism
9 pursuant to Tennessee Code Annotated Section 65-5-103(d)(6) that maintained
10 forward looking treatment and made it a cornerstone of its proposal. The Company
11 viewed this proposal as consistent with the alternative regulation statute provision
12 that prescribes "an annual review of its rates based upon the methodology adopted
13 in its most recent rate case."

14 **Q. WHAT WOULD BE THE DISADVANTAGES OF ELIMINATING THE**
15 **FORWARD LOOKING TEST YEAR FILING REQUIREMENT?**

16 A. Eliminating the forward looking test year filing requirement without making
17 additional modifications (discussed below) would result in an alternative regulation
18 mechanism that systematically prevents the Company from earning its authorized
19 return on equity ("ROE"). Given the provision of the alternative regulation statute
20 that rates be set so as "to provide that the public utility earns the authorized return
21 on equity established in the public utility's most recent general rate case,"
22 elimination of the forward looking approach alone, without additional
23 modifications, would be inconsistent with the requirements of that statute.

1 **Q. WHAT CAUSES A FILING BASED ON HISTORIC COST OF SERVICE TO**
2 **SYSTEMATICALLY PRODUCE REVENUES LOWER THAN THOSE**
3 **REQUIRED TO ALLOW A UTILITY TO EARN ITS AUTHORIZED**
4 **RETURN ON EQUITY?**

5 A. Regulatory lag. If a Company must invest capital, experience depreciation on its
6 investment, and support a given level of operating expenses in one time period but
7 wait until a future time period to recover those costs, it cannot mathematically cover
8 its total cost of service (including return) in a timely fashion. This is the definition
9 of regulatory lag and it is especially harmful when a utility is in an era of increasing
10 capital investment requirements (as is the case for virtually every public gas utility
11 in America today). Atmos Energy's 2019 capital investment plan calls for
12 investment that is approximately four times its forecasted level of depreciation. At
13 that rate, regulatory lag would systematically cause the Company to fail to earn its
14 authorized return, should the Forward Looking filing be eliminated.

15 **Q. DID THE COMPANY'S PROPOSAL AS FILED IN DOCKET NO. 14-00146**
16 **SPECIFY ONE OR TWO ANNUAL FILINGS?**

17 A. One per year. The concept of the second filing each year (the "Annual
18 Reconciliation" filing) was incorporated as part of a compromise and settlement
19 with the Consumer Protection and Advocate Division ("CPAD") of the Attorney
20 General's Office. In order to achieve a settlement with the CPAD, the parties
21 invested countless hours to develop a two filing per year mechanism to which both
22 parties could agree.

1 recommended, please discuss in detail the reasons for retaining the provision
2 for interest stated in the Annual Review Mechanism tariff.

3 **Q. WHAT IS THE PURPOSE OF THE INTEREST RATE AS REFERENCED**
4 **IN THE REQUEST AND INCLUDED IN THE PROVISIONS OF THE ARM**
5 **TARIFF?**

6 A. While the Forward Looking filing (as discussed above) works to match the timing
7 of revenues billed and collected to total cost of service, the Annual Reconciliation
8 filing recognizes that, despite the parties' efforts to develop forecast methodologies
9 that are reasonable, rigorous and properly executed, some things that occur
10 throughout the course of a year are out of the Company's control. In most of the
11 states in which the Company operates under annual mechanisms, the Company has
12 subscribed to the idea that those items will generally add to or subtract from actual
13 cost of service with equal regularity and probability. In Tennessee, however, the
14 parties in Docket No. 14-00146 agreed to an Annual Reconciliation in the
15 Settlement Agreement in that docket. In order to best comply with the statutory
16 requirement that the Company's rates be adjusted "to provide that the public utility
17 earns the authorized return on equity established in the public utility's most recent
18 general rate case," an interest rate was added to the Annual Reconciliation Revenue
19 Requirement ("ARRR") to compensate the Company or its customers (depending
20 on whether the ARRR was positive or negative respectively) for the lag between
21 when actual cost of service is incurred and when the ARRR is billed to customers
22 in rates.

1 **Q. WAS THE INTEREST RATE IN QUESTION INTENDED TO BE A**
2 **SIGNIFICANT COMPONENT OF THE COMPANY’S RATES BILLED TO**
3 **CUSTOMERS?**

4 A. No. The ARM tariff is designed so that the majority of the sufficiency or deficiency
5 calculated each year in the Forward Looking Test Year filing is built into the rates
6 that immediately follow the conclusion of that filing. The rates are implemented
7 no more than 120 days following the filing and, as discussed above, align revenues
8 to cost of service for the Forward Looking Test Year.

9 **Q. IF THE FORWARD LOOKING FILING WERE TO BE ELIMINATED,**
10 **WOULD THE INTEREST RATE COMPRISE A BIGGER COMPONENT**
11 **OF THE COMPANY’S RATES BILLED TO CUSTOMERS?**

12 A. Likely yes. The mechanics of a hypothetical mechanism that was based on an
13 historic test year while still fulfilling the statutory requirement to earn “the
14 authorized return on equity established in [the Company’s] most recent general rate
15 case” would rely more heavily on the interest rate used to bridge the gap between
16 revenue collected and cost of service incurred. Currently, the bulk of each year’s
17 sufficiency or deficiency is incorporated into the forward looking rates, which are
18 implemented in alignment with costs as they are incurred and with the interest rate
19 applied to the ARRR only after it is calculated following the end of the Forward
20 Looking Test Year. The Approved Methodologies were developed to forecast the
21 Company’s cost of service in a manner that in most years should minimize the
22 ARRR and therefore minimize the amount of interest that is applied. If the forward
23 looking treatment designed into the ARM tariff were eliminated, the interest applied

1 in some form would make up a much more significant piece as it would become (in
2 some form or fashion) the primary instrument used to eliminate regulatory lag. As
3 discussed above, the elimination of regulatory lag is necessary for the Company to
4 earn its authorized return on equity and therefore required by the alternative
5 regulation statute.

6 **Q. WOULD THE PROVISION FOR INTEREST AT THE RATE OF THE**
7 **OVERALL COST OF CAPITAL COMPOUNDED FOR TWO YEARS TO**
8 **BE ADDED TO THE ANNUAL RECONCILIATION REVENUE**
9 **REQUIREMENT (WHETHER POSITIVE OR NEGATIVE) NEED TO BE**
10 **MODIFIED IF THE FORWARD LOOKING TEST YEAR FILING**
11 **REQUIREMENT AND ASSOCIATED ANNUAL RATE ADJUSTMENT**
12 **BASED ON THE FORWARD LOOKING TEST YEAR FILING ARE**
13 **ELIMINATED FROM THE ANNUAL REVIEW MECHANISM?**

14 A. Likely yes. As discussed above, should the Forward Looking Test Year filing
15 requirement and associated annual rate adjustment based on the Forward Looking
16 Test Year filing be eliminated from the Annual Review Mechanism, there would
17 need to be significant modifications to the mechanism in order to satisfy the
18 statutory requirement that the Company earn its Authorized Return on Equity on an
19 ongoing annual basis. The potential solution would very likely involve an interest
20 rate component in some form or fashion. Because the appropriate way to derive
21 any interest calculation would necessarily depend on the types of modifications
22 made to the ARM, the Company cannot propose an appropriate calculation at this

1 time. As discussed below, the Company is willing to pursue such a solution should
2 the Commission desire.

3 **V. OTHER MODIFICATIONS**

4 **Whether any other modification(s) to the Annual Review Mechanism should**
5 **be made to provide that the Company earns its Authorized Return on Equity**
6 **on an ongoing annual basis. For each such modification: (a) describe the**
7 **proposed modification in detail; (b) discuss the rationale supporting the**
8 **modification; (c) detail any advantages and/or disadvantages of making the**
9 **modification in relation to the Company's capability to earn its Authorized**
10 **Return on Equity annually on a continuing basis; and (d) set forth with**
11 **specificity and discuss in detail any related changes to the Company's tariff**
12 **and/or Approved Methodologies necessary to implement the recommended**
13 **modification.**

14 A. The Company believes that its ARM tariff, as currently written and executed, is
15 consistent with the provision of the statute cited in the request (that the Company
16 earns its Authorized Return on Equity). Should the Commission desire to consider
17 modifying the Company's ARM tariff to prescribe one annual filing rather than
18 two, the Company is open to considering such modifications. The Company
19 believes that an appropriate solution does exist that results in an ARM tariff with
20 one annual filing while providing for the Company to earn its authorized rate of
21 return on equity via forward looking treatment or some alternative approach that
22 achieves the same results. The Company, also believes, however, that finding such
23 a solution should be attained through a collaborative effort involving all interested

1 parties in order to be sustainable. The Company is willing, at the desire and
2 direction of the Commission, to participate in such an effort and will commit to
3 working diligently to finding a sustainable solution.

4 **Q. DOES THIS CONCLUDE YOUR TESTIMONY?**

5 A. Yes.

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VERIFICATION

STATE OF TEXAS)

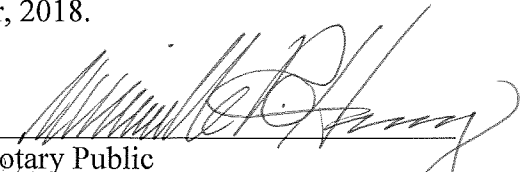
COUNTY OF DALLAS)

I, Gregory K. Waller, being first duly sworn, state that I am the Manager of Rates and Regulatory Affairs for Atmos Energy Corporation, that I am authorized to testify on behalf of Atmos Energy Corporation in the above referenced docket, that the Direct Testimony of Gregory K. Waller in support of Atmos Energy Corporation's filing in response to questions in the August 28, 2018 Order Establishing Procedural Schedule is true and correct to the best of my knowledge, information and belief.



Gregory K. Waller

Sworn and subscribed before me this 12th day of September, 2018.



Notary Public

My Commission Expires: 9/1/2020

