

**TENNESSEE AMERICAN WATER COMPANY
DOCKET NO. 14-00121
RESPONSE TO INFORMAL REQUEST FOR INFORMATION OF THE
CONSUMER ADVOCATE AND PROTECTION DIVISION**

Responsible Witnesses: Brent E. O'Neill/Linda C. Bridwell

Question:

1. Spreadsheet WKP 2014 SCEP: Company changes formulas in the total column, to total everything-not just investment projects.

Response:

Tennessee American copied the "WKP 2014 SCEP" tab from the workpapers in 13-00130 with the values only and without the formulas. This may have led to some confusion regarding the "Totals". Additionally, the nomenclature may not be as straightforward as it could be.

To further assist, TAW offers the following definitions:

"Projects Funded by Others" (Row 10) are projects primarily funded by contributions and/or developer advances.

"Total Recurring Projects" (Row 31) is the total amount of recurring investment items made by the company that are not defined, separate projects or Projects funded by Others.

"Total Centrally Sponsored Projects" (Row 38) is the total amount of investment from projects led by American Water, such as the recently completed Business Transformation project.

"Total Investment Projects" (Row 57) is the total amount of separately identified larger investment projects.

"Total Investment and Centrally Sponsored Projects" (Row 58) is simply the sum of Row 38 and Row 57.

"Gross minus BT" (Row 63) is the sum of all capital investment, despite funding source, except the Centrally Sponsored Projects.

"Net minus BT" (Row 65) is the sum of all capital investment, despite funding source, minus the Centrally Sponsored Projects and the amount of Contributions, Advances, and Refunds.

"Gross plus BT" (Row 68) is the sum of all capital investment by TAW, despite funding source. This is the total capital budget of TAW.

"Net plus BT" (Row 70) is the sum of all capital investment minus Contributions, Advances, and Refunds. This is essentially the net total capital budget of TAW.

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Question:

2. Spreadsheet WKP 2014 SCEP: Provide the source and support for projected capital expenditures and non-investor supplied funds used on this schedule.

Response:

During the development of the budget each year, Tennessee American Water goes through several stages to develop an accurate forecast and future needs are identified.

The first step is to review the historical trend of the budget lines. A review of the actual spending for the past five years is conducted. In addition, for 2015 a review of the average actual spend for the 2 year period of 2012 and 2013 was conducted. This first step allows for a guide for the level of activity that each line has experienced during the review periods.

The second step is a review of the needs identified by each budget line manager on the activity or work that is expected for each budget line. This review includes a list of projects or the anticipated number of items that is planned for each budget line. The budget line managers use historical knowledge and a review of the required amount of work needed for the upcoming year to establish their needs. This information allows them to develop the number of new and replacement meters and service lines based on regulatory replacement priorities and a review of the previous year's new development activity. Items such as replacement and new hydrants and valves are based on a review of the operation of existing valves and discussions with the fire department.

Purchase of tools, equipment, and vehicles are based on identified needs and a list of projects or items is developed.

The third step is to take this information developed by the budget line managers and combine it in a Recurring Project Spreadsheet along with the anticipated costs. This spreadsheet provides a listing for each budget line with the expected level of work and cost associated with each project. During this step, each identified item or project is provided with a priority level that allows for guidance if adjustments in budget lines on the importance of each item and the impact it could have to customers or the system. Investment Project items are developed within the Engineering Department based on preliminary cost estimates and cash flows based on engineering judgment.

The final stage is to review the overall budget using the costs rolled up from each line. Adjustments in each budget line are made using the priorities and importance of each items and a comparison to historical spend on each line. During this stage projects are adjusted and some are placed on hold to allow the overall capital spend to be within the expected budget amount.

Contributions, Advances and Refunds are estimated using historical averages and professional judgment.

Once this is complete, the Strategic Capital Expenditures Plan or SCEP is prepared.

A copy of the 2014 Spreadsheet for Recurring Project is attached.

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Responsible Witness: Linda Bridwell

Question:

3. Spreadsheet WKP 2014 - In Serviced SCEP No source and support for account split percentages.

Response:

The account split percentages were based on professional engineering judgment and were the same assumption used in Docket No. 13-00130. The reconciliation will include the actual expenditures in each recurring project line by account.

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Question:

4. Spreadsheet WKP 2014 - In Serviced SCEP: No source and support for "in-service months".

Response:

The estimated in-service months for investment projects are provided by engineering personnel based on their professional judgment as to the length and scope of each project.

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Responsible Witness: Linda Bridwell

Question:

5. Spreadsheet WKP 2014 - In Serviced SCEP: No source and support for book depreciation rates.

Response:

The “WKP 2014 – In-Serviced SCEP” tab was copied from the file TAW R TRADR3 NUM006 013114 Attachment1 with AVG Impact change in Docket No. 13-00130 with values only and no formulas. Both the “WKP 2015 In-Serviced SCEP”, and the source file in Docket No. 13-00130 TAW R TRADR3 NUM006 013114 Attachment1 with AVG Impact change that is the basis for “WKP 2014 – In-Serviced SCEP” referred to the tab “WKP Depr Rates” that is identical in both files. This workpaper is the download of depreciation rates, as authorized by the TRA and used in Docket No. 12-00049.

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Responsible Witness: Linda Bridwell

Question:

6. Spreadsheet WKP 2014 - In Serviced SCEP Vehicle monthly addition in Period 7 seems to be in error.

Response:

It appears that in the file utilized in Docket No. 13-00130, the Vehicle monthly additions for Period 7, Period 9 and Period 11 did not pick up the previous month's balance. This would understate the amount of vehicle investment in-service during 2014. This formula error was not carried into the 2015 calculation. The actual amount for 2014 will be corrected during the reconciliation process.

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Responsible Witness: Linda Bridwell

Question:

7. Spreadsheet WKP 2014 - In Serviced SCEP: Process Plant Facilities and Equipment monthly additions seems to be in error beginning with Period 3.

Response:

It appears that in the file utilized in Docket No. 13-00130, the Process Plant Facilities and Equipment monthly additions for Period 3, Period 5, Period 7, Period 9 and Period 11 did not pick up the previous month's balance. This would understate the amount of investment in-service during 2014. This formula error was not carried into the 2015 calculation. The actual amount for 2014 will be corrected during the reconciliation process.

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Responsible Witness: Linda Bridwell

Question:

8. Spreadsheet WKP 2014 - In Serviced SCEP: Average annual plant additions for vehicles is multiplied by 25% without any source or support.

Response:

The 25% inclusion was a management judgment of the amount of capital expenditures in 2014 to be spent on alternative fuel vehicles and retrofitting existing vehicles for alternative fuels. This was included in Docket No. 13-00130 and after confirming with operations and engineering personnel, was utilized in this filing.

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Responsible Witness: Linda Bridwell

Question:

9. Spreadsheet WKP 2014 - In Serviced SCEP: No source and support for average retirements.

Response:

The average retirements was calculated for ratebase schedules in 12-00049 based on historical averages and engineering judgment. These same retirement calculations were used in Docket No. 13-00130 and again in this filing. The tab "WKP 2014 – In Serviced SCEP" was copied without formulas from the file in Docket No. 13-00130 titled TAW R TRADR3 NUM006 013114 Attachment1 with AVG Impact change. The average retirement in that file is calculated on the tab "WKP Retires".

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Responsible Witness: Linda Bridwell

Question:

10. Spreadsheet WKP 2014 - In Serviced SCEP: No source and support for CIAOC.

Response:

The 2014 Contribution In Aid of Construction (CIAC) was provided based on engineering judgment on the projects for which CIAC was available and in Recurring Project Line G. The amount calculated in Docket No. 13-00130 was from the last general rate proceeding Docket No. 12-00049 which equals the average annual amount from a 2-year history for those contributions only on Recurring Project Line G. This was calculated on tab "WKP CIAC" in the file in Docket No. 13-00130 titled TAW R TRADR3 NUM006 011314 Attachment1 with AVG Impact change.

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Responsible Witness: Linda Bridwell

Question:

11. Spreadsheet WKP 2014 - In Serviced SCEP: No source and support for COR less Salvage.

Response:

The COR less salvage was calculated for ratebase schedules in 12-00049 based on historical averages and engineering judgment. These calculations were used in Docket No. 13-00130 and again in this filing. The tab "WKP 2014 – In Serviced SCEP" was copied without formulas from the file in Docket No. 13-00130 titled TAW R TRADR3 NUM006 013114 Attachment1 with AVG Impact change. The COR less salvage in that file is calculated on the tab "WKP Retires".

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Responsible Witness: Linda Bridwell

Question:

12. Spreadsheet WKP 2014 - In Serviced SCEP: No source and support for tax life.

Response:

The tax life assumptions for 2014 were provided in Docket No. 13-00130 by American Water tax analysts. The “WKP 2014 – In-Serviced SCEP” tab was copied from the file TAW R TRADR3 NUM006 013114 Attachment1 with AVG Impact change in Docket No. 13-00130 with values only and no formulas.

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Responsible Witness: Linda Bridwell

Question:

13. Spreadsheet WKP 2014 - In Serviced SCEP: No source and support for tax depreciation rate.

Response:

The tax depreciation rate assumptions for 2014 were provided in Docket No. 13-00130 by American Water tax analysts. The "WKP 2014 – In-Serviced SCEP" tab was copied from the file TAW R TRADR3 NUM006 013114 Attachment1 with AVG Impact change in Docket No. 13-00130 with values only and no formulas.

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Responsible Witness: Linda Bridwell

Question:

14. Spreadsheet WKP 2014 - In Serviced SCEP Accumulated Depreciation calculation appears to be in error because it multiplies depreciation expense * 50% when the full depreciation rate has already been applied to average plant.

Response:

Accumulated Depreciation is calculated as an average balance similar to the average plant balance. The depreciation expense is a full year depreciation expense amount. In order to calculate an average accumulated depreciation balance for 2014, 50% of the depreciation expense is used since the timing of the in-service dates will vary. This calculation is consistent with the calculation in Docket 13-00130.

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Responsible Witness: Brent E. O'Neill

Question:

15. EXH 2014 SCEP Provide the source and support for projected capital expenditures and non-investor supplied funds used on this schedule.

Response:

Please refer to the response to Item 2 for a review of the development of the capital expenditures. A copy of the Recurring Project Spreadsheet with detailed information for 2015 is attached.

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Responsible Witness: Linda Bridwell

Question:

16. Spreadsheet WKP 2015 - In Serviced SCEP: Company's array formula on Projects Funded by Others and Business Units A - D (3 month time horizons) appears to produce incorrect results.

Response:

Projects Funded by Others and Business Units A – D are recurring main installation and replacement projects. These projects typically last a couple months from inception to completion and in-service. In order to accommodate this, a 3-month rolling average of project spend for each investment line is used for the forecasted in-service amount each month. Each month, a 3-month average for projected in-service amounts is calculated and added to the current utility plant in service (UPIS) balance for that project line. For example, the in-service amount for Line A in May 2015 is \$3,334. This is difference between the May 2015 balance of \$94,501 and the April 2015 balance of \$91,167 on tab “WKP 2015 - In Serviced SCEP”. The \$3,334 is the 3-month average of March-May 2015 of capital expenditures from tab “EXH 2015 SCEP” ($\$10,000/3$).

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Responsible Witness: Linda Bridwell/Brent E. O'Neill

Question:

17. Spreadsheet WKP 2015 - In Serviced SCEP: Company excluded Citico Plant Improvement Phase 1B from Investment projects without explanation.

Response:

The Company carefully reviewed its capital budget and ongoing construction work schedule after the increased cost of the Wastewater Treatment & Handling Improvement project was fully recognized. The Wastewater Treatment & Handling Improvement project was going to be much more complex, require much more attention from both engineering and operations personnel, and would take more investment than originally anticipated. After careful deliberation, it was determined that it would be in the best interests of both Tennessee American and its customers to not attempt to have these projects run concurrently. The Wastewater Treatment & Handling Improvement project was determined to need priority. Therefore, the Citico Plant Improvement Phase 1B project has been delayed until 2016 to allow focus and increased investment required to complete the Wastewater Treatment & Handling Improvement project.

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Responsible Witness: Brent E. O'Neill

Question:

18. Spreadsheet WKP 2015 - In Serviced SCEP: Company included \$6,150,000 in Wastewater Treatment & Handling Improvement in Investment Projects as a reforecast without explanation.

Response:

The Company included \$6,150,000 in project I26-020032 - Wastewater Treatment & Handling Improvement as a reforecast. The total project estimate increased as the result of many factors that are unique to the site where the dewatering facility is to be constructed as well as a further development of the project scope. The preliminary cost estimate was based on a written performance description of the proposed facility. The estimate was prepared without drawings or specifications and was mainly focused on the dewatering equipment component of the project. The preliminary cost estimate was developed using costs incurred at other installations of similar equipment. In most cases these improvements used for comparison were part of larger improvement costs and most of the ancillary costs were not captured. Below are the primary reasons that the cost estimate was revised:

- Site investigation during the final design of the proposed structure foundations indicated that the an existing out-of-service concrete clearwell would require full removal of the 14' deep concrete walls, floor and the unsuitable soils found inside and around the old structure. Due to site limitations and material not being suitable for fill, all material will need to be hauled off site. The unsuitable soil will be replaced with structural fill that will be installed and compacted in 9 inch lifts. The preliminary cost estimate assumed that the footprint of the proposed improvements would not require demolition of the concrete clearwell.

- The dewatering building increased in size to accommodate considerations for maintenance and arrangement of conveyors and drying equipment. In addition, more space was necessary to include required components such as polymer and sludge pumping equipment, as well as electrical and control panels.

- Fully enclosed bays for two trucks replaced the exposed canopy envisioned during the development of the original preliminary cost estimate. Protection from weather and freezing, improved accessibility to conveyors and discharge valves and actuators were a major component of determining the need for the change. It is anticipated that the enclosed truck bays will reduce future maintenance costs.

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Response:

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- With the increase in the building size and the additional infrastructure needed, the site slope and topography required the development of a long concrete retaining wall be constructed at the northeast corner of the site that was not accounted for in the preliminary cost estimate.
- The existing topography required the number of pumping steps necessary to transfer sludge throughout the site to be more than typical installations used to develop the preliminary cost estimate. Subsequently, there are more pumps to be constructed, piped, controlled and monitored.
- Because the Citico Water Treatment Station was built in 1870's and 150 years old, locating possible piping routes at the station, with the least impact on existing lines, was challenging and resulted in additional costs to uncover a majority of the expected path of the 6,417 linear feet of underground piping.
- The preliminary cost estimate anticipated the use of existing clarification to provide the drying equipment with sludge. However, during final development of the project a second clarifier was required to allow for a more consistent sludge to the drying equipment and to accommodate the expected loading rate from the operation of the water treatment plant.
- To meet the requirements of the Tennessee Department of Environment and Conservation (TDEC) to allow for clarification of backwash water and the sediment supernatant prior to recycling water to the head of the water treatment plant. A new Backwash Equalization Tank was added to the projects. This tank is required to mitigate instantaneous high wash water flow during filter backwash operations. During the preliminary cost estimate it was assumed that the existing Plant 2 equalization tank could be modified, however the TDEC requirements could not be satisfied with the proposed modifications.
- Additional switchgear infrastructure for the sludge improvement was required due to the mismatch of operating voltage from the existing Citico Water Treatment Plant and the equipment and safety requirements of the new improvements.
- Electrical and control improvements are required to ensure efficient operations to valves and instrumentation that are currently manual or non-existing.

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Responsible Witness: Linda Bridwell

Question:

19. Spreadsheet WKP 2015 - In Serviced SCEP: Company accumulated Period 1 - 4 expenditures into period 5 for Wastewater Treatment A & Handling Improvement in Investment Projects without explanation.

Response:

Investment Project I26-020032 - Wastewater Treatment A & Handling Improvement (\$15.3M) has a scheduled in-service date of May 2015 (used and useful). At that time, inception to date costs on the project will be placed in-service. In May 2015, projected inception to date costs for this project will be \$14.2M which is comprised of \$8.15M for 2014 (including the \$6.15M reforecast), and \$6.05M for January-May 2015.

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Question:

20. Spreadsheet WKP 2015 - In Serviced SCEP: Company only takes 25% of average plant balance for vehicles without explanation.

Response:

The 25% inclusion was a management judgment of the amount of capital expenditures in 2014 to be spent on alternative fuel vehicles and retrofitting existing vehicles for alternative fuels and used in this was included in Docket No. 13-00130. After confirming with operations and engineering personnel, was utilized in 2015 in this filing as well.

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Responsible Witness: Linda Bridwell

Question:

21. Spreadsheet WKP 2015 - In Serviced SCEP: Plant Average for Citco Plant Improvement Phase 1B is incorrect because of zero balances at start up months.

Response:

Please note that the Citico Plant Improvements Phase 1B completion has been delayed until 2016 and no in-service balances are included in 2015.

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Responsible Witness: Linda Bridwell

Question:

22. Spreadsheet WKP 2015 - In Serviced SCEP: Plant Average for Wastewater Treatment & Handling Improvement may be incorrect because it doesn't properly consider beginning amount of plant.

Response:

Investment Project I26-020032 - Wastewater Treatment & Handling Improvement (\$15.3M) has a 2015 Average Utility Plant In-Service (UPIS) balance of \$9.27M. This is derived from a 13 month average UPIS balance which includes a \$0 balance for December 2014. See below for calculation.

Dec-14	\$0	
Jan-15	\$0	
Feb-15	\$0	
Mar-15	\$0	
Apr-15	\$0	
May-15	\$14,200,000	
Jun-15	\$14,800,000	
Jul-15	\$15,100,000	
Aug-15	\$15,250,000	
Sep-15	\$15,300,000	
Oct-15	\$15,300,000	
Nov-15	\$15,300,000	
Dec-15	<u>\$15,300,000</u>	
Total	\$120,550,000	
Average	\$9,273,076.92	(\$120,550,000 divided by 13)

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Question:

23. Spreadsheet WKP 2015 - In Serviced SCEP: Provide the source and support for Year 2 Tax Depreciation Rates.

Response:

Tax depreciation rates were provided by the Company's tax accountants. Below are the tax depreciation rates utilized in the 2015 filing. These will vary slightly from book depreciation rates for rate-making purposes.

Tax Depreciation Rates

	<u>3-Yr Life</u>	<u>5-Yr Life</u>	<u>7-Yr Life</u>	<u>25-Yr Life</u>	<u>39-Yr Life</u>
Type of Property	Software	Computers, Office Equipment, Vehicles	Office Furniture and Fixtures	Water and Sewer property	Buildings
Year 1	0.3333	0.2	0.1429	0.02	0.01282
Year 2	0.3333	0.32	0.2449	0.04	0.02564
Year 3	0.3334	0.192	0.1749	0.04	0.02564
Year 4		0.1152	0.1249	0.04	0.02564
Year 5		0.1152	0.0893	0.04	0.02564
Year 6		0.0576	0.0892	0.04	0.02564
Year 7			0.0893	0.04	0.02564
Year 8			0.0446	0.04	0.02564
Year 9				0.04	0.02564
Year 10				0.04	0.02564
Year 11				0.04	0.02564
Year 12				0.04	0.02564
Year 13				0.04	0.02564
Year 14				0.04	0.02564
Year 15				0.04	0.02564
Year 16				0.04	0.02564
Year 17				0.04	0.02564

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Year 18	0.04	0.02564
Year 19	0.04	0.02564
Year 20	0.04	0.02564
Year 21	0.04	0.02564
Year 22	0.04	0.02564
Year 23	0.04	0.02564
Year 24	0.04	0.02564
Year 25	0.04	0.02564
Year 26	0.02	0.02564
Year 27		0.02564
Year 28		0.02564
Year 29		0.02564
Year 30		0.02564
Year 31		0.02564
Year 32		0.02564
Year 33		0.02565
Year 34		0.02564
Year 35		0.02565
Year 36		0.02564
Year 37		0.02565
Year 38		0.02564
Year 39		0.02565
Year 40		0.01282

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Question:

24. Spreadsheet WKP 2015 - In Serviced SCEP: Company uses 2.56% as the Year 1 Tax Rate for Business Units M and N for 2014, but then uses 1.282% as the Year 1 Tax Rate in 2015.

Response:

Per the tax depreciation rates provided in response to Item 23, the tax depreciation rate for Year 1 is .01282 for and changes to .0256 for Year 2.

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Responsible Witness: Linda Bridwell

Question:

25. Spreadsheet WKP 2015 - In Serviced SCEP: Tax vintage year depreciation calculations will likely become unmanageable in future periods; consider an alternative for future filings.

Response:

While tax vintage year depreciation calculations are a bit cumbersome over time, the Company believes this is an accurate method to calculate the deferred tax impact on the requested rider additions. Please refer to the response to Item 23 for the tax depreciation rates used in this calculation. The filing of a general base rate case will reset the riders and the Company does not anticipate that the tax vintage year depreciation calculations in future rider filings will become unmanageable.

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Responsible Witness: Linda Bridwell

Question:

26. Spreadsheet WKP 2015 - In Serviced SCEP: Accumulated Depreciation calculation appears to be in error because it multiplies depreciation expense * 50% when the full depreciation rate has already been applied to average plant.

Response:

Accumulated Depreciation is calculated as an average balance similar to the average plant balance. The depreciation expense calculated in column BG on Spreadsheet WKP 2015 - In Serviced SCEP is a full year depreciation expense amount. In order to calculate an average accumulated depreciation balance for 2015, 50% of the 2015 depreciation expense is added to the full year 2014 depreciation expense. These average amounts are used as part of the riders' Net invested rate base calculation. This calculation is consistent with the calculation in Docket 13-00130.

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Question:

27. Spreadsheet WKP 2015 - In Serviced SCEP: ADFIT calculation appears to be in error because it multiplies current year deferred tax * 50% when the full deferred tax has already been calculated from applied to average plant additions.

Response:

ADFIT is calculated as an average balance similar to the average plant balance. The tax over book depreciation expense is calculated in column BF on Spreadsheet WKP 2015 - In Serviced SCEP is a full year expense amount. The full year tax over book depreciation expense is then tax effected in column BH. In order to calculate an average ADFIT balance for 2015, 50% of the 2015 tax effected amount is added to the full year 2014 tax effected amount. These average amounts are used as part of the riders' Net invested rate base calculation.

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Question:

28. Spreadsheet WKP Retires: Company substitutes different accounts for Business Unit Q without explanation as 2015 Average UPIS.

Response:

The purpose of Spreadsheet WKP Retires is to calculate the average retirement activity to offset requested rider additions. The Company utilized actual retirements reported during 2012 – 2013 to project the retirement activity for the rider filing. Please reference the response to Item 32 for the 2012 – 2013 actual retirement data.

In the instances where a utility account included in a specific business unit in the rider additions also had a corresponding retirement during 2012-2013, the average retirement amount was calculated for that combination. Business Unit Q and utility account 340200- Computer & Peripheral Equipment did not have any retirements in years 2012-2013.

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Question:

29. Spreadsheet WKP Retires: Company multiplies 2015 Allocated Retirements * 3 without explanation.

Response:

The 2015 Allocated Retirement amounts are calculated by taking the average $\frac{1}{2}$ year retirement amount multiplied by 3. As this is the second year of the rider filings, this calculation ensures that 2014 retirement activity is accounted for as a whole year ($2 * \frac{1}{2} = 1$) and 2015 as a $\frac{1}{2}$ year.

**TENNESSEE AMERICAN WATER COMPANY
DOCKET NO. 14-00121
RESPONSE TO INFORMAL REQUEST FOR INFORMATION OF THE
CONSUMER ADVOCATE AND PROTECTION DIVISION**

Responsible Witness: Linda Bridwell

Question:

30. Spreadsheet WKP Retires: Company multiplies 2015 Allocated COR less Salvage * 3 without explanation.

Response:

The 2015 Cost of Removal less Salvage (COR) amounts are calculated by taking the average $\frac{1}{2}$ year COR amount multiplied by 3. As this is the second year of the rider filings, this calculation ensures that 2014 COR activity is accounted for as a whole year ($2 * \frac{1}{2} = 1$) and 2015 as a $\frac{1}{2}$ year.

**TENNESSEE AMERICAN WATER COMPANY
DOCKET NO. 14-00121
RESPONSE TO INFORMAL REQUEST FOR INFORMATION OF THE
CONSUMER ADVOCATE AND PROTECTION DIVISION**

Responsible Witness: Linda Bridwell

Question:

31. Spreadsheet WKP Data-COR & Retires: Provide the source and support for the historic cost of removal and salvage detail totaling \$1,226,169.

Response:

Please see CAPD 01-031_Attachment.xlsx for detail. The attachment is a transactional listing of cost of removal and salvage amounts by work order and utility account from the Company's Fixed Asset system.

**TENNESSEE AMERICAN WATER COMPANY
DOCKET NO. 14-00121
RESPONSE TO INFORMAL REQUEST FOR INFORMATION OF THE
CONSUMER ADVOCATE AND PROTECTION DIVISION**

Responsible Witness: Linda Bridwell

Question:

32. Spreadsheet WKP Data-COR & Retires: Provide the source and support for the historic retirement detail totaling \$5,512,728.

Response:

Please see CAPD 01-032_Attachment.xlsx for detail. The attachment is a transactional listing of retirements by work order and utility account from the Company's Fixed Asset system.

**TENNESSEE AMERICAN WATER COMPANY
DOCKET NO. 14-00121
RESPONSE TO INFORMAL REQUEST FOR INFORMATION OF THE
CONSUMER ADVOCATE AND PROTECTION DIVISION**

Responsible Witness: Linda Bridwell

Question:

33. Spreadsheet EXH Summary: Provide the source and support for the QIIP, EDI, SEC revenue requirement as authorized - 2014 (totals to 510,911).

Response:

Please refer to the file in Docket No. 13-00130 titled TAW R TRADR3 NUM006 013114 Attachment 1 with AVG Impact change, and the tab "EXH Summary" for the calculation of the revenue requirement calculated in that Docket.

**TENNESSEE AMERICAN WATER COMPANY
DOCKET NO. 14-00121
RESPONSE TO INFORMAL REQUEST FOR INFORMATION OF THE
CONSUMER ADVOCATE AND PROTECTION DIVISION**

Responsible Witness: Linda Bridwell

Question:

34. Spreadsheet Avg Impact: No notes for this spreadsheet.

Response:

No response necessary.

**TENNESSEE AMERICAN WATER COMPANY
DOCKET NO. 14-00121
RESPONSE TO INFORMAL REQUEST FOR INFORMATION OF THE
CONSUMER ADVOCATE AND PROTECTION DIVISION**

Responsible Witness: Linda Bridwell

Question:

35. Spreadsheet EXH SEC 1: Array formula does not seem to give correct result for Deferred Income Taxes.

Response:

For the projects eligible for the SEC rider, the average deferred income tax balance is in a positive (asset) position. The tab "EXH SEC1" subtracts a negative amount to reflect the positive (asset) position. The primary driver of the positive (asset) position is Business Unit Q for account 320200 - Water Treatment Equip Filter Media. The book depreciation rate is higher than the tax depreciation rate which causes the positive (asset) position.

**TENNESSEE AMERICAN WATER COMPANY
DOCKET NO. 14-00121
RESPONSE TO INFORMAL REQUEST FOR INFORMATION OF THE
CONSUMER ADVOCATE AND PROTECTION DIVISION**

Responsible Witness: Linda Bridwell

Question:

36. Spreadsheet EXH SEC 1: Company excludes retirements from Earnings Basis Net Investment calculation.

Response:

Retirements are excluded from the Earnings Basis Net Investment calculation. This calculation follows the calculation in Docket 13-00130. Retirements are accounted for by crediting UPIS and debiting Accumulated Depreciation for original cost of the assets retired. UPIS and Accumulated Depreciation are both part of the Earnings Basis Net Investment calculation so the net impact of retirement accounting is zero.

**TENNESSEE AMERICAN WATER COMPANY
DOCKET NO. 14-00121
RESPONSE TO INFORMAL REQUEST FOR INFORMATION OF THE
CONSUMER ADVOCATE AND PROTECTION DIVISION**

Responsible Witness: Linda Bridwell

Question:

37. Spreadsheet EXH SEC 2: Company excludes retirements from Earnings Basis Net Investment calculation.

Response:

Retirements are excluded from the Earnings Basis Net Investment calculation. This calculation follows the calculation in Docket 13-00130. Retirements are accounted for by crediting UPIS and debiting Accumulated Depreciation for original cost of the assets retired. UPIS and Accumulated Depreciation are both part of the Earnings Basis Net Investment calculation so the net impact of retirement accounting is zero.

**TENNESSEE AMERICAN WATER COMPANY
DOCKET NO. 14-00121
RESPONSE TO INFORMAL REQUEST FOR INFORMATION OF THE
CONSUMER ADVOCATE AND PROTECTION DIVISION**

Responsible Witness: Linda Bridwell

Question:

38. Spreadsheet EXH SEC 2: Company header indicates a pre-tax rate of return of 9.4522% instead of 9.4544%.

Response:

Company header on tab "EXH SEC 2" is a typo. The calculation in column W (7) on the tab refers to tab "WKP PTR&CF" for the pre-tax rate of return.

**TENNESSEE AMERICAN WATER COMPANY
DOCKET NO. 14-00121
RESPONSE TO INFORMAL REQUEST FOR INFORMATION OF THE
CONSUMER ADVOCATE AND PROTECTION DIVISION**

Responsible Witness: Linda Bridwell

Question:

39. Spreadsheet EXH SEC 2: Provide the source and support for the Company's Effective Property Tax Rate of 1.10% (2,757,695/250,455,533).

Response:

The Company's Effective Property Tax Rate of 1.10% ($\$2,757,695 / \$250,455,533$) is derived from the 2012 Rate Case Settlement TAWC 12-00049. The rate is calculated by dividing the settled property tax expense (\$2.76M) by the Utility Plant in Service (\$250.46M).

**TENNESSEE AMERICAN WATER COMPANY
DOCKET NO. 14-00121
RESPONSE TO INFORMAL REQUEST FOR INFORMATION OF THE
CONSUMER ADVOCATE AND PROTECTION DIVISION**

Responsible Witness: Linda Bridwell

Question:

40. Spreadsheet EXH SEC 2: Provide the source and support for chemical expenses, electric power expenses and hauling expenses.

Response:

These amounts were based on engineering and operations judgment.

TENNESSEE AMERICAN WATER COMPANY
DOCKET NO. 14-00121
RESPONSE TO INFORMAL REQUEST FOR INFORMATION OF THE
CONSUMER ADVOCATE AND PROTECTION DIVISION

Responsible Witness: Linda Bridwell

Question:

41. Spreadsheet EXH SEC 2: Explain how the proposed recovery of chemical, electric power and hauling expenses are related to the SEC capital recovery rider.

Response:

These expenses are additional operational expenses related directly to the operation of the new investment project, the Wastewater Handling and Treatment project which is included in the SEC capital investment projects in this filing. The expenses can be segregated from the other production expenses fairly easily as the new facilities will have separate electric power metering, chemicals used only for residuals processing, and hauling of dried residuals which does not currently occur. The Tariff for the Safety and Environmental Compliance Rider filed March 25, 2014 and approved in Docket No. 13-00130 contemplated the inclusion of operational expenses in the SEC rider on page Original Sheet No. 12-SEC-5 under “**Safety and Environmental Compliance Expenses** = the incremental operational expenses similar to other expenses authorized in previous rate cases that are specifically for safety and environmental compliance or to support safety and environmental compliance utility plant.”

**TENNESSEE AMERICAN WATER COMPANY
DOCKET NO. 14-00121
RESPONSE TO INFORMAL REQUEST FOR INFORMATION OF THE
CONSUMER ADVOCATE AND PROTECTION DIVISION**

Responsible Witness: Linda Bridwell

Question:

42. Spreadsheet EXH SEC 2: Explain how the proposed recovery of chemical, electric power and hauling expenses are in the public interest.

Response:

Tennessee American Water originally proposed the inclusion of expenses in the tariff as discussed in response to Item 41 as the company believes that these type of expenses are appropriate under House Bill 191. These expenses were not a part of the last general rate case, Docket No. 12-00049 and are new and unique expenses to Tennessee American Water for the operation of facilities directly responsible for continued safety and environmental compliance.

**TENNESSEE AMERICAN WATER COMPANY
DOCKET NO. 14-00121
RESPONSE TO INFORMAL REQUEST FOR INFORMATION OF THE
CONSUMER ADVOCATE AND PROTECTION DIVISION**

Responsible Witness: Linda Bridwell

Question:

43. Spreadsheet EXH EDI 1: Array formula does not seem to give correct result for Deferred Income Taxes.

Response:

Similar to the response to Item 35 of this same request for information, for the projects eligible for the EDI rider, the average deferred income tax balance is in a positive (asset) position. The tab "EXH EDI 1" subtracts a negative amount to reflect the positive (asset) position. The primary driver of the positive (asset) position is Business Unit I for account 334100 - Meters. The book depreciation rate is higher than the tax depreciation rate which causes the positive (asset) position.

**TENNESSEE AMERICAN WATER COMPANY
DOCKET NO. 14-00121
RESPONSE TO INFORMAL REQUEST FOR INFORMATION OF THE
CONSUMER ADVOCATE AND PROTECTION DIVISION**

Responsible Witness: Linda Bridwell

Question:

44. Spreadsheet EXH EDI 1: Company excludes retirements from Earnings Basis Net Investment calculation.

Response:

Retirements are excluded from the Earnings Basis Net Investment calculation. This calculation is the same as in Docket No. 13-00130. Retirements are accounted for by crediting UPIS and debiting Accumulated Depreciation for original cost of the assets retired. UPIS and Accumulated Depreciation are both part of the Earnings Basis Net Investment calculation so the net impact of retirement accounting is zero.

**TENNESSEE AMERICAN WATER COMPANY
DOCKET NO. 14-00121
RESPONSE TO INFORMAL REQUEST FOR INFORMATION OF THE
CONSUMER ADVOCATE AND PROTECTION DIVISION**

Responsible Witness: Linda Bridwell

Question:

45. Spreadsheet EXH EDI 2: Company excludes retirements from Earnings Basis Net Investment calculation.

Response:

Retirements are excluded from the Earnings Basis Net Investment calculation. This calculation is the same as in Docket No. 13-00130. Retirements are accounted for by crediting UPIS and debiting Accumulated Depreciation for original cost of the assets retired. UPIS and Accumulated Depreciation are both part of the Earnings Basis Net Investment calculation so the net impact of retirement accounting is zero.

**TENNESSEE AMERICAN WATER COMPANY
DOCKET NO. 14-00121
RESPONSE TO INFORMAL REQUEST FOR INFORMATION OF THE
CONSUMER ADVOCATE AND PROTECTION DIVISION**

Responsible Witness: Linda Bridwell

Question:

46. Spreadsheet EXH EDI 2: Company header indicates a pre-tax rate of return of 9.4522% instead of 9.4544%.

Response:

The Company header on tab "EXH EDI 2" is a typo. The calculation in column W (7) on the tab refers to tab "WKP PTR&CF" for the pre-tax rate of return.

**TENNESSEE AMERICAN WATER COMPANY
DOCKET NO. 14-00121
RESPONSE TO INFORMAL REQUEST FOR INFORMATION OF THE
CONSUMER ADVOCATE AND PROTECTION DIVISION**

Responsible Witness: Linda Bridwell

Question:

47. Spreadsheet EXH EDI 2: Provide the source and support for the Company's Effective Property Tax Rate of 1.10% (2,757,695/250,455,533).

Response:

47. The Company's Effective Property Tax Rate of 1.10% ($\$2,757,695 / \$250,455,533$) is derived from the 2012 Rate Case Settlement TAWC 12-00049. The rate is calculated by dividing the settled property tax expense (\$2.76M) by the Utility Plant in Service (\$250.46M).

**TENNESSEE AMERICAN WATER COMPANY
DOCKET NO. 14-00121
RESPONSE TO INFORMAL REQUEST FOR INFORMATION OF THE
CONSUMER ADVOCATE AND PROTECTION DIVISION**

Responsible Witness: Linda Bridwell

Question:

48. Spreadsheet EXH EDI 2: Provide the source and support for Chamber of Commerce Expenses and Stem Lab Expenses.

Response:

Please refer to Mr. Deron E. Allen's testimony and the attachments to his testimony. The amount included for the Chamber of Commerce Expenses and Stem Lab Expenses were requested by each entity and discussed as to the appropriate level with each entity.

**TENNESSEE AMERICAN WATER COMPANY
DOCKET NO. 14-00121
RESPONSE TO INFORMAL REQUEST FOR INFORMATION OF THE
CONSUMER ADVOCATE AND PROTECTION DIVISION**

Responsible Witness: Linda Bridwell

Question:

49. Spreadsheet EXH EDI 2: Explain how the proposed recovery of Chamber of Commerce and Stem Lab expenses are related to the EDI capital recovery rider.

Response:

These expenses are additional operational expenses that are specifically to support economic development. The Tariff for the Economic Development Investment Program Rider filed March 25, 2014 and approved in Docket No. 13-00130 contemplated the inclusion of operational expenses in the EDI rider on page Original Sheet No. 12-SEC-5 under “**Economic Development Expenses** = the incremental operational expenses that are specifically to support economic development or economic development utility plant.”

**TENNESSEE AMERICAN WATER COMPANY
DOCKET NO. 14-00121
RESPONSE TO INFORMAL REQUEST FOR INFORMATION OF THE
CONSUMER ADVOCATE AND PROTECTION DIVISION**

Responsible Witness: Linda Bridwell

Question:

50. Spreadsheet EXH EDI 2: Explain how the proposed recovery of Chamber of Commerce and Stem Lab expenses are in the public interest.

Response:

Tennessee American Water originally proposed the inclusion of expenses in the tariff as discussed in response to Item 49 as the company believes that these types of expenses are appropriate under House Bill 191. Tennessee American believes that the changes in the legislation specifically encourage utilities to support economic development as a public interest for all the utility's customers.

TENNESSEE AMERICAN WATER COMPANY
DOCKET NO. 14-00121
RESPONSE TO INFORMAL REQUEST FOR INFORMATION OF THE
CONSUMER ADVOCATE AND PROTECTION DIVISION

Responsible Witness: Linda Bridwell

Question:

51. Spreadsheet EXH QIIP 1: Array formula does not seem to give correct result for Deferred Income Taxes.

Response:

Similar to the response for Item 35 and Item 43, for the projects eligible for the QIIP rider, the average deferred income tax balance is in a positive (asset) position. The tab "EXH QIIP 1" subtracts a negative amount to reflect the positive (asset) position. The primary driver of the positive (asset) position is Business Unit R for account 330003-Tank Repainting. The book depreciation rate is higher than the tax depreciation rate which causes the positive (asset) position.

**TENNESSEE AMERICAN WATER COMPANY
DOCKET NO. 14-00121
RESPONSE TO INFORMAL REQUEST FOR INFORMATION OF THE
CONSUMER ADVOCATE AND PROTECTION DIVISION**

Responsible Witness: Linda Bridwell

Question:

52. Spreadsheet EXH QIIP 1: Company excludes retirements from Earnings Basis Net Investment calculation.

Response:

Retirements are excluded from the Earnings Basis Net Investment calculation. This calculation is the same as in Docket No. 13-00130. Retirements are accounted for by crediting UPIS and debiting Accumulated Depreciation for original cost of the assets retired. UPIS and Accumulated Depreciation are both part of the Earnings Basis Net Investment calculation so the net impact of retirement accounting is zero.

**TENNESSEE AMERICAN WATER COMPANY
DOCKET NO. 14-00121
RESPONSE TO INFORMAL REQUEST FOR INFORMATION OF THE
CONSUMER ADVOCATE AND PROTECTION DIVISION**

Responsible Witness: Linda Bridwell

Question:

53. Spreadsheet EXH QIIP 2: Company excludes retirements from Earnings Basis Net Investment calculation.

Response:

Retirements are excluded from the Earnings Basis Net Investment calculation. This calculation is the same as Docket No. 13-00130. Retirements are accounted for by crediting UPIS and debiting Accumulated Depreciation for original cost of the assets retired. UPIS and Accumulated Depreciation are both part of the Earnings Basis Net Investment calculation so the net impact of retirement accounting is zero.

**TENNESSEE AMERICAN WATER COMPANY
DOCKET NO. 14-00121
RESPONSE TO INFORMAL REQUEST FOR INFORMATION OF THE
CONSUMER ADVOCATE AND PROTECTION DIVISION**

Responsible Witness: Linda Bridwell

Question:

54. Spreadsheet EXH QIIP 2: Company header indicates a pre-tax rate of return of 9.4522% instead of 9.4544%.

Response:

The Company header on tab "EXH QIIP 2" is a typo. The calculation in column W (7) on the tab refers to tab "WKP PTR&CF" for the pre-tax rate of return.

**TENNESSEE AMERICAN WATER COMPANY
DOCKET NO. 14-00121
RESPONSE TO INFORMAL REQUEST FOR INFORMATION OF THE
CONSUMER ADVOCATE AND PROTECTION DIVISION**

Responsible Witness: Linda Bridwell

Question:

55. Spreadsheet EXH QIIP 2: Provide the source and support for the Company's Effective Property Tax Rate of 1.10% (2,757,695/250,455,533).

Response:

The Company's Effective Property Tax Rate of 1.10% ($\$2,757,695 / \$250,455,533$) is derived from the 2012 Rate Case Settlement TAWC 12-00049. The rate is calculated by dividing the settled property tax expense (\$2.76M) by the Utility Plant in Service (\$250.46M).

**TENNESSEE AMERICAN WATER COMPANY
DOCKET NO. 14-00121
RESPONSE TO INFORMAL REQUEST FOR INFORMATION OF THE
CONSUMER ADVOCATE AND PROTECTION DIVISION**

Responsible Witness: Linda Bridwell

Question:

56. Spreadsheet WKP CIAC: Provide the source and support for CIAOC detail.

Response:

The “WKP CIAC” are the actual contribution amounts from August 2011 to July 2012 that were utilized in Docket No. 12-00049. These were continued as the basis in Docket No. 13-00130 and carried forward in this current filing.

**TENNESSEE AMERICAN WATER COMPANY
DOCKET NO. 14-00121
RESPONSE TO INFORMAL REQUEST FOR INFORMATION OF THE
CONSUMER ADVOCATE AND PROTECTION DIVISION**

Responsible Witness: Linda Bridwell

Question:

57. Spreadsheet WKP CIAC: Company multiplies by 3 to get 1.5 years without an explanation as to why.

Response:

Tennessee American Water multiplies the amount of Contribution In Aid of Construction by 3 to get 1.5 years since this is the second year of the rider filings. This calculation ensures that 2014 retirement activity is accounted for as a whole year ($2 * \frac{1}{2} = 1$) and 2015 as a $\frac{1}{2}$ year.

**TENNESSEE AMERICAN WATER COMPANY
DOCKET NO. 14-00121
RESPONSE TO INFORMAL REQUEST FOR INFORMATION OF THE
CONSUMER ADVOCATE AND PROTECTION DIVISION**

Responsible Witness: Linda Bridwell

Question:

58. Spreadsheet WKP PTR&CF: Provide the source and support for the revenue taxes (uncollectible, gross receipts and forfeited discounts) used on this schedule.

Response:

Revenue taxes (uncollectible, gross receipts and forfeited discounts) reported on this schedule are from the from the 2012 Rate Case Settlement TAWC 12-00049.

**TENNESSEE AMERICAN WATER COMPANY
DOCKET NO. 14-00121
RESPONSE TO INFORMAL REQUEST FOR INFORMATION OF THE
CONSUMER ADVOCATE AND PROTECTION DIVISION**

Responsible Witness: Linda Bridwell

Question:

59. Spreadsheet OTHER: Provide a copy of any data responses requested by the TRA Staff in this tariff filing.

Response:

Tennessee American is certainly willing to provide any data request responses to all parties in the case as they are submitted, either formally or informally.

TENNESSEE AMERICAN WATER COMPANY
DOCKET NO. 14-00121
RESPONSE TO INFORMAL REQUEST FOR INFORMATION OF THE
CONSUMER ADVOCATE AND PROTECTION DIVISION

Responsible Witness: Linda Bridwell

Question:

60. Spreadsheet OTHER: Do NOT use array calculations in future filings - it does not leave a clear audit trail of how the calculations are made.

Response:

Similar to the 2014 filing, only certain projects qualify for a specific rider. Each project line is labeled with the appropriate rider that it is eligible for in column AY, on the tab "WKP 2015 In-Serviced SCEP". The project lines with no label in column AY are not eligible for the riders. The array calculations were utilized to only take into account the project lines labeled with a specific rider. The added benefit of array calculations is the prevention of double-counting within a spreadsheet.

In order to tabulate amounts for each rider, filter only the lines labeled with the appropriate rider and total the corresponding column to the surcharge amount being audited. Below is an example of the support for some of the 2015 EDI amounts.

2015 Amounts for Surcharge					
Surcharg	Average Plant in Service	Average Retires (Replaceme nt Projec	Average CIAC	Depreciation Expense	Cost of Removal Less Salvage
EDI	117,322			\$ 1,467	
EDI	37,652			\$ 471	
EDI	26,491			\$ 609	
EDI	698,308		(159,611)	\$ 5,980	
EDI	528,978			\$ 39,515	
EDI	294,975			\$ 8,053	
EDI	10,478	-		\$ 1,676	-
EDI	34,527	-		\$ 5,738	-
EDI	9,283	-		\$ 1,056	-
EDI	-			\$ -	

INSTRUCTIONS AND USE OF THIS WORKBOOK

A General

- 1 This worksheet is designed to capture RP Work Order level details for each RP Funding Project. A pipeline prioritization model is also included for Line Item B (Mains - Replaced / Restored).
- 2 Blue tabs allow for data entry. Green tabs are all related to Line B (and the Line B tab itself allows for data entry). Gray tabs provide information only. The gray tabs with graphs may require manual editing of the secondary axis to align with the primary axis.
- 3 Cells in which information can be entered are unlocked. All other cells are locked. Protection can be turned off on each sheet without the need for a password.
- 4 One worksheet is required for each Operating Unit. The worksheet includes one tab for each of the RP Line Items (A-S). A description of the RP Line Items is provided on the RP CATEGORIES tab. Asset Investment Strategy guidance as it relates to RP Line Items is provided on the RP GUIDANCE tab.
- 5 A summary of all RP Line Items is displayed in text format on the RP SUMMARY tab. Unit costs are not rolled up for Line Items which do not have like units.
- 6 Two hidden tabs called LOOKUP TABLE 1 and LOOKUP TABLE 2 are provided as the source for many of the pulldown menus on the individual Line Item tabs. District names are also provided at the bottom of each individual Line Item tab and are hidden.
- 7 Do not delete or add any rows or columns on any tab. Doing so will cause the calculations to fail. Each RP Line Item tab can accommodate up to 600 projects.

B For All Line Items Except A, B, D, I, J, and S

- 8 To begin using the worksheet, enter the current date in cell D1, then select the Operating Unit and enter the Business Plan Year in Cells B4 and C4 respectively on the RP SUMMARY tab. This information will then be displayed on all of the individual Line Item tabs. NOTE: The Business Plan Year is the year in which the projects will be executed.
- 9 On any of the RP Line Item tabs, in the PROJECT INFORMATION section, the District can be selected from the pull down in Column B, and the Project Title entered in Column D.
- 10 Also in the PROJECT INFORMATION section, Column C allows for the identification of the project funds as Budget, Budget Reserve, or Overprogram. Budget means it is to be included in the budget. Budget Reserve means it is also to be included in the budget, but that it is a lower priority project that can be deferred until later in the year and delivered quickly should those funds instead be needed for emerging needs as the year progresses. Overprogram means that the project is not included in the budget, but if additional funds should become available, it can be delivered quickly.
- 11 Lastly in the PROJECT INFORMATION section, Column E allows for the top down prioritization of the project (First Priority A, Second Priority B, or Third Priority C). This prioritization is aligned with the company's Asset Investment Strategies. Guidance for each Line Item can be found on the RP GUIDANCE tab. Each level of prioritization is also categorized as Defined or Historical. Defined means that a specific project can be defined in advance. Historical means that the project cannot be defined in advance and needs to be based on historical activity. As an example, Line C would generally be historical because we are not able to predict an unscheduled main replacement in advance.
- 12 In the PROJECT COSTS and UNITS sections, fill in Columns F and I respectively reflecting the estimated cost and quantity for the project. Also fill in Column P with the Justification for the project. If the Justification is based on history and is not specifically identified, the historical information should be referenced here (typically a 3-year average with max and min) that is the basis for the project cost.
- 13 Hidden columns are provided immediately after the Justification column if you desire to provide a monthly VOW spread (optional).
- 14 Once the above are completed for all projects within a Line Item, the Priority No. can be changed as necessary for each project, and the list re-sorted using standard Excel sorting capabilities. At this point, the Business Planning stage of the RP Spreadsheet is complete. The last 10 columns of the worksheet combine and sort all of the project information by District.
- 15 As the year progresses and individual projects are completed, the spreadsheet is designed to be used as a tracking tool. Actual costs and actual quantities can be populated in Columns G and J respectively. Column O can be used to record the Work Order or WBS Element number.

C For Line Items A, D, I, and J (same as paragraph B above except)

- 16 Column O has been inserted to allow SIZE (diameter) to be provided. This should always be provided for Line Items A and D, and is optional for Line Items, I and J. If more than one size is proposed, this should be entered on separate lines with the same Project Title and Priority No. with the costs and units broken out separately.

D For Line Item B (same as paragraphs B and C above except)

- 17 A pipeline prioritization model has been integrated into Line Item B. All pipeline replacement or rehabilitation projects need to be scored per this model. This prioritization model utilizes information that is provided in the PAIRWISE COMPARISON tab as discussed in paragraph F below.
- 18 In the REPLACE OR REHABILITATE section, Columns Q, R, and S have been inserted to indicate if this is a replacement or rehabilitation project. The REHAB FLOW CHART tab should be followed to make this decision.
- 19 A PRIORITIZATION section with eleven sub-sections in Columns T through AD has been inserted for use in prioritizing the project. All of the columns used for the prioritization of the projects include pull down menus. Every column needs to be populated. If the cohort information is not definitively known, the COHORT TIMELINE tab may be of assistance if the approximate age of the pipe is known.
- 20 The final prioritization score is automatically calculated and displayed in Column AE. Based on the information entered in the PAIRWISE COMPARISON tab, the Max and Min prioritization score that can be achieved is displayed at the top of Column AE such that the score achieved for a project can be put into perspective.

E For Line Item S (same as paragraph B above except)

- 21 Additional planning specific information is required in Columns AC through AI. Some columns require manual entry while others have pulldowns.

F Pairwise Comparison

- 22 The PAIRWISE COMPARISON hidden tab is utilized by each Operating Unit's Capital Team to provide information that is used to score and prioritize the projects in Line Item B (Mains - Replaced/Restored). A pairwise comparison is first performed on each of the variables in order to establish a Variable Weighting. This is accomplished by comparing each variable one by one on a total score of six. For example, if the two variables are equal, the pairwise score is 3-3. If one variable is more critical than the other (i.e. more justification to replace the main), the pairwise score could be 4-2, 5-1, or 6-0. Only one of the two values needs to be populated (in the yellow area), and the corresponding value will automatically populate. A similar pairwise comparison is then performed on each individual variable to establish Variable Scores. The values that are initially filled in are the default values generally applicable to all Operating Units. Each individual Operating Unit can choose to either use these values or provide their own values which can be more applicable to the respective Operating Unit. The Pairwise Comparison values can be edited at any time before or after data is collected for Line Item B. The Operating Unit does not have the option to change or add variables to assure consistency across the company.
- 23 One additional tab called LINE B CALCS is utilized for the prioritization calculations and is hidden. This tab should never be accessed.

END

RP GUIDANCE

C

B

A

Line Item	RP Description	"A" First Priority Projects (per Asset Investment Strategy)	"B" Second Priority Projects (per Asset Investment Strategy)	"C" Third Priority Projects (per Asset Investment Strategy)
A	Mains - New	Provide service to new customers within existing franchise area.	Provide service to new customers beyond existing franchise area.	Address long term regulatory hydraulic issues (e.g. pressure below min required).
		Required to comply with regulations.	Address near term regulatory hydraulic issues (e.g. pressure below min required).	Proactive hydraulic improvement resulting in future improvement to service (e.g. loop dead end mains).
			Hydraulic improvement resulting in immediate improvement to service (e.g. loop dead end mains).	To enhance fire flows above AW minimum goals and up to full ISO recommended flows.
			Address to meet AW goals for fire flow and specific requests of local fire districts.	
B	Mains - Replaced / Restored	RP Prioritization model score in the 75-100% range.	RP Prioritization model score in the 50-75% range.	RP Prioritization model score in the 0-50% range.
C	Mains - Unscheduled	All - based on history.	n/a	n/a
D	Mains - Relocated	Project is known and defined and expected to proceed.	Project is tentative. Funded as "Budget Reserve".	Project is speculative. Would need to be funded from Reserves.
E	Hydrants, Valves, and Manholes - New	Required to comply with regulations.	Address significant operational issues or requested by local government.	Proactive improvement resulting in future improvement to operations.
F	Hydrants, Valves, and Manholes - Replaced	Physically fails and not repairable, or in imminent danger of failure. Hydraulically inadequate.	Poor condition and spare parts no longer available.	Proactive replacement based on age or condition.
G	Services and Laterals - New	Provide service to new customers.	n/a	n/a
H	Services and Laterals - Replaced	Physically fails and materials are known to be prone to failure. Required to comply with regulations.	Physically fails and materials are not known to be prone to failure.	Proactive replacement of materials known to be prone to failure.
I	Meters - New	Provide service to new customers.	n/a	n/a
J	Meters - Replaced	Required to comply with regulations.	No regulatory requirement and has been in service beyond expected life.	No regulatory requirement and has been in service for less than its expected lifespan.
		Meter stops or under registers.	New technology that results in operational improvement and/or savings.	
K	ITS Equipment and Systems	To support new (additional) employees. Equipment still needed and currently not supported by the vendor. Required to comply with regulations.	Has reached the end of its expected life. Provides a hard payback <3 years. Equipment still needed and soon to no longer be supported by the vendor.	Proactive replacement based on condition or new technology.
		Physically fails and not repairable, or in imminent danger of failure. Equipment still needed and currently not supported by the vendor. Required to comply with regulations.	Has reached the end of its expected life. Provides a hard payback <3 years. Equipment still needed and soon to no longer be supported by the vendor.	Proactive replacement based on age, condition, or new technology.
L	SCADA Equipment and Systems	Physically fails and not repairable, or in imminent danger of failure. Equipment still needed and currently not supported by the vendor. Required to comply with regulations.	Has reached the end of its expected life. Provides a hard payback <3 years. Equipment still needed and soon to no longer be supported by the vendor.	Proactive replacement based on age, condition, or new technology.
		Minimum level of health and safety risk reduction not in place. Equipment still needed and currently not supported by the vendor. Required to comply with regulations.	Has reached the end of its expected life. Provides a hard payback <3 years. Equipment still needed and soon to no longer be supported by the vendor.	Proactive replacement based on age, condition, or new technology.
M	Security Equipment and Systems			
		Physically fails and not repairable, or in imminent danger of failure. For new (additional) employees, equipment, or vehicles. Required to comply with regulations.	Has reached the end of its expected life. Provides a hard payback <3 years.	Proactive replacement based on age, condition, or new technology.
N	Offices and Operations Centers	Addresses imminent health and/or safety issues. Physically fails and not repairable, or in imminent danger of failure. For new (additional) employees.	Has reached the end of its expected life. Provides a hard payback <3 years.	
		For new (additional) employees. Required to comply with regulations.	Has reached the end of its expected life. Provides a hard payback <3 years.	Proactive replacement based on age, condition, or new technology. Provides environmental benefits.
O	Vehicles	For new (additional) employees. Required to comply with regulations.	Has reached the end of its expected life. Provides a hard payback <3 years.	
		Addresses imminent health and/or safety issues. Physically fails and not repairable, or in imminent danger of failure. For new (additional) employees.	Has reached the end of its expected life. Provides a hard payback <3 years.	Proactive replacement based on age, condition, or new technology.
P	Tools and Equipment	Required to comply with regulations. Addresses imminent health and/or safety issues. Physically fails and not repairable, or in imminent danger of failure. For new (additional) employees.	Has reached the end of its expected life. Provides a hard payback <3 years.	Proactive replacement based on age, condition, or new technology.
		Addresses imminent health and/or safety issues. Physically fails and not repairable, or in imminent danger of failure. Equipment still needed and currently not supported by the vendor. Required to comply with regulations.	Provides increased reliability or operating flexibility of critical assets. Has reached the end of its expected life. Provides a hard payback <3 years.	Proactive replacement based on age, condition, or new technology. To meet non-mandatory water quality goals.
Q	Process Plant Facilities and Equipment	Addresses imminent health and/or safety issues. Physically fails and not repairable, or in imminent danger of failure. Required to comply with regulations.	Has reached the end of its expected life.	
		Addresses imminent health and/or safety issues. Physically fails and not repairable, or in imminent danger of failure. Required to comply with regulations.	Has reached the end of its expected life.	Proactive replacement based on age, condition, or new technology.
R	Capitalized Tank Rehabilitation / Painting	Addresses imminent health and/or safety issues. As necessary to provide regulatory support for future capital improvements.	Existing study is 10 years or older.	Existing study is 5-10 years old.
S	Engineering Studies			
		Demands of existing system are at 90% or greater of capacity. System is experiencing Significant growth. Required to comply with regulations.		
		Addresses imminent health and/or safety issues.		

RP SUMMARY		Date Prepared:	07/14/13										
Line Item	OPERATING UNIT	BUSINESS PLAN YEAR	PROJECT COST			UNITS			UNIT COST				
			Est Cost	Act Cost	Difference	Est Qty	Act Qty	Difference	Est Unit Cost	Act Unit Cost	Difference		
TOTAL	26-Tennessee	2014	A - First Priority Projects - Specifically Defined	A - Defined	\$4,199,357								
			A - First Priority Projects - Based on History	A - Historical	\$3,485,659								
			B - First Priority Projects - Specifically Defined	B - Defined	\$157,503								
			B - First Priority Projects - Based on History	B - Historical	\$2,472								
			C - First Priority Projects - Specifically Defined	C - Defined	\$33,935								
			C - First Priority Projects - Based on History	C - Historical	\$0								
			Business Plan Year Total Project Costs	Total	\$7,878,926								
A			A - First Priority Projects - Specifically Defined	A - Defined	\$0				\$0	\$0	\$0		
			A - First Priority Projects - Based on History	A - Historical	\$91,166				\$0	\$0	\$0		
			B - First Priority Projects - Specifically Defined	B - Defined	\$0				\$0	\$0	\$0		
			B - First Priority Projects - Based on History	B - Historical	\$0				\$0	\$0	\$0		
			C - First Priority Projects - Specifically Defined	C - Defined	\$0				\$0	\$0	\$0		
			C - First Priority Projects - Based on History	C - Historical	\$0				\$0	\$0	\$0		
			Business Plan Year Total Project Costs	Total	\$91,166				\$0	\$0	\$0		
B			A - First Priority Projects - Specifically Defined	A - Defined	\$1,785,000	14,387	0	(14,387)	\$124	\$0	(\$124)		
			A - First Priority Projects - Based on History	A - Historical	\$0				\$0	\$0	\$0		
			B - First Priority Projects - Specifically Defined	B - Defined	\$0				\$0	\$0	\$0		
			B - First Priority Projects - Based on History	B - Historical	\$0				\$0	\$0	\$0		
			C - First Priority Projects - Specifically Defined	C - Defined	\$0				\$0	\$0	\$0		
			C - First Priority Projects - Based on History	C - Historical	\$0				\$0	\$0	\$0		
			Business Plan Year Total Project Costs	Total	\$1,785,000	14,387	0	(14,387)	\$124	\$0	(\$124)		
C			A - First Priority Projects - Specifically Defined	A - Defined	\$0				\$0	\$0	\$0		
			A - First Priority Projects - Based on History	A - Historical	\$1,200,000				\$0	\$0	\$0		
			B - First Priority Projects - Specifically Defined	B - Defined	\$0				\$0	\$0	\$0		
			B - First Priority Projects - Based on History	B - Historical	\$0				\$0	\$0	\$0		
			C - First Priority Projects - Specifically Defined	C - Defined	\$0				\$0	\$0	\$0		
			C - First Priority Projects - Based on History	C - Historical	\$0				\$0	\$0	\$0		
			Business Plan Year Total Project Costs	Total	\$1,200,000	0	0	0	\$0	\$0	\$0		
D			A - First Priority Projects - Specifically Defined	A - Defined	\$0				\$0	\$0	\$0		
			A - First Priority Projects - Based on History	A - Historical	\$250,000	2,500	0	(2,500)	\$100	\$0	(\$100)		
			B - First Priority Projects - Specifically Defined	B - Defined	\$0				\$0	\$0	\$0		
			B - First Priority Projects - Based on History	B - Historical	\$0				\$0	\$0	\$0		
			C - First Priority Projects - Specifically Defined	C - Defined	\$0				\$0	\$0	\$0		
			C - First Priority Projects - Based on History	C - Historical	\$0				\$0	\$0	\$0		
			Business Plan Year Total Project Costs	Total	\$250,000	2,500	0	(2,500)	\$100	\$0	(\$100)		
E			A - First Priority Projects - Specifically Defined	A - Defined	\$42,797	19	0	(19)	\$2,252	\$0	(\$2,252)		
			A - First Priority Projects - Based on History	A - Historical	\$0				\$0	\$0	\$0		
			B - First Priority Projects - Specifically Defined	B - Defined	\$0				\$0	\$0	\$0		
			B - First Priority Projects - Based on History	B - Historical	\$0				\$0	\$0	\$0		
			C - First Priority Projects - Specifically Defined	C - Defined	\$0				\$0	\$0	\$0		
			C - First Priority Projects - Based on History	C - Historical	\$0				\$0	\$0	\$0		
			Business Plan Year Total Project Costs	Total	\$42,797	19	0	(19)	\$2,252	\$0	(\$2,252)		
F			A - First Priority Projects - Specifically Defined	A - Defined	\$365,034	36	0	(36)	\$10,140	\$0	(\$10,140)		
			A - First Priority Projects - Based on History	A - Historical	\$0				\$0	\$0	\$0		
			B - First Priority Projects - Specifically Defined	B - Defined	\$0				\$0	\$0	\$0		
			B - First Priority Projects - Based on History	B - Historical	\$0				\$0	\$0	\$0		
			C - First Priority Projects - Specifically Defined	C - Defined	\$0				\$0	\$0	\$0		
			C - First Priority Projects - Based on History	C - Historical	\$0				\$0	\$0	\$0		
			Business Plan Year Total Project Costs	Total	\$365,034	36	0	(36)	\$10,140	\$0	(\$10,140)		
G			A - First Priority Projects - Specifically Defined	A - Defined	\$0				\$0	\$0	\$0		
			A - First Priority Projects - Based on History	A - Historical	\$461,000	350	0	(350)	\$1,317	\$0	(\$1,317)		
			B - First Priority Projects - Specifically Defined	B - Defined	\$0				\$0	\$0	\$0		
			B - First Priority Projects - Based on History	B - Historical	\$0				\$0	\$0	\$0		
			C - First Priority Projects - Specifically Defined	C - Defined	\$0				\$0	\$0	\$0		
			C - First Priority Projects - Based on History	C - Historical	\$0				\$0	\$0	\$0		
			Business Plan Year Total Project Costs	Total	\$461,000	350	0	(350)	\$1,317	\$0	(\$1,317)		
H			A - First Priority Projects - Specifically Defined	A - Defined	\$0				\$0	\$0	\$0		
			A - First Priority Projects - Based on History	A - Historical	\$246,000	150	0	(150)	\$1,640	\$0	(\$1,640)		
			B - First Priority Projects - Specifically Defined	B - Defined	\$0				\$0	\$0	\$0		
			B - First Priority Projects - Based on History	B - Historical	\$0				\$0	\$0	\$0		
			C - First Priority Projects - Specifically Defined	C - Defined	\$0				\$0	\$0	\$0		
			C - First Priority Projects - Based on History	C - Historical	\$0				\$0	\$0	\$0		
			Business Plan Year Total Project Costs	Total	\$246,000	150	0	(150)	\$1,640	\$0	(\$1,640)		
I			A - First Priority Projects - Specifically Defined	A - Defined	\$0				\$0	\$0	\$0		
			A - First Priority Projects - Based on History	A - Historical	\$562,415	640	0	(640)	\$879	\$0	(\$879)		
			B - First Priority Projects - Specifically Defined	B - Defined	\$0				\$0	\$0	\$0		
			B - First Priority Projects - Based on History	B - Historical	\$0				\$0	\$0	\$0		
			C - First Priority Projects - Specifically Defined	C - Defined	\$0				\$0	\$0	\$0		
			C - First Priority Projects - Based on History	C - Historical	\$0				\$0	\$0	\$0		
			Business Plan Year Total Project Costs	Total	\$562,415	640	0	(640)	\$879	\$0	(\$879)		
J			A - First Priority Projects - Specifically Defined	A - Defined	\$0				\$0	\$0	\$0		
			A - First Priority Projects - Based on History	A - Historical	\$663,078	4,436	0	(4,436)	\$149	\$0	(\$149)		
			B - First Priority Projects - Specifically Defined	B - Defined	\$0				\$0	\$0	\$0		
			B - First Priority Projects - Based on History	B - Historical	\$0				\$0	\$0	\$0		
			C - First Priority Projects - Specifically Defined	C - Defined	\$0				\$0	\$0	\$0		
			C - First Priority Projects - Based on History	C - Historical	\$0				\$0	\$0	\$0		
			Business Plan Year Total Project Costs	Total	\$663,078	4,436	0	(4,436)	\$149	\$0	(\$149)		
K			A - First Priority Projects - Specifically Defined	A - Defined	\$20,306	10	0	(10)					
			A - First Priority Projects - Based on History	A - Historical	\$0								
			B - First Priority Projects - Specifically Defined	B - Defined	\$91,949	25	0	(25)					
			B - First Priority Projects - Based on History	B - Historical	\$2,472	0	0	0					
			C - First Priority Projects - Specifically Defined	C - Defined	\$33,935	3	0	(3)					
			C - First Priority Projects - Based on History	C - Historical	\$0	0	0	0					
			Business Plan Year Total Project Costs	Total	\$148,662	38	0	(38)					
L			A - First Priority Projects - Specifically Defined	A - Defined	\$173,414	0	0	0					
			A - First Priority Projects - Based on History	A - Historical	\$12,000	0	0	0					
			B - First Priority Projects - Specifically Defined	B - Defined	\$0	0	0	0					
			B - First Priority Projects - Based on History	B - Historical	\$0	0	0	0					
			C - First Priority Projects - Specifically Defined	C - Defined	\$0	0	0	0					
			C - First Priority Projects - Based on History	C - Historical	\$0	0	0	0					
			Business Plan Year Total Project Costs	Total	\$185,414	0	0	0					
M			A - First Priority Projects - Specifically Defined	A - Defined	\$130,000	0	0	0					
			A - First Priority Projects - Based on History	A - Historical	\$0	0	0	0					
			B - First Priority Projects - Specifically Defined	B - Defined	\$0	0	0	0					
			B - First Priority Projects - Based on History	B - Historical	\$0	0	0	0					
			C - First Priority Projects - Specifically Defined	C - Defined	\$0	0	0	0					
			C - First Priority Projects - Based on History	C - Historical	\$0	0	0	0					
			Business Plan Year Total Project Costs	Total	\$130,000	0	0	0					
N			A - First Priority Projects - Specifically Defined	A - Defined	\$23,000	1	0	(1)					
			A - First Priority Projects - Based on History	A - Historical	\$0	0	0	0					
			B - First Priority Projects - Specifically Defined	B - Defined	\$0	0	0	0					
			B - First Priority Projects - Based on History	B - Historical	\$0	0	0	0					

[illegible]

Priority No.	District	MAINS - NEW											
		ESTIMATED COST		Project Title		Priority From List Above	Difference (dollars)	Estimated Quantity (each)	UNITS Quantity (each)	Difference (each)	Estimated Unit Cost (\$/unit)	Actual Unit Cost (\$/unit)	Difference (\$/unit)
		Operating Unit	Budget	Operating Unit	Budget								
		Operating Unit	Budget	Operating Unit	Budget								
1	2000 - 2000	0.00	2000 - 2000	0.00	2000 - 2000	A - High	0.00	0	0	0	0.00	0.00	0.00
2	2000 - 2000	0.00	2000 - 2000	0.00	2000 - 2000	A - High	0.00	0	0	0	0.00	0.00	0.00
3	2000 - 2000	0.00	2000 - 2000	0.00	2000 - 2000	A - High	0.00	0	0	0	0.00	0.00	0.00
4	2000 - 2000	0.00	2000 - 2000	0.00	2000 - 2000	A - High	0.00	0	0	0	0.00	0.00	0.00
5	2000 - 2000	0.00	2000 - 2000	0.00	2000 - 2000	A - High	0.00	0	0	0	0.00	0.00	0.00
6	2000 - 2000	0.00	2000 - 2000	0.00	2000 - 2000	A - High	0.00	0	0	0	0.00	0.00	0.00
7	2000 - 2000	0.00	2000 - 2000	0.00	2000 - 2000	A - High	0.00	0	0	0	0.00	0.00	0.00
8	2000 - 2000	0.00	2000 - 2000	0.00	2000 - 2000	A - High	0.00	0	0	0	0.00	0.00	0.00
9	2000 - 2000	0.00	2000 - 2000	0.00	2000 - 2000	A - High	0.00	0	0	0	0.00	0.00	0.00
10	2000 - 2000	0.00	2000 - 2000	0.00	2000 - 2000	A - High	0.00	0	0	0	0.00	0.00	0.00
11	2000 - 2000	0.00	2000 - 2000	0.00	2000 - 2000	A - High	0.00	0	0	0	0.00	0.00	0.00
12	2000 - 2000	0.00	2000 - 2000	0.00	2000 - 2000	A - High	0.00	0	0	0	0.00	0.00	0.00
13	2000 - 2000	0.00	2000 - 2000	0.00	2000 - 2000	A - High	0.00	0	0	0	0.00	0.00	0.00
14	2000 - 2000	0.00	2000 - 2000	0.00	2000 - 2000	A - High	0.00	0	0	0	0.00	0.00	0.00
15	2000 - 2000	0.00	2000 - 2000	0.00	2000 - 2000	A - High	0.00	0	0	0	0.00	0.00	0.00
16	2000 - 2000	0.00	2000 - 2000	0.00	2000 - 2000	A - High	0.00	0	0	0	0.00	0.00	0.00
17	2000 - 2000	0.00	2000 - 2000	0.00	2000 - 2000	A - High	0.00	0	0	0	0.00	0.00	0.00
18	2000 - 2000	0.00	2000 - 2000	0.00	2000 - 2000	A - High	0.00	0	0	0	0.00	0.00	0.00
19	2000 - 2000	0.00	2000 - 2000	0.00	2000 - 2000	A - High	0.00	0	0	0	0.00	0.00	0.00
20	2000 - 2000	0.00	2000 - 2000	0.00	2000 - 2000	A - High	0.00	0	0	0	0.00	0.00	0.00

Priority No.	District	Budget Reserve Program	Project Title	MANS - REPLACED / RESTORED										Physical Cohort	Decade Installed	Easting Diameter	Main Break Frequency	Complaint Frequency
				ESTIMATED COST (\$)	Specified Delivered	Actual Cost	Difference	Est. QTY	Act. QTY	Difference	Est. Unit Cost	Actual Unit Cost	Difference					
1	2602 Th-Champanoga	Budget	12 Avenue St. Avenue and St. Street	A - Defined	\$1,750,000	\$0	(14,387)	0	14,387	0	(14,387)	\$0	\$0	12,210.17	12,210.17	12,210.17	Never	
2	2603 Th-Champanoga	Budget	12 Avenue St. Avenue and St. Street	A - Defined	\$1,750,000	\$0	(14,387)	0	14,387	0	(14,387)	\$0	\$0	12,210.17	12,210.17	12,210.17	Never	
3	2604 Th-Champanoga	Budget	12 Avenue St. Avenue and St. Street	A - Defined	\$1,750,000	\$0	(14,387)	0	14,387	0	(14,387)	\$0	\$0	12,210.17	12,210.17	12,210.17	Never	
4	2605 Th-Champanoga	Budget	12 Avenue St. Avenue and St. Street	A - Defined	\$1,750,000	\$0	(14,387)	0	14,387	0	(14,387)	\$0	\$0	12,210.17	12,210.17	12,210.17	Never	
5	2606 Th-Champanoga	Budget	12 Avenue St. Avenue and St. Street	A - Defined	\$1,750,000	\$0	(14,387)	0	14,387	0	(14,387)	\$0	\$0	12,210.17	12,210.17	12,210.17	Never	
6	2607 Th-Champanoga	Budget	12 Avenue St. Avenue and St. Street	A - Defined	\$1,750,000	\$0	(14,387)	0	14,387	0	(14,387)	\$0	\$0	12,210.17	12,210.17	12,210.17	Never	
7	2608 Th-Champanoga	Budget	12 Avenue St. Avenue and St. Street	A - Defined	\$1,750,000	\$0	(14,387)	0	14,387	0	(14,387)	\$0	\$0	12,210.17	12,210.17	12,210.17	Never	
8	2609 Th-Champanoga	Budget	12 Avenue St. Avenue and St. Street	A - Defined	\$1,750,000	\$0	(14,387)	0	14,387	0	(14,387)	\$0	\$0	12,210.17	12,210.17	12,210.17	Never	
9	2610 Th-Champanoga	Budget	12 Avenue St. Avenue and St. Street	A - Defined	\$1,750,000	\$0	(14,387)	0	14,387	0	(14,387)	\$0	\$0	12,210.17	12,210.17	12,210.17	Never	
10	2602 Th-Champanoga	Budget	12 Avenue St. Avenue and St. Street	A - Defined	\$1,750,000	\$0	(14,387)	0	14,387	0	(14,387)	\$0	\$0	12,210.17	12,210.17	12,210.17	Never	
11	2603 Th-Champanoga	Budget	12 Avenue St. Avenue and St. Street	A - Defined	\$1,750,000	\$0	(14,387)	0	14,387	0	(14,387)	\$0	\$0	12,210.17	12,210.17	12,210.17	Never	
12	2604 Th-Champanoga	Budget	12 Avenue St. Avenue and St. Street	A - Defined	\$1,750,000	\$0	(14,387)	0	14,387	0	(14,387)	\$0	\$0	12,210.17	12,210.17	12,210.17	Never	
13	2605 Th-Champanoga	Budget	12 Avenue St. Avenue and St. Street	A - Defined	\$1,750,000	\$0	(14,387)	0	14,387	0	(14,387)	\$0	\$0	12,210.17	12,210.17	12,210.17	Never	
14	2606 Th-Champanoga	Budget	12 Avenue St. Avenue and St. Street	A - Defined	\$1,750,000	\$0	(14,387)	0	14,387	0	(14,387)	\$0	\$0	12,210.17	12,210.17	12,210.17	Never	
15	2607 Th-Champanoga	Budget	12 Avenue St. Avenue and St. Street	A - Defined	\$1,750,000	\$0	(14,387)	0	14,387	0	(14,387)	\$0	\$0	12,210.17	12,210.17	12,210.17	Never	
16	2608 Th-Champanoga	Budget	12 Avenue St. Avenue and St. Street	A - Defined	\$1,750,000	\$0	(14,387)	0	14,387	0	(14,387)	\$0	\$0	12,210.17	12,210.17	12,210.17	Never	
17	2609 Th-Champanoga	Budget	12 Avenue St. Avenue and St. Street	A - Defined	\$1,750,000	\$0	(14,387)	0	14,387	0	(14,387)	\$0	\$0	12,210.17	12,210.17	12,210.17	Never	
18	2610 Th-Champanoga	Budget	12 Avenue St. Avenue and St. Street	A - Defined	\$1,750,000	\$0	(14,387)	0	14,387	0	(14,387)	\$0	\$0	12,210.17	12,210.17	12,210.17	Never	
19	2602 Th-Champanoga	Budget	12 Avenue St. Avenue and St. Street	A - Defined	\$1,750,000	\$0	(14,387)	0	14,387	0	(14,387)	\$0	\$0	12,210.17	12,210.17	12,210.17	Never	
20	2603 Th-Champanoga	Budget	12 Avenue St. Avenue and St. Street	A - Defined	\$1,750,000	\$0	(14,387)	0	14,387	0	(14,387)	\$0	\$0	12,210.17	12,210.17	12,210.17	Never	
21	2604 Th-Champanoga	Budget	12 Avenue St. Avenue and St. Street	A - Defined	\$1,750,000	\$0	(14,387)	0	14,387	0	(14,387)	\$0	\$0	12,210.17	12,210.17	12,210.17	Never	

[illegible]

Priority No.	District	MAINS - UNSCHEDULED										REFERENCE	or Reason the project is needed. If based on history, provide historical information over an approximate three year time period.	SUBTOTAL BY DISTRICT
		Operating Unit	ESTIMATED COST	A - First Priority Projects - Specifically Defined	A - Defined	Est Cost	Act Cost	Difference	Est QTY	Act QTY	Difference	Est Unit Cost	Act Unit Cost	Difference
		Business Plan Year 2014	\$1,200,000	B - Second Priority Projects - Specifically Defined	B - Defined	\$1,200,000	\$0	(\$1,200,000)	0	0	0	\$0	\$0	\$0
		Date Prepared 2/29/14, 11:13	\$0	C - Third Priority Projects - Specifically Defined	C - Defined	\$0	\$0	\$0	0	0	0	\$0	\$0	\$0
		Business Plan Year Total Project Costs	\$0	D - Other Projects - Specifically Defined	D - Defined	\$0	\$0	\$0	0	0	0	\$0	\$0	\$0
		Business Plan Year Total Project Costs	\$0	Business Plan Year Total Project Costs	Total	\$1,200,000	\$0	(\$1,200,000)	0	0	0	\$0	\$0	\$0
Priority No.	District	PROJECT INFORMATION										REFERENCE	or Reason the project is needed. If based on history, provide historical information over an approximate three year time period.	SUBTOTAL BY DISTRICT
		Budget Reserve	Project Title	Priority From List Above	Estimated Actual Cost (dollars)	Actual Cost (dollars)	Difference (dollars)	Estimated Quantity (each)	Actual Quantity (each)	Difference (each)	Estimated Unit Cost (\$/Unit)	Actual Unit Cost (\$/Unit)	Difference (\$/Unit)	
1	2000 TN Capitol Mall	Budget	Unimproved Main Entrance	A - Historical	\$1,000,000	\$0	(\$1,000,000)	0	0	0	\$0	\$0	\$0	2000 TN Capitol Mall Budget
2	2000 TN Capitol Mall	Budget	Unimproved Main Entrance	A - Historical	\$1,000,000	\$0	(\$1,000,000)	0	0	0	\$0	\$0	\$0	2000 TN Capitol Mall Budget
4	2000 TN Capitol Mall	Budget	Unimproved Main Entrance	A - Historical	\$1,000,000	\$0	(\$1,000,000)	0	0	0	\$0	\$0	\$0	2000 TN Capitol Mall Budget
5	2000 TN Capitol Mall	Budget	Unimproved Main Entrance	A - Historical	\$1,000,000	\$0	(\$1,000,000)	0	0	0	\$0	\$0	\$0	2000 TN Capitol Mall Budget
7	2000 TN Capitol Mall	Budget	Unimproved Main Entrance	A - Historical	\$1,000,000	\$0	(\$1,000,000)	0	0	0	\$0	\$0	\$0	2000 TN Capitol Mall Budget
9	2000 TN Capitol Mall	Budget	Unimproved Main Entrance	A - Historical	\$1,000,000	\$0	(\$1,000,000)	0	0	0	\$0	\$0	\$0	2000 TN Capitol Mall Budget
11	2000 TN Capitol Mall	Budget	Unimproved Main Entrance	A - Historical	\$1,000,000	\$0	(\$1,000,000)	0	0	0	\$0	\$0	\$0	2000 TN Capitol Mall Budget
12	2000 TN Capitol Mall	Budget	Unimproved Main Entrance	A - Historical	\$1,000,000	\$0	(\$1,000,000)	0	0	0	\$0	\$0	\$0	2000 TN Capitol Mall Budget
13	2000 TN Capitol Mall	Budget	Unimproved Main Entrance	A - Historical	\$1,000,000	\$0	(\$1,000,000)	0	0	0	\$0	\$0	\$0	2000 TN Capitol Mall Budget
15	2000 TN Capitol Mall	Budget	Unimproved Main Entrance	A - Historical	\$1,000,000	\$0	(\$1,000,000)	0	0	0	\$0	\$0	\$0	2000 TN Capitol Mall Budget
16	2000 TN Capitol Mall	Budget	Unimproved Main Entrance	A - Historical	\$1,000,000	\$0	(\$1,000,000)	0	0	0	\$0	\$0	\$0	2000 TN Capitol Mall Budget
18	2000 TN Capitol Mall	Budget	Unimproved Main Entrance	A - Historical	\$1,000,000	\$0	(\$1,000,000)	0	0	0	\$0	\$0	\$0	2000 TN Capitol Mall Budget
19	2000 TN Capitol Mall	Budget	Unimproved Main Entrance	A - Historical	\$1,000,000	\$0	(\$1,000,000)	0	0	0	\$0	\$0	\$0	2000 TN Capitol Mall Budget
20	2000 TN Capitol Mall	Budget	Unimproved Main Entrance	A - Historical	\$1,000,000	\$0	(\$1,000,000)	0	0	0	\$0	\$0	\$0	2000 TN Capitol Mall Budget
21	2000 TN Capitol Mall	Budget	Unimproved Main Entrance	A - Historical	\$1,000,000	\$0	(\$1,000,000)	0	0	0	\$0	\$0	\$0	2000 TN Capitol Mall Budget

C	MAINS - UNSCHEDULED									
	ESTIMATED COST		A - First Priority Projects - Specifically Defined		B - Second Priority Projects - Specifically Defined		C - Third Priority Projects - Specifically Defined		Total	
	Business Plan Year		2014		2015		2016		2017	
	Date Prepared		2013-11-13		2013-11-13		2013-11-13		2013-11-13	
Priority No.	District	Project Title	PROJECT INFORMATION		PROJECT COST		UNITS		UNIT COST	
			Estimated (dollars)	Actual Cost (dollars)	Difference (dollars)	Estimated Quantity (each)	Actual Quantity (each)	Difference (each)	Estimated Unit Cost (\$/Unit)	Actual Unit Cost (\$/Unit)
1	2002 THIRDS COR.	Unimproved front yards	\$0	\$0	\$0	0	0	0	\$0	\$0
2	2002 THIRDS COR.	Unimproved front yards	\$0	\$0	\$0	0	0	0	\$0	\$0
3	2002 THIRDS COR.	Unimproved front yards	\$1,000,000	\$1,000,000	\$0	0	0	0	\$0	\$0
4	2002 THIRDS COR.	Unimproved front yards	\$1,000,000	\$1,000,000	\$0	0	0	0	\$0	\$0
5	7		\$100,000	\$0	(\$100,000)	0	0	0	\$0	\$0
6	7									
7	7									
8	7									
9	7									
10	7									
11	7									
12	7									
13	7									
14	7									
15	7									
16	7									
17	7									
18	7									
19	7									
20	7									
21	7									

[illegible]

D	MANS - RELOCATED									
	Operating Unit		ESTIMATED COST		MANS - RELOCATED		UNIT COST		Difference (\$/Unit)	
	Business Plan Year		A - First Priority Projects - Specifically Defined		A - Defined		Unit Cost (\$/Unit)		Unit Cost (\$/Unit)	
	2014		B - Second Priority Projects - Specifically Defined		B - Defined		Unit Cost (\$/Unit)		Unit Cost (\$/Unit)	
	Budget Reserve		C - Third Priority Projects - Based on History		C - Historical		Unit Cost (\$/Unit)		Unit Cost (\$/Unit)	
	Overprogram		D - Total Project Costs		D - Total		Unit Cost (\$/Unit)		Unit Cost (\$/Unit)	
	July 14, 2013									
</										

HYDRANTS, VALVES, and MANHOLES - NEV												
Operating Unit	ESTIMATED COST	A - First Priority Projects - Specifically Defined	A - Defined	Est Cost	Act Cost	Difference	Est QTY	Act QTY	Difference	Est Unit Cost	Act Unit Cost	Difference
Business Plan Year		B - Second Priority Projects - Specifically Defined	B - Defined									
2014	\$42,797	B - Second Priority Projects - Based on History	B - Based on History	\$42,797	\$0	(\$42,797)	19	0	(19)	\$2,252	\$0	(\$2,252)
Date Prepared		C - Third Priority Projects - Specifically Defined	C - Defined									
3/29/14, 11/13	\$0	C - Third Priority Projects - Based on History	C - Based on History	\$0	\$0	\$0	0	0	0	\$0	\$0	\$0
	\$0	Business Plan Year Total Project Costs	Total	\$42,797	\$0	(\$42,797)	19	0	(19)	\$2,252	\$0	(\$2,252)
Priority No.	District	Budget Reserve Overprogram	Project Title	Priority From List Above	Estimated Unit Cost (each)	Actual Quantity (each)	Estimated Unit Cost (\$/unit)	Actual Unit Cost (\$/unit)	Difference (\$/unit)	Work Order or WBS Element	REFERENCE	JUSTIFICATION
1	2602 TN-COLUMBIA	Budget		A - Defined	\$4,192	15	\$2,800	\$1	(\$1)	18-250		Reason the project is needed. It based on history, provide historical information over an approximate three year time period.
2	2603 TN-SHACK CREEK	Budget		A - Defined	\$1,000	2	\$500	\$1	(\$1)	18-250		Reason the project is needed. It based on history, provide historical information over an approximate three year time period.
3	2604 TN-SHACK CREEK	Budget		A - Defined	\$1,000	2	\$500	\$1	(\$1)	18-250		Reason the project is needed. It based on history, provide historical information over an approximate three year time period.
4	2604 TN-SHACK CREEK	Budget		A - Defined	\$1,000	2	\$500	\$1	(\$1)	18-250		Reason the project is needed. It based on history, provide historical information over an approximate three year time period.
5	2604 TN-SHACK CREEK	Budget		A - Defined	\$1,000	2	\$500	\$1	(\$1)	18-250		Reason the project is needed. It based on history, provide historical information over an approximate three year time period.
6	2604 TN-SHACK CREEK	Budget		A - Defined	\$1,000	2	\$500	\$1	(\$1)	18-250		Reason the project is needed. It based on history, provide historical information over an approximate three year time period.
7	2604 TN-SHACK CREEK	Budget		A - Defined	\$1,000	2	\$500	\$1	(\$1)	18-250		Reason the project is needed. It based on history, provide historical information over an approximate three year time period.
8	2604 TN-SHACK CREEK	Budget		A - Defined	\$1,000	2	\$500	\$1	(\$1)	18-250		Reason the project is needed. It based on history, provide historical information over an approximate three year time period.
9	2604 TN-SHACK CREEK	Budget		A - Defined	\$1,000	2	\$500	\$1	(\$1)	18-250		Reason the project is needed. It based on history, provide historical information over an approximate three year time period.
10	2604 TN-SHACK CREEK	Budget		A - Defined	\$1,000	2	\$500	\$1	(\$1)	18-250		Reason the project is needed. It based on history, provide historical information over an approximate three year time period.
11	2604 TN-SHACK CREEK	Budget		A - Defined	\$1,000	2	\$500	\$1	(\$1)	18-250		Reason the project is needed. It based on history, provide historical information over an approximate three year time period.
12	2604 TN-SHACK CREEK	Budget		A - Defined	\$1,000	2	\$500	\$1	(\$1)	18-250		Reason the project is needed. It based on history, provide historical information over an approximate three year time period.
13	2604 TN-SHACK CREEK	Budget		A - Defined	\$1,000	2	\$500	\$1	(\$1)	18-250		Reason the project is needed. It based on history, provide historical information over an approximate three year time period.
14	2604 TN-SHACK CREEK	Budget		A - Defined	\$1,000	2	\$500	\$1	(\$1)	18-250		Reason the project is needed. It based on history, provide historical information over an approximate three year time period.
15	2604 TN-SHACK CREEK	Budget		A - Defined	\$1,000	2	\$500	\$1	(\$1)	18-250		Reason the project is needed. It based on history, provide historical information over an approximate three year time period.
16	2604 TN-SHACK CREEK	Budget		A - Defined	\$1,000	2	\$500	\$1	(\$1)	18-250		Reason the project is needed. It based on history, provide historical information over an approximate three year time period.
17	2604 TN-SHACK CREEK	Budget		A - Defined	\$1,000	2	\$500	\$1	(\$1)	18-250		Reason the project is needed. It based on history, provide historical information over an approximate three year time period.
18	2604 TN-SHACK CREEK	Budget		A - Defined	\$1,000	2	\$500	\$1	(\$1)	18-250		Reason the project is needed. It based on history, provide historical information over an approximate three year time period.
19	2604 TN-SHACK CREEK	Budget		A - Defined	\$1,000	2	\$500	\$1	(\$1)	18-250		Reason the project is needed. It based on history, provide historical information over an approximate three year time period.
20	2604 TN-SHACK CREEK	Budget		A - Defined	\$1,000	2	\$500	\$1	(\$1)	18-250		Reason the project is needed. It based on history, provide historical information over an approximate three year time period.
21	2604 TN-SHACK CREEK	Budget		A - Defined	\$1,000	2	\$500	\$1	(\$1)	18-250		Reason the project is needed. It based on history, provide historical information over an approximate three year time period.
SUBTOTAL BY DISTRICT												
District												
2602 TN-COLUMBIA Budget												
2603 TN-SHACK CREEK Budget												
2604 TN-SHACK CREEK Budget												

E	HYDRANTS, VALVES, and MANHOLES - NEV											
	Operating Unit		ESTIMATED COST		A - First Priority Projects - Specifically Defined		B - Second Priority Projects - Specifically Defined		C - Third Priority Projects - Specifically Defined		UNIT COST	
	Business Plan Year		Budget Reserve		Priority From List Above		Project Title		Business Plan Year			
	2014		\$42,797		A - Defined		B - Defined		C - Defined			
	Date Prepared		\$0		A - Defined		B - Defined		C - Defined			
2014-1-1-13		\$0		A - Defined		B - Defined		C - Defined				
PROJECT INFORMATION												
Priority No.	District	Budget Reserve Overprogram	PROJECT COST		UNITS		Difference (each)	Actual Unit Cost (\$/Unit)	Estimated Unit Cost (\$/Unit)	Difference (\$/Unit)	UNIT COST	
			Estimated (dollars)	Actual Cost (dollars)	Estimated (each)	Actual (each)						
1	2602 THICKWOOD	Budget	\$0	\$0	0	0	0	\$0	\$0	\$0	\$0	
2	2602 THICKWOOD	Budget	\$0	\$0	0	0	0	\$0	\$0	\$0	\$0	
3	2602 THICKWOOD	Budget	\$0	\$0	0	\$0	0	\$0	\$0	\$0	\$0	
4	2602 THICKWOOD	Budget	\$0	\$0	0	\$0	0	\$0	\$0	\$0	\$0	
5	2602 THICKWOOD	Budget	\$0	\$0	0	\$0	0	\$0	\$0	\$0	\$0	
6	2602 THICKWOOD	Budget	\$0	\$0	0	\$0	0	\$0	\$0	\$0	\$0	
7	2602 THICKWOOD	Budget	\$0	\$0	0	\$0	0	\$0	\$0	\$0	\$0	
8	2602 THICKWOOD	Budget	\$0	\$0	0	\$0	0	\$0	\$0	\$0	\$0	
9	2602 THICKWOOD	Budget	\$0	\$0	0	\$0	0	\$0	\$0	\$0	\$0	
10	2602 THICKWOOD	Budget	\$0	\$0	0	\$0	0	\$0	\$0	\$0	\$0	
11	2602 THICKWOOD	Budget	\$0	\$0	0	\$0	0	\$0	\$0	\$0	\$0	
12	2602 THICKWOOD	Budget	\$0	\$0	0	\$0	0	\$0	\$0	\$0	\$0	
13	2602 THICKWOOD	Budget	\$0	\$0	0	\$0	0	\$0	\$0	\$0	\$0	
14	2602 THICKWOOD	Budget	\$0	\$0	0	\$0	0	\$0	\$0	\$0	\$0	
15	2602 THICKWOOD	Budget	\$0	\$0	0	\$0	0	\$0	\$0	\$0	\$0	
16	2602 THICKWOOD	Budget	\$0	\$0	0	\$0	0	\$0	\$0	\$0	\$0	
17	2602 THICKWOOD	Budget	\$0	\$0	0	\$0	0	\$0	\$0	\$0	\$0	
18	2602 THICKWOOD	Budget	\$0	\$0	0	\$0	0	\$0	\$0	\$0	\$0	
19	2602 THICKWOOD	Budget	\$0	\$0	0	\$0	0	\$0	\$0	\$0	\$0	
20	2602 THICKWOOD	Budget	\$0	\$0	0	\$0	0	\$0	\$0	\$0	\$0	
21	2602 THICKWOOD	Budget	\$0	\$0	0	\$0	0	\$0	\$0	\$0	\$0	

F	HYDRANTS, VALVES, and MANHOLES - REPLACE									
	Operating Unit		ESTIMATED COST				PROJECT COST			
	A - First Priority Projects - Specifically Defined		B - Second Priority Projects - Specifically Defined		C - Third Priority Projects - Specifically Defined		D - Fourth Priority Projects - Specifically Defined		E - Total	
	Business Plan Year		Business Plan Year		Business Plan Year		Business Plan Year		Business Plan Year	
	2014		2014		2014		2014		2014	
	Budget Reserve		Budget Reserve		Budget Reserve		Budget Reserve		Budget Reserve	
	\$0		\$0		\$0		\$0		\$0	
	Over		Over		Over		Over		Over	
	Program		Program		Program		Program		Program	
	2014-2015		2014-2015		2014-2015		2014-2015		2014-2015	
Business Plan Year Total Project Costs		Business Plan Year Total Project Costs		Business Plan Year Total Project Costs		Business Plan Year Total Project Costs		Business Plan Year Total Project Costs		
Total		Total		Total		Total		Total		
PROJECT INFORMATION		PROJECT INFORMATION		PROJECT INFORMATION		PROJECT INFORMATION		PROJECT INFORMATION		
Budget Reserve		Budget Reserve		Budget Reserve		Budget Reserve		Budget Reserve		
Overprogram		Overprogram		Overprogram		Overprogram		Overprogram		
Budget		Budget		Budget		Budget		Budget		
2014-2015		2014-2015		2014-2015		2014-2015		2014-2015		
2014-2015		2014-2015		2014-2015		2014-2015		2014-2015		
2014-2015		2014-2015		2014-2015		2014-2015		2014-2015		
2014-2015		2014-2015		2014-2015		2014-2015		2014-2015		
2014-2015		2014-2015		2014-2015		2014-2015		2014-2015		
2014-2015		2014-2015		2014-2015		2014-2015		2014-2015		
2014-2015		2014-2015		2014-2015		2014-2015		2014-2015		
2014-2015		2014-2015		2014-2015		2014-2015		2014-2015		
2014-2015		2014-2015		2014-2015		2014-2015		2014-2015		
2014-2015		2014-2015		2014-2015		2014-2015		2014-2015		
2014-2015		2014-2015		2014-2015		2014-2015		2014-2015		
2014-2015		2014-2015		2014-2015		2014-2015		2014-2015		
2014-2015		2014-2015		2014-2015		2014-2015		2014-2015		
2014-2015		2014-2015		2014-2015		2014-2015		2014-2015		
2014-2015		2014-2015		2014-2015		2014-2015		2014-2015		
2014-2015		2014-2015		2014-2015		2014-2015		2014-2015		
2014-2015		2014-2015		2014-2015		2014-2015		2014-2015		
2014-2015		2014-2015		2014-2015		2014-2015		2014-2015		
2014-2015		2014-2015		2014-2015		2014-2015		2014-2015		
2014-2015		2014-2015		2014-2015		2014-2015		2014-2015		
2014-2015		2014-2015		2014-2015		2014-2015		2014-2015		
2014-2015		2014-2015		2014-2015		2014-2015		2014-2015		
2014-2015		2014-2015		2014-2015		2014-2015		2014-2015		
2014-2015		2014-2015		2014-2015		2014-2015		2014-2015		
2014-2015		2014-2015		2014-2015		2014-2015		2014-2015		
2014-2015		2014-2015		2014-2015		2014-2015		2014-2015		
2014-2015		2014-2015		2014-2015		2014-2015		2014-2015		
2014-2015		2014-2015		2014-2015		2014-2015		2014-2015		
2014-2015		2014-2015		2014-2015		2014-2015		2014-2015		
2014-2015		2014-2015		2014-2015		2014-2015		2014-2015		
2014-2015		2014-2015		2014-2015		2014-2015		2014-2015		
2014-2015		2014-2015		2014-2015		2014-2015		2014-2015		
2014-2015		2014-2015		2014-2015		2014-2015		2014-2015		
2014-2015		2014-2015		2014-2015		2014-2015		2014-2015		
2014-2015		2014-2015		2014-2015		2014-2015		2014-2015		
2014-2015		2014-2015		2014-2015		2014-2015		2014-2015		
2014-2015		2014-2015		2014-2015		2014-2015		2014-2015		
2014-2015		2014-2015		2014-2015		2014-2015		2014-2015		
2014-2015		2014-2015		2014-2015		2014-2015		2014-2015		
2014-2015		2014-2015		2014-2015		2014-2015		2014-2015		
2014-2015		2014-2015		2014-2015		2014-2015		2014-2015		
2014-2015		2014-2015		2014-2015		2014-2015		2014-2015		
2014-2015		2014-2015		2014-2015		2014-2015		2014-2015		
2014-2015		2014-2015		2014-2015		2014-2015		2014-2015		
2014-2015		2014-2015		2014-2015		2014-2015		2014-2015		
2014-2015		2014-2015		2014-2015		2014-2015		2014-2015		
2014-2015		2014-2015		2014-2015		2014-2015		2014-2015		
2014-2015		2014-2015		2014-2015		2014-2015		2014-2015		
2014-2015		2014-2015		2014-2015		2014-2015		2014-2015		
2014-2015		2014-2015		2014-2015		2014-2015		2014-2015		
2014-2015		2014-2015		2014-2015		2014-2015		2014-2015		
2014-2015		2014-2015		2014-2015		2014-2015		2014-2015		
2014-2015		2014-2015		2014-2015		2014-2015		2014-2015		
2014-2015		2014-2015		2014-2015		2014-2015		2014-2015		
2014-2015		2014-2015		2014-2015		2014-2015		2014-2015		
2014-2015		2014-2015		2014-2015		2014-2015		2014-2015		
2014-2015		2014-2015		2014-2015		2014-2015		2014-2015		
2014-2015		2014-2015		2014-2015		2014-2015		2014-2015		
2014-2015		2014-2015		2014-2015		2014-2015		2014-2015		
2014-2015		2014-2015		2014-2015		2014-2015		2014-2015		
2014-2015		2014-2015		2014-2015		2014-2015		2014-2015		
2014-2015		2								

Operating Unit 26-Tennessee Business Plan Year 2014 Date Prepared July 15, 2013	SERVICES AND LATERALS - NEW										PROJECT INFORMATION										SUBTOTAL BY DISTRICT									
	ESTIMATED COST					BUDGET RESERVE PROGRAM					PROJECT COST					UNIT COST					JUSTIFICATION					SUBTOTAL BY DISTRICT				
	Operating Unit	ESTIMATED COST	Budget	Reserve	Program	Project Title	Priority From List Above	Estimated Cost (\$000's)	Actual Cost (\$000's)	Difference (\$000's)	Estimated Quantity (each)	Actual Quantity (each)	UNITS	Difference (each)	Estimated Unit Cost (\$/unit)	Actual Unit Cost (\$/unit)	Difference (\$/unit)	Reason for the project is needed, if based on history, provide historical information over an approximate three year time period.	Work Order or WBS Element	Difference (\$/unit)	Estimated Unit Cost (\$/unit)	Actual Unit Cost (\$/unit)	Difference (\$/unit)	District						
	A - First Priority Projects - Specifically Defined	\$0	\$0	\$0	\$0	A - Historical		\$461,000	\$0	\$0	350	0	0	0	\$0	\$0	\$0	\$0	2000 TN Crisp Road		\$0	\$0	\$0	\$0	2000 TN Crisp Road					
	A - First Priority Projects - Based on History	\$0	\$0	\$0	\$0	A - Historical		\$461,000	\$0	\$0	350	0	0	0	\$0	\$0	\$0	\$0	2000 TN Crisp Road		\$0	\$0	\$0	\$0	2000 TN Crisp Road					
	B - Second Priority Projects - Specifically Defined	\$0	\$0	\$0	\$0	B - Historical		\$0	\$0	\$0	0	0	0	0	\$0	\$0	\$0	\$0	2000 TN Crisp Road		\$0	\$0	\$0	\$0	2000 TN Crisp Road					
	B - Second Priority Projects - Based on History	\$0	\$0	\$0	\$0	B - Historical		\$0	\$0	\$0	0	0	0	0	\$0	\$0	\$0	\$0	2000 TN Crisp Road		\$0	\$0	\$0	\$0	2000 TN Crisp Road					
	C - Third Priority Projects - Specifically Defined	\$0	\$0	\$0	\$0	C - Historical		\$0	\$0	\$0	0	0	0	0	\$0	\$0	\$0	\$0	2000 TN Crisp Road		\$0	\$0	\$0	\$0	2000 TN Crisp Road					
	C - Third Priority Projects - Based on History	\$0	\$0	\$0	\$0	C - Historical		\$0	\$0	\$0	0	0	0	0	\$0	\$0	\$0	\$0	2000 TN Crisp Road		\$0	\$0	\$0	\$0	2000 TN Crisp Road					
	TOTAL	\$0	\$0	\$0	\$0	TOTAL PROJECT COSTS		\$461,000	\$0	\$0	350	0	0	0	\$0	\$0	\$0	\$0	2000 TN Crisp Road		\$0	\$0	\$0	\$0	2000 TN Crisp Road					
Priority No.																														
1.	2602 TN Crisp Road																													
2.	Service installed for new development. Based on history.																													
3.																														
4.																														
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18.																														
19.																														
20.																														

SERVICES AND LATERALS - NEW									
ESTIMATED COST		PROJECT INFORMATION		PROJECT COST		UNITS		UNIT COST	
Operating Unit	A - First Priority Projects - Specifically Defined	Budget Reserve	Project Title	Estimated (dollars)	Actual Cost (dollars)	Estimated Quantity (each)	Actual Quantity (each)	Estimated Unit Cost (\$/unit)	Actual Unit Cost (\$/unit)
Business Plan Year 2014	B - Second Priority Projects - Specifically Defined	\$461,000							
Date Prepared 3/29/14	C - Third Priority Projects - Based on History	\$0							
	D - Other Services	\$0							
	Total	\$0							
Priority No.	District	Budget Reserve Overprogram	Project Title	Estimated (dollars)	Actual Cost (dollars)	Estimated Quantity (each)	Actual Quantity (each)	Difference (each)	Difference (\$/unit)
1	26022 TheChalmersKnox	Budget	Service installed for new development based on history	\$0	\$0	0	0	0	\$0
2									
3				\$461,000	\$461,000	30	30	0	\$0
4				\$0	\$0	0	0	0	\$0
5				\$0	\$0	0	0	0	\$0
6				\$0	\$0	0	0	0	\$0
7				\$0	\$0	0	0	0	\$0
8				\$0	\$0	0	0	0	\$0
9				\$0	\$0	0	0	0	\$0
10				\$0	\$0	0	0	0	\$0
11				\$0	\$0	0	0	0	\$0
12				\$0	\$0	0	0	0	\$0
13				\$0	\$0	0	0	0	\$0
14				\$0	\$0	0	0	0	\$0
15				\$0	\$0	0	0	0	\$0
16				\$0	\$0	0	0	0	\$0
17				\$0	\$0	0	0	0	\$0
18				\$0	\$0	0	0	0	\$0
19				\$0	\$0	0	0	0	\$0
20				\$0	\$0	0	0	0	\$0
21				\$0	\$0	0	0	0	\$0

Priority
No.

H	SERVICES and LATERALS - REPLACE													
	Operating Unit Business Plan Year 2014 Date Prepared 3/29/14, 11:13	ESTIMATED COST		PROJECT INFORMATION		PROJECT COST		UNITS		UNIT COST				
		A - First Priority Projects - Specifically Defined	A - Defined	Project Title	Priority From List Above	Estimated (dollars)	Actual Cost (dollars)	Difference (dollars)	Estimated (each)	Actual (each)	Difference (each)	Estimated Unit Cost (\$/unit)	Actual Unit Cost (\$/unit)	Difference (\$/unit)
		B - Second Priority Projects - Specifically Defined	B - Defined											
		C - Third Priority Projects - Based on History	C - Historical											
		D - Other Projects - Specifically Defined	D - Defined											
		E - Other Projects - Based on History	E - Historical											
		Business Plan Year Total Project Costs	Total											
		Budget	Budget											
		Reserve	Reserve											
Overprogram	Overprogram													
	\$0	\$0												
1	20027 The Children's Hosp	20027 The Children's Hosp	Renovated for food and first aid	A - Historical	\$0	\$0		0	0	0	\$0	\$0	\$0	
2					\$0	\$0		0	0	0	\$0	\$0	\$0	
3					\$0	\$0		0	0	0	\$0	\$0	\$0	
4					\$0	\$0		0	0	0	\$0	\$0	\$0	
5					\$0	\$0		0	0	0	\$0	\$0	\$0	
6					\$0	\$0		0	0	0	\$0	\$0	\$0	
7					\$0	\$0		0	0	0	\$0	\$0	\$0	
8					\$0	\$0		0	0	0	\$0	\$0	\$0	
9					\$0	\$0		0	0	0	\$0	\$0	\$0	
10					\$0	\$0		0	0	0	\$0	\$0	\$0	
11					\$0	\$0		0	0	0	\$0	\$0	\$0	
12					\$0	\$0		0	0	0	\$0	\$0	\$0	
13					\$0	\$0		0	0	0	\$0	\$0	\$0	
14					\$0	\$0		0	0	0	\$0	\$0	\$0	
15					\$0	\$0		0	0	0	\$0	\$0	\$0	
16					\$0	\$0		0	0	0	\$0	\$0	\$0	
17					\$0	\$0		0	0	0	\$0	\$0	\$0	
18					\$0	\$0		0	0	0	\$0	\$0	\$0	
19					\$0	\$0		0	0	0	\$0	\$0	\$0	
20					\$0	\$0		0	0	0	\$0	\$0	\$0	
21					\$0	\$0		0	0	0	\$0	\$0	\$0	

Priority Area	District	METERS - NEW										REFERENCE	JUSTIFICATION	SUBTOTAL BY DISTRICT	Estimated Cost (dollars)		
		ESTIMATED COST	EST. QTY	Difference	Est. QTY	Difference	Est Unit Cost	Act Unit Cost	Difference	Est Unit Cost	Act Unit Cost						
2014 Data ended July 14, 2013	Operating Unit																
	Business Plan Year	A - Defined	\$0	\$0	0	\$0	\$0	0								\$0	
	Budget Reserve	A - First Priority Projects - Specifically Defined	\$502,415	640	(\$502,415)	0	(\$502,415)	\$784	(\$502,415)	0	(\$502,415)	\$784	(\$502,415)	0	(\$502,415)	\$784	\$502,415.00
		B - Second Priority Projects - Specifically Defined	\$0	0	\$0	0	\$0	\$0	\$0	0	\$0	\$0	\$0	0	\$0	\$0	\$0
		C - Third Priority Projects - Based on History	\$0	0	\$0	0	\$0	\$0	\$0	0	\$0	\$0	\$0	0	\$0	\$0	\$0
Overprogram	Total	\$502,415	640	(\$502,415)	0	(\$502,415)	\$784	(\$502,415)	0	(\$502,415)	\$784	(\$502,415)	0	(\$502,415)	\$784	\$502,415.00	
PROJECT INFORMATION																	
2014 Data ended July 14, 2013	Budget Reserve	Priority From Unit Reserve	Estimated Cost (dollars)	Difference (dollars)	Estimated Quantity (feet)	Actual Quantity (feet)	Difference (feet)	Estimated Unit Cost (feet)	Actual Unit Cost (feet)	Difference (feet)	Estimated Unit Cost (feet)	Actual Unit Cost (feet)	Difference (feet)	Estimated Unit Cost (feet)	Actual Unit Cost (feet)		
	Overprogram	A - Historical	\$1,115	(\$1,115)	1.5	1.5	0	\$743	\$743	0	\$743	\$743	0	\$743	\$743	\$0	
	Budget	A - Historical	\$1,115	(\$1,115)	1.5	1.5	0	\$743	\$743	0	\$743	\$743	0	\$743	\$743	\$0	
2013 Data ended July 14, 2012	Operating Unit																
	Business Plan Year	A - Historical	\$1,115	(\$1,115)	1.5	1.5	0	\$743	\$743	0	\$743	\$743	0	\$743	\$743	\$0	
	Budget Reserve	A - Historical	\$1,115	(\$1,115)	1.5	1.5	0	\$743	\$743	0	\$743	\$743	0	\$743	\$743	\$0	\$502,415.00
		B - Historical	\$0	\$0	0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
		C - Historical	\$0	\$0	0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Overprogram	Total	\$1,115	(\$1,115)	1.5	1.5	0	\$743	\$743	0	\$743	\$743	0	\$743	\$743	\$0	\$502,415.00	
PROJECT INFORMATION																	
2013 Data ended July 14, 2012	Budget Reserve	Priority From Unit Reserve	Estimated Cost (dollars)	Difference (dollars)	Estimated Quantity (feet)	Actual Quantity (feet)	Difference (feet)	Estimated Unit Cost (feet)	Actual Unit Cost (feet)	Difference (feet)	Estimated Unit Cost (feet)	Actual Unit Cost (feet)	Difference (feet)	Estimated Unit Cost (feet)	Actual Unit Cost (feet)		
	Overprogram	A - Historical	\$1,115	(\$1,115)	1.5	1.5	0	\$743	\$743	0	\$743	\$743	0	\$743	\$743	\$0	\$502,415.00
	Budget	A - Historical	\$1,115	(\$1,115)	1.5	1.5	0	\$743	\$743	0	\$743	\$743	0	\$743	\$743	\$0	\$502,415.00
2012 Data ended July 14, 2011	Operating Unit																
	Business Plan Year	A - Historical	\$1,115	(\$1,115)	1.5	1.5	0	\$743	\$743	0	\$743	\$743	0	\$743	\$743	\$0	\$502,415.00
	Budget Reserve	A - Historical	\$1,115	(\$1,115)	1.5	1.5	0	\$743	\$743	0	\$743	\$743	0	\$743	\$743	\$0	\$502,415.00
		B - Historical	\$0	\$0	0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
		C - Historical	\$0	\$0	0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Overprogram	Total	\$1,115	(\$1,115)	1.5	1.5	0	\$743	\$743	0	\$743	\$743	0	\$743	\$743	\$0	\$502,415.00	
PROJECT INFORMATION																	
2012 Data ended July 14, 2011	Budget Reserve	Priority From Unit Reserve	Estimated Cost (dollars)	Difference (dollars)	Estimated Quantity (feet)	Actual Quantity (feet)	Difference (feet)	Estimated Unit Cost (feet)	Actual Unit Cost (feet)	Difference (feet)	Estimated Unit Cost (feet)	Actual Unit Cost (feet)	Difference (feet)	Estimated Unit Cost (feet)	Actual Unit Cost (feet)		
	Overprogram	A - Historical	\$1,115	(\$1,115)	1.5	1.5	0	\$743	\$743	0	\$743	\$743	0	\$743	\$743	\$0	\$502,415.00
	Budget	A - Historical	\$1,115	(\$1,115)	1.5	1.5	0	\$743	\$743	0	\$743	\$743	0	\$743	\$743	\$0	\$502,415.00
2011 Data ended July 14, 2010	Operating Unit																
	Business Plan Year	A - Historical	\$1,115	(\$1,115)	1.5	1.5	0	\$743	\$743	0	\$743	\$743	0	\$743	\$743	\$0	\$502,415.00
	Budget Reserve	A - Historical	\$1,115	(\$1,115)	1.5	1.5	0	\$743	\$743	0	\$743	\$743	0	\$743	\$743	\$0	\$502,415.00
		B - Historical	\$0	\$0	0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
		C - Historical	\$0	\$0	0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Overprogram	Total	\$1,115	(\$1,115)	1.5	1.5	0	\$743	\$743	0	\$743	\$743	0	\$743	\$743	\$0	\$502,415.00	

Priority No.	District	PROJECT INFORMATION		METERS - NEW									
		Budget Reserve Over program	Project Title	Priority From List Above	PROJECT COST	Difference (dollar)	ESTIMATED QUANTITY	ACTUAL QUANTITY	DIFFERENCE (feet)	ESTIMATED UNIT COST	ACTUAL UNIT COST	Difference (dollar)	
1	34003 The Chippewaug	Budget	None in Reservations (Water & Sewer)	A - Historical	\$0	\$0	0	0	0	\$0	\$0	\$0	
2	34003 The Chippewaug	Budget	None in Reservations (Water & Sewer)	A - Historical	\$0	\$0	0	0	0	\$0	\$0	\$0	
3	34003 The Chippewaug	Budget	None in Reservations (Water & Sewer)	A - Historical	\$0	\$0	0	0	0	\$0	\$0	\$0	
4	34003 The Chippewaug	Budget	None in Reservations (Water & Sewer)	A - Historical	\$0	\$0	0	0	0	\$0	\$0	\$0	
5	34003 The Chippewaug	Budget	None in Reservations (Water & Sewer)	A - Historical	\$0	\$0	0	0	0	\$0	\$0	\$0	
6	34003 The Chippewaug	Budget	None in Reservations (Water & Sewer)	A - Historical	\$0	\$0	0	0	0	\$0	\$0	\$0	
7	34003 The Chippewaug	Budget	None in Reservations (Water & Sewer)	A - Historical	\$0	\$0	0	0	0	\$0	\$0	\$0	
8	34003 The Chippewaug	Budget	None in Reservations (Water & Sewer)	A - Historical	\$0	\$0	0	0	0	\$0	\$0	\$0	
9	34003 The Chippewaug	Budget	None in Reservations (Water & Sewer)	A - Historical	\$0	\$0	0	0	0	\$0	\$0	\$0	
10	34003 The Chippewaug	Budget	None in Reservations (Water & Sewer)	A - Historical	\$0	\$0	0	0	0	\$0	\$0	\$0	
11	34003 The Chippewaug	Budget	None in Reservations (Water & Sewer)	A - Historical	\$0	\$0	0	0	0	\$0	\$0	\$0	
12	34003 The Chippewaug	Budget	None in Reservations (Water & Sewer)	A - Historical	\$0	\$0	0	0	0	\$0	\$0	\$0	
13	34003 The Chippewaug	Budget	None in Reservations (Water & Sewer)	A - Historical	\$0	\$0	0	0	0	\$0	\$0	\$0	
14	34003 The Chippewaug	Budget	None in Reservations (Water & Sewer)	A - Historical	\$0	\$0	0	0	0	\$0	\$0	\$0	
15	34003 The Chippewaug	Budget	None in Reservations (Water & Sewer)	A - Historical	\$0	\$0	0	0	0	\$0	\$0	\$0	
16	34003 The Chippewaug	Budget	None in Reservations (Water & Sewer)	A - Historical	\$0	\$0	0	0	0	\$0	\$0	\$0	
17	34003 The Chippewaug	Budget	None in Reservations (Water & Sewer)	A - Historical	\$0	\$0	0	0	0	\$0	\$0	\$0	
18	34003 The Chippewaug	Budget	None in Reservations (Water & Sewer)	A - Historical	\$0	\$0	0	0	0	\$0	\$0	\$0	
19	34003 The Chippewaug	Budget	None in Reservations (Water & Sewer)	A - Historical	\$0	\$0	0	0	0	\$0	\$0	\$0	
20	34003 The Chippewaug	Budget	None in Reservations (Water & Sewer)	A - Historical	\$0	\$0	0	0	0	\$0	\$0	\$0	

[illegible]

METERS - REPLACED									
Priority No.	Operating Unit	ESTIMATED COST		ACTUAL COST		UNITS		UNIT COST	
		A - First Priority Projects - Specifically Defined	B - Second Priority Projects - Specifically Defined	A - Historical	B - Historical	Quantity (each)	Difference (each)	Estimated Unit Cost (\$/unit)	Difference (\$/unit)
1	2000 N. Chalmers Ave	1.05		0		0	0	0	0
2	2000 N. Chalmers Ave	1.05		0		0	0	0	0
3	2000 N. Chalmers Ave	1.05		0		0	0	0	0
4	2000 N. Chalmers Ave	1.05		0		0	0	0	0
5	2000 N. Chalmers Ave	1.05		0		0	0	0	0
6	2000 N. Chalmers Ave	1.05		0		0	0	0	0
7	2000 N. Chalmers Ave	1.05		0		0	0	0	0
8	2000 N. Chalmers Ave	1.05		0		0	0	0	0
9	2000 N. Chalmers Ave	1.05		0		0	0	0	0
10	2000 N. Chalmers Ave	1.05		0		0	0	0	0
11	2000 N. Chalmers Ave	1.05		0		0	0	0	0
12	2000 N. Chalmers Ave	1.05		0		0	0	0	0
13	2000 N. Chalmers Ave	1.05		0		0	0	0	0
14	2000 N. Chalmers Ave	1.05		0		0	0	0	0
15	2000 N. Chalmers Ave	1.05		0		0	0	0	0
16	2000 N. Chalmers Ave	1.05		0		0	0	0	0
17	2000 N. Chalmers Ave	1.05		0		0	0	0	0
18	2000 N. Chalmers Ave	1.05		0		0	0	0	0
19	2000 N. Chalmers Ave	1.05		0		0	0	0	0
20	2000 N. Chalmers Ave	1.05		0		0	0	0	0
21	2000 N. Chalmers Ave	1.05		0		0	0	0	0

[illegible]

SCADA EQUIPMENT AND SYSTEMS									
Priority No.	Operating Unit	District	ESTIMATED COST		PROJECT COST		UNITS		
			Budget	Reserve	Actual Cost (dollars)	Difference (dollars)	Estimated Quantity (each)	Actual Quantity (each)	Difference (each)
1	20002 THCAmblerwood		Budget		\$0	\$0	0	0	0
2	20002 THCAmblerwood		Budget		\$0	\$0	0	0	0
3	20002 THCAmblerwood		Budget		\$100,000	\$100,000	0	0	0
4	20002 THCAmblerwood		Overprogram		\$0	\$0	0	0	0
5	20002 THCAmblerwood		Budget		\$2,000	\$0	0	0	0
6	20002 THCAmblerwood		Budget		\$0	\$0	0	0	0
7	20002 THCAmblerwood		Budget		\$0	\$0	0	0	0
8	20004 TH Lone Oak		Budget		\$0	\$0	0	0	0
9	20004 TH Lone Oak		Budget		\$0	\$0	0	0	0
10	20004 TH Lone Oak		Budget		\$0	\$0	0	0	0
11	20004 TH Lone Oak		Budget		\$0	\$0	0	0	0
12	20004 TH Lone Oak		Budget		\$0	\$0	0	0	0
13	20004 TH Lone Oak		Budget		\$0	\$0	0	0	0
14	20004 TH Lone Oak		Budget		\$0	\$0	0	0	0
15	20004 TH Lone Oak		Budget		\$0	\$0	0	0	0
16	20004 TH Lone Oak		Budget		\$0	\$0	0	0	0
17	20004 TH Lone Oak		Budget		\$0	\$0	0	0	0
18	20004 TH Lone Oak		Budget		\$0	\$0	0	0	0
19	20004 TH Lone Oak		Budget		\$0	\$0	0	0	0
20	20004 TH Lone Oak		Budget		\$0	\$0	0	0	0
21	20004 TH Lone Oak		Budget		\$0	\$0	0	0	0

Priority No.	Operating Unit	SECURITY EQUIPMENT and SYSTEMS										Est QTY	Difference	Act QTY	Difference	Work Order or WBS Element	Reason the project is needed. If based on history, provide historical information over an approximate three year time period.
		ESTIMATED COST															
		A - Defined															
M	26 - Tennessee	A - First Priority Projects - Specifically Defined										0	0	0	0		
	Business Plan Year 2014	A - First Priority Projects - Based on History										0	0	0	0		
		B - Historical										0	0	0	0		
		B - Second Priority Projects - Based on History										0	0	0	0		
		C - Third Priority Projects - Based on History										0	0	0	0		
	Date Prepared July 14, 2013	Budget Reserve										0	0	0	0		
		Overprogram										0	0	0	0		
		Business Plan Year Total Project Costs										0	0	0	0		
		Total										0	0	0	0		
	PROJECT INFORMATION										UNIT COST		REFERENCE		JUSTIFICATION		
	District	Project Title	Priority From List Above	Estimated Cost (dollars)	Actual Cost (dollars)	Difference (dollars)	Estimated Quantity (each)	Actual Quantity (each)	Difference (each)	Estimated Unit Cost (\$/unit)	Actual Unit Cost (\$/unit)	Difference (\$/unit)	Work Order or WBS Element	Reason the project is needed. If based on history, provide historical information over an approximate three year time period.			
1	2012-TN Chattanooga	Budget Reserve	Two 3 Security	A - Defined	\$60,000					0	\$0	\$0					
2	2012-TN Chattanooga	Budget	New Office	A - Defined	\$10,000					0	\$0	\$0					
3										0	\$0	\$0					
4										0	\$0	\$0					
5										0	\$0	\$0					
6										0	\$0	\$0					
7										0	\$0	\$0					
8										0	\$0	\$0					
9										0	\$0	\$0					
10										0	\$0	\$0					
11										0	\$0	\$0					
12										0	\$0	\$0					
13										0	\$0	\$0					
14										0	\$0	\$0					
15										0	\$0	\$0					
16										0	\$0	\$0					
17										0	\$0	\$0					
18										0	\$0	\$0					
19										0	\$0	\$0					
20										0	\$0	\$0					
21										0	\$0	\$0					

M	SECURITY EQUIPMENT AND SYSTEMS												
	Operating Unit 26c Tennessee Business Plan Year 2014 Date Prepared July 14, 2013	ESTIMATED COST			A - First Priority Projects - Specifically Defined			B - Second Priority Projects - Based on History			C - Third Priority Projects - Based on History		
		Budget	Overprogram	\$0	A - Historical	B - Historical	C - Historical	A - Historical	B - Historical	C - Historical	A - Historical	B - Historical	C - Historical
	Business Plan Year Total Project Costs												
	PROJECT INFORMATION												
	Priority No.	District	Project Title	Budget Reserve Overprogram	Priority From List Above	SubTOTAL BY DISTRICT	PROJECT COST		Difference (dollars)	Estimated Quantity (each)	Actual Quantity (each)	Difference (each)	
							Estimated Cost (dollars)	Actual Cost (dollars)					
	1	2003 TN-Chattanooga	Tier 3 Security		A - Defined	2003 TN-City Growth Budget	\$0	\$0	\$0	0	0	0	
	2	2003 TN-Chattanooga	New Office		A - Defined	2003 TN-Chattanooga	\$130,000	\$0	\$130,000	0	0	0	
	3					2003 TN-City Growth	\$0	\$0	\$0	0	0	0	
4					2004 TN-Low Oak	\$0	\$0	\$0	0	0	0		
5						PN/A	PN/A	PN/A	PN/A	PN/A	PN/A		
6						PN/A	PN/A	PN/A	PN/A	PN/A	PN/A		
7						PN/A	PN/A	PN/A	PN/A	PN/A	PN/A		
8						PN/A	PN/A	PN/A	PN/A	PN/A	PN/A		
9						PN/A	PN/A	PN/A	PN/A	PN/A	PN/A		
10						PN/A	PN/A	PN/A	PN/A	PN/A	PN/A		
11						PN/A	PN/A	PN/A	PN/A	PN/A	PN/A		
12						PN/A	PN/A	PN/A	PN/A	PN/A	PN/A		
13						PN/A	PN/A	PN/A	PN/A	PN/A	PN/A		
14						PN/A	PN/A	PN/A	PN/A	PN/A	PN/A		
15						PN/A	PN/A	PN/A	PN/A	PN/A	PN/A		
16						PN/A	PN/A	PN/A	PN/A	PN/A	PN/A		
17						PN/A	PN/A	PN/A	PN/A	PN/A	PN/A		
18						PN/A	PN/A	PN/A	PN/A	PN/A	PN/A		
19						PN/A	PN/A	PN/A	PN/A	PN/A	PN/A		
20						PN/A	PN/A	PN/A	PN/A	PN/A	PN/A		
21						PN/A	PN/A	PN/A	PN/A	PN/A	PN/A		

Priority No.	District	OFFICES and OPERATIONS CENTERS										REFERENCE	Reason the project is needed. If based on history, provide historical information over an approximate three year time period.
		Operating Unit	ESTIMATED COST	A - First Priority Projects - Specifically Defined	A - Defined	Est Cost	Act Cost	Difference	Est QTY	Act QTY	Difference		
1	2002 TN-Chattanooga	Budget	\$0	A - First Priority Projects - Based on History	A - Defined	\$23,000	\$0	(\$23,000)	1	0	(1)		
2				B - Second Priority Projects - Based on History	B - Historical		\$0	\$0	0	0	0		
3				C - Third Priority Projects - Based on History	C - Historical		\$0	\$0	0	0	0		
4				Budget Reserve	B - Historical		\$0	\$0	0	0	0		
5				Overprogram	C - Defined		\$0	\$0	0	0	0		
6					C - Historical		\$0	\$0	0	0	0		
7					Total		\$23,000	(\$23,000)	1	0	(1)		
8				PROJECT INFORMATION									
9				Budget Reserve	Priority From List Above	Estimated Cost (dollars)	Actual Cost (dollars)	Difference (dollars)	Estimated Quantity (each)	Actual Quantity (each)	Difference (each)	UNIT COST	
10				Overprogram	A - Defined	\$23,000	\$0	(\$23,000)	1	0	(1)	Actual Unit Cost (\$/unit)	
11							\$0	\$0					
12							\$0	\$0					
13							\$0	\$0					
14							\$0	\$0					
15							\$0	\$0					
16							\$0	\$0					
17							\$0	\$0					
18							\$0	\$0					
19							\$0	\$0					
20							\$0	\$0					
21							\$0	\$0					

Priority No.	OFFICES AND OPERATIONS CENTERS												
	Operating Unit	ESTIMATED COST			A - First Priority Projects - Specifically Defined			B - Second Priority Projects - Based on History			C - Third Priority Projects - Based on History		
		Budget	Overprogram	Total	A - Historical	B - Historical	C - Historical	A - Historical	B - Historical	C - Historical	A - Historical	B - Historical	C - Historical
	Business Plan Year	Budget Reserve			Budget Reserve			Budget Reserve			Budget Reserve		
	Date Prepared	Overprogram			Overprogram			Overprogram			Overprogram		
	July 14, 2013	Total			Total			Total			Total		
	Business Plan Year Total Project Costs												
	PROJECT INFORMATION												
	District	Project Title	Budget Reserve	Overprogram	Priority From List Above	Estimated Cost (dollars)	Actual Cost (dollars)	Difference (dollars)	Estimated Quantity (each)	Actual Quantity (each)	Difference (each)		
	2002 TN-Chattanooga	New Office Bldg	Budget		A - Defined	\$0	\$0	\$0	0	0	0		
1				2002 TN-Corporate Center	\$0	\$0	\$0	0	0	0			
2				2002 TN-City Center	\$0	\$0	\$0	0	0	0			
3				2003 TN-City Center	\$23,800	\$0	(\$23,800)	1	0	10			
4				2003 TN-South Creek	\$0	\$0	\$0	0	0	0			
5				2004 TN-Low Oak	\$0	\$0	\$0	0	0	0			
6				2004 TN-Low Oak	\$0	\$0	\$0	0	0	0			
7				2004 TN-Low Oak	\$0	\$0	\$0	0	0	0			
8				2004 TN-Low Oak	\$0	\$0	\$0	0	0	0			
9				2004 TN-Low Oak	\$0	\$0	\$0	0	0	0			
10				2004 TN-Low Oak	\$0	\$0	\$0	0	0	0			
11				2004 TN-Low Oak	\$0	\$0	\$0	0	0	0			
12				2004 TN-Low Oak	\$0	\$0	\$0	0	0	0			
13				2004 TN-Low Oak	\$0	\$0	\$0	0	0	0			
14				2004 TN-Low Oak	\$0	\$0	\$0	0	0	0			
15				2004 TN-Low Oak	\$0	\$0	\$0	0	0	0			
16				2004 TN-Low Oak	\$0	\$0	\$0	0	0	0			
17				2004 TN-Low Oak	\$0	\$0	\$0	0	0	0			
18				2004 TN-Low Oak	\$0	\$0	\$0	0	0	0			
19				2004 TN-Low Oak	\$0	\$0	\$0	0	0	0			
20				2004 TN-Low Oak	\$0	\$0	\$0	0	0	0			
21				2004 TN-Low Oak	\$0	\$0	\$0	0	0	0			

VEHICLES									
Operating Unit	ESTIMATED COST	ESTIMATED COST	ESTIMATED COST	ESTIMATED COST	ESTIMATED COST	ESTIMATED COST	ESTIMATED COST	ESTIMATED COST	ESTIMATED COST
26 - Transportation	A - First Priority Projects - Specifically Defined	A - Defined	\$382,293	Difference	0	Difference	0	Difference	0
26 - Transportation	A - First Priority Projects - Based on History	A - Historical	\$0	(\$382,293)	0	0	0	0	0
26 - Transportation	A - Second Priority Projects - Specifically Defined	A - Defined	\$0	0	0	0	0	0	0
26 - Transportation	A - Second Priority Projects - Based on History	A - Historical	\$0	0	0	0	0	0	0
26 - Transportation	B - Third Priority Projects - Specifically Defined	B - Defined	\$0	0	0	0	0	0	0
26 - Transportation	B - Third Priority Projects - Based on History	B - Historical	\$0	0	0	0	0	0	0
26 - Transportation	C - Third Priority Projects - Specifically Defined	C - Defined	\$0	0	0	0	0	0	0
26 - Transportation	C - Third Priority Projects - Based on History	C - Historical	\$0	0	0	0	0	0	0
26 - Transportation	Total	Total	\$382,293	(\$382,293)	0	0	0	0	0
PROJECT INFORMATION									
Priority No.	District	Budget Reserve Overprogram	Project Title	Priority From List Above	Estimated Cost (dollars)	Actual Cost (dollars)	Difference (dollars)	Quantity (each)	Actual Quantity (each)
1	2602 TN-Chattanooga	Budget	Distribution Vehicle - Replace 4 Trucks/Vans	A - Defined	\$120,000	\$120,000	0	0	0
2	2602 TN-Chattanooga	Budget	Distribution Vehicle - Replace 4 Trucks/Vans	A - Defined	\$120,000	\$120,000	0	0	0
3	2602 TN-Chattanooga	Budget	Distribution Vehicle - Replace 4 Trucks/Vans	A - Defined	\$120,000	\$120,000	0	0	0
4	2602 TN-Chattanooga	Budget	Distribution Vehicle - Replace 4 Trucks/Vans	A - Defined	\$120,000	\$120,000	0	0	0
5	2602 TN-Chattanooga	Budget	Operations Vehicle - Replace 4 Trucks/Vans	A - Defined	\$120,000	\$120,000	0	0	0
6	2602 TN-Chattanooga	Budget	Operations Vehicle - Replace 4 Trucks/Vans	A - Defined	\$120,000	\$120,000	0	0	0
7	2602 TN-Chattanooga	Budget	Operations Vehicle - Replace 4 Trucks/Vans	A - Defined	\$120,000	\$120,000	0	0	0
8	2602 TN-Chattanooga	Budget	Operations Vehicle - Replace 4 Trucks/Vans	A - Defined	\$120,000	\$120,000	0	0	0
9	2602 TN-Chattanooga	Budget	Operations Vehicle - Replace 4 Trucks/Vans	A - Defined	\$120,000	\$120,000	0	0	0
10	2602 TN-Chattanooga	Budget	Operations Vehicle - Replace 4 Trucks/Vans	A - Defined	\$120,000	\$120,000	0	0	0
11	2602 TN-Chattanooga	Budget	Operations Vehicle - Replace 4 Trucks/Vans	A - Defined	\$120,000	\$120,000	0	0	0
12	2602 TN-Chattanooga	Budget	Operations Vehicle - Replace 4 Trucks/Vans	A - Defined	\$120,000	\$120,000	0	0	0
13	2602 TN-Chattanooga	Budget	Operations Vehicle - Replace 4 Trucks/Vans	A - Defined	\$120,000	\$120,000	0	0	0
14	2602 TN-Chattanooga	Budget	Operations Vehicle - Replace 4 Trucks/Vans	A - Defined	\$120,000	\$120,000	0	0	0
15	2602 TN-Chattanooga	Budget	Operations Vehicle - Replace 4 Trucks/Vans	A - Defined	\$120,000	\$120,000	0	0	0
16	2602 TN-Chattanooga	Budget	Operations Vehicle - Replace 4 Trucks/Vans	A - Defined	\$120,000	\$120,000	0	0	0
17	2602 TN-Chattanooga	Budget	Operations Vehicle - Replace 4 Trucks/Vans	A - Defined	\$120,000	\$120,000	0	0	0
18	2602 TN-Chattanooga	Budget	Operations Vehicle - Replace 4 Trucks/Vans	A - Defined	\$120,000	\$120,000	0	0	0
19	2602 TN-Chattanooga	Budget	Operations Vehicle - Replace 4 Trucks/Vans	A - Defined	\$120,000	\$120,000	0	0	0
20	2602 TN-Chattanooga	Budget	Operations Vehicle - Replace 4 Trucks/Vans	A - Defined	\$120,000	\$120,000	0	0	0
21	2602 TN-Chattanooga	Budget	Operations Vehicle - Replace 4 Trucks/Vans	A - Defined	\$120,000	\$120,000	0	0	0

		VEHICLES																	
Priority No.	District	ESTIMATED COST		A - First Priority Projects - Specifically Defined		A - Defined													
		Budget	Overprogram	Budget Reserve	Overprogram	Budget	Overprogram	Budget Reserve	Overprogram	Budget	Overprogram	Budget Reserve	Overprogram	Budget	Overprogram	Budget Reserve	Overprogram	Budget	Overprogram
1	2602 TN-Chattanooga																		
2	2602 TN-Chattanooga																		
3	2602 TN-Chattanooga																		
4	2602 TN-Chattanooga																		
5	2602 TN-Chattanooga																		
6	2602 TN-Chattanooga																		
7	2602 TN-Chattanooga																		
8	2602 TN-Chattanooga																		
9																			
10																			
11																			
12																			
13																			
14																			
15																			
16																			
17																			
18																			
19																			
20																			
21																			

TOOLS AND EQUIPMENT													
Operating Unit	ESTIMATED COST	ESTIMATED COST	ACTUAL COST	DIFFERENCE	EST QTY	ACT QTY	DIFFERENCE	UNIT COST	UNIT COST	REFERENCE	JUSTIFICATION	SUBTOTAL BY DISTRICT	
Business Plan Year	A - First Priority Projects - Specifically Defined	A - Defined	A - Defined	A - Defined	0	0	0					District	
2014	B - Second Priority Projects - Specifically Defined	B - Defined	B - Defined	B - Defined	0	0	0						
Date Prepared	C - Third Priority Projects - Based on History	C - Defined	C - Defined	C - Defined	0	0	0						
2014-21-2113	D - Other Projects - Based on History	D - Defined	D - Defined	D - Defined	0	0	0						
	Business Plan Year Total Project Costs	Total	Total	Total	0	0	0						
Priority No.	Budget	Project Title	Priority From	Actual Cost	Estimated	Actual	Estimated	UNIT COST	UNIT COST	Work Order	or		
	Reserve		List Above	(dollars)	(dollars)	QTY (each)	QTY (each)	(\$/unit)	(\$/unit)	WBS Element	Reason the project is needed. If based on history, provide historical information over an approximate three year time period.		District
1	Budget	Californa Sew and water bell and solar	A - Defined	\$10,000	\$10,000	0	0	\$0	\$0				2000 - TN City Growth Budget
2	Budget	Hydralic Taps/Mix Motors (13 880000 units)	A - Defined	\$0,000	\$0,000	0	0	\$0	\$0				2000 - TN City Growth Budget
3	Budget	Hydralic Taps/Mix Motors (13 880000 units)	A - Defined	\$0,000	\$0,000	0	0	\$0	\$0				2000 - TN City Growth Budget
4	Budget	4" FROTH TRENCH PUMP	A - Defined	\$4,000	\$4,000	0	0	\$0	\$0				2000 - TN City Growth Budget
5	Budget	4" FROTH TRENCH PUMP	A - Defined	\$4,000	\$4,000	0	0	\$0	\$0				2000 - TN City Growth Budget
6	Budget	Californa Sew and water bell and solar	A - Defined	\$17,000	\$17,000	0	0	\$0	\$0				2000 - TN City Growth Budget
7	Budget	Californa Sew and water bell and solar	A - Defined	\$17,000	\$17,000	0	0	\$0	\$0				2000 - TN City Growth Budget
8	Budget			\$0	\$0	0	0	\$0	\$0				2000 - TN City Growth Budget
9	Budget			\$0	\$0	0	0	\$0	\$0				2000 - TN City Growth Budget
10	Budget			\$0	\$0	0	0	\$0	\$0				2000 - TN City Growth Budget
11	Budget			\$0	\$0	0	0	\$0	\$0				2000 - TN City Growth Budget
12	Budget			\$0	\$0	0	0	\$0	\$0				2000 - TN City Growth Budget
13	Budget			\$0	\$0	0	0	\$0	\$0				2000 - TN City Growth Budget
14	Budget			\$0	\$0	0	0	\$0	\$0				2000 - TN City Growth Budget
15	Budget			\$0	\$0	0	0	\$0	\$0				2000 - TN City Growth Budget
16	Budget			\$0	\$0	0	0	\$0	\$0				2000 - TN City Growth Budget
17	Budget			\$0	\$0	0	0	\$0	\$0				2000 - TN City Growth Budget
18	Budget			\$0	\$0	0	0	\$0	\$0				2000 - TN City Growth Budget
19	Budget			\$0	\$0	0	0	\$0	\$0				2000 - TN City Growth Budget
20	Budget			\$0	\$0	0	0	\$0	\$0				2000 - TN City Growth Budget
21	Budget			\$0	\$0	0	0	\$0	\$0				2000 - TN City Growth Budget

P	TOOLS and EQUIPMENT									
	ESTIMATED COST		PROJECT INFORMATION		PROJECT COST		UNITS			
	Operating Unit	A - First Priority Projects - Specifically Defined	Project Title	Priority From	Estimated	Actual Cost	Estimated	Actual	Difference	
	Business Plan Year	B - Second Priority Projects - Specifically Defined	Project Title	Priority From	(dollars)	(dollars)	Quantity (each)	Quantity (each)	(dollars)	(each)
2014	Budget Reserve	C - Third Priority Projects - Based on History								
	Date Prepared	D - Other Projects - Specifically Defined								
	2013-14-1513	E - Other Projects - Based on History								
	2013-14-1513	F - Other Projects - Based on History								
Business Plan Year Total Project Costs		Total								
Budget Reserve										
Overprogram										
Total										
1	2002 TH-COMM00000000	Gulfstream Seaw and vent a well and solar	A - Defined		\$0	\$0	0	0	0	
2	2002 TH-COMM00000000	Hydramatic Taps and Meter (13 BR00000000)	A - Defined		\$0	\$0	0	0	0	
3	2002 TH-COMM00000000	Hydramatic Taps and Meter (13 BR00000000)	A - Defined		\$0	\$0	0	0	0	
4	2002 TH-COMM00000000	Hydramatic Taps and Meter (13 BR00000000)	A - Defined		\$0	\$0	0	0	0	
5	2002 TH-COMM00000000	F - Fresh Water Pump	A - Defined		\$0	\$0	0	0	0	
6	2002 TH-COMM00000000	Gulfstream Seaw and vent a well and solar	A - Defined		\$0	\$0	0	0	0	
7	2002 TH-COMM00000000	Gulfstream Seaw and vent a well and solar	A - Defined		\$0	\$0	0	0	0	
8	2002 TH-COMM00000000	Gulfstream Seaw and vent a well and solar	A - Defined		\$0	\$0	0	0	0	
9	2002 TH-COMM00000000	Gulfstream Seaw and vent a well and solar	A - Defined		\$0	\$0	0	0	0	
10	2002 TH-COMM00000000	Gulfstream Seaw and vent a well and solar	A - Defined		\$0	\$0	0	0	0	
11	2002 TH-COMM00000000	Gulfstream Seaw and vent a well and solar	A - Defined		\$0	\$0	0	0	0	
12	2002 TH-COMM00000000	Gulfstream Seaw and vent a well and solar	A - Defined		\$0	\$0	0	0	0	
13	2002 TH-COMM00000000	Gulfstream Seaw and vent a well and solar	A - Defined		\$0	\$0	0	0	0	
14	2002 TH-COMM00000000	Gulfstream Seaw and vent a well and solar	A - Defined		\$0	\$0	0	0	0	
15	2002 TH-COMM00000000	Gulfstream Seaw and vent a well and solar	A - Defined		\$0	\$0	0	0	0	
16	2002 TH-COMM00000000	Gulfstream Seaw and vent a well and solar	A - Defined		\$0	\$0	0	0	0	
17	2002 TH-COMM00000000	Gulfstream Seaw and vent a well and solar	A - Defined		\$0	\$0	0	0	0	
18	2002 TH-COMM00000000	Gulfstream Seaw and vent a well and solar	A - Defined		\$0	\$0	0	0	0	
19	2002 TH-COMM00000000	Gulfstream Seaw and vent a well and solar	A - Defined		\$0	\$0	0	0	0	
20	2002 TH-COMM00000000	Gulfstream Seaw and vent a well and solar	A - Defined		\$0	\$0	0	0	0	
21	2002 TH-COMM00000000	Gulfstream Seaw and vent a well and solar	A - Defined		\$0	\$0	0	0	0	

Priority No.	Operating Unit	PROCESS PLANT FACILITIES AND EQUIPMENT										REFERENCE	or Reason the project is needed. If based on history, provide historical information over an approximate three year time period.
		ESTIMATED COST	A - First Priority Projects - Specifically Defined	A - Defined	Est Cost	Act Cost	Difference	Est QTY	Act QTY	Difference	UNIT COST		
26	Transmission	Budget	A - First Priority Projects - Based on History	A - Historical	\$797,990	\$0	(\$797,990)	0	0	0			
	Business Plan Year	2013	B - Second Priority Projects - Specifically Defined	B - Historical	\$0	\$0	\$0	0	0	0			
	2014	Budget Reserve	C - Third Priority Projects - Based on History	C - Historical	\$0	\$0	\$0	0	0	0			
	Date Prepared	July 14, 2013	Overprogram		\$0	\$0	\$0	0	0	0			
			Total		\$797,990	\$0	(\$797,990)	0	0	0			
PROJECT INFORMATION													
Priority No.	District	Project Title	Budget Reserve Overprogram	Priority From List Above	PROJECT COST		Difference (dollars)	Estimated Quantity (each)	Actual Quantity (each)	Difference (each)	UNIT COST		JUSTIFICATION
					Estimated Cost (dollars)	Actual Cost (dollars)					Estimated Unit Cost (\$/unit)	Actual Unit Cost (\$/unit)	
1	2002 Tn-Chilmanogga	Change Out High Service 18 Meter	Budget	A - Defined	\$66,150	\$66,150	(\$66,150)	0	0	0	\$0	\$0	
2	2002 Tn-Chilmanogga	Change Out High Service 18 Meter	Overprogram	A - Defined	\$66,150	\$0	(\$66,150)	0	0	0	\$0	\$0	
3	2002 Tn-Chilmanogga	Change Out High Service 18 Meter	Budget	A - Defined	\$66,150	\$0	(\$66,150)	0	0	0	\$0	\$0	
4	2002 Tn-Chilmanogga	Change Out High Service 18 Meter	Overprogram	A - Defined	\$60,037	\$0	(\$60,037)	0	0	0	\$0	\$0	
5	2002 Tn-Chilmanogga	Change Out High Service 18 Meter	Overprogram	A - Defined	\$60,037	\$0	(\$60,037)	0	0	0	\$0	\$0	
6	2002 Tn-Chilmanogga	Replace Underdrains - 2 Units	Budget	A - Defined	\$332,943	\$332,943	(\$332,943)	0	0	0	\$0	\$0	
7	2002 Tn-Chilmanogga	Replace Underdrains - 2 Units	Overprogram	A - Defined	\$332,943	\$0	(\$332,943)	0	0	0	\$0	\$0	
8						\$0	\$0	0	0	0	\$0	\$0	
9						\$0	\$0	0	0	0	\$0	\$0	
10						\$0	\$0	0	0	0	\$0	\$0	
11						\$0	\$0	0	0	0	\$0	\$0	
12						\$0	\$0	0	0	0	\$0	\$0	
13						\$0	\$0	0	0	0	\$0	\$0	
14						\$0	\$0	0	0	0	\$0	\$0	
15						\$0	\$0	0	0	0	\$0	\$0	
16						\$0	\$0	0	0	0	\$0	\$0	
17						\$0	\$0	0	0	0	\$0	\$0	
18						\$0	\$0	0	0	0	\$0	\$0	
19						\$0	\$0	0	0	0	\$0	\$0	
20						\$0	\$0	0	0	0	\$0	\$0	
21						\$0	\$0	0	0	0	\$0	\$0	

PROCESS PLANT FACILITIES AND EQUIPMENT										
ESTIMATED COST		ESTIMATED COST								
Operating Unit	A - First Priority Projects - Specifically Defined									
26 - Tennessee	A - Historical									
Business Plan Year	B - Second Priority Projects - Based on History									
2014	B - Historical									
Date Prepared	C - Third Priority Projects - Specifically Defined									
July 14, 2013	C - Historical									
Budget	Total									
\$0										
Overprogram										
\$37,725										
PROJECT INFORMATION										
Priority No.	District	Budget Reserve Overprogram	Project Title	Priority From List Above	Estimated Cost (dollars)	Actual Cost (dollars)	Difference (dollars)	Estimated Quantity (each)	Actual Quantity (each)	Difference (each)
1	2002 TN-Chattanooga	Budget	Change Out High Service 18 Meter	A - Defined	\$0	\$0	\$0	0	0	0
2	2002 TN-Chattanooga	Overprogram	Change Out High Service 18 Meter	A - Defined	\$0	\$0	\$0	0	0	0
3	2002 TN-Chattanooga	Overprogram	Change Out High Service 18 Meter	A - Defined	\$797,800	\$0	\$ 797,800	0	0	0
4	2002 TN-Chattanooga	Overprogram	Change Out High Service 18 Meter	A - Defined	\$0	\$0	\$0	0	0	0
5	2002 TN-Chattanooga	Budget	Replace Underdrains - 2 Units	A - Defined	0	0	0	0	0	0
6	2002 TN-Chattanooga	Budget	Replace Underdrains - 2 Units	A - Defined	0	0	0	0	0	0
7	2002 TN-Chattanooga	Budget	Replace Underdrains - 2 Units	A - Defined	0	0	0	0	0	0
8										
9										
10										
11										
12										
13										
14										
15										
16										
17										
18										
19										
20										
21										

R	CAPITALIZED TANK REHABILITATION / PAINTING											
	Operating Unit	ESTIMATED COST									A - Defined	
	26 - Tennessee	A - First Priority Projects - Based on History									A - Historical	
	Business Year	B - Second Priority Projects - Based on History									B - Historical	
	Budget	C - Third Priority Projects - Specifically Defined									C - Defined	
	Budget Reserve	C - Historical									C - Historical	
	\$0											
	Overprogram											
	Date Prepared											
	July 14, 2013											
Business Plan Year Total Project Costs												
PROJECT INFORMATION												
Priority No.	District	Project Title	Budget Reserve	Overprogram	Priority From List Above	SUBTOTAL BY DISTRICT		PROJECT COST		UNITS		
						District	Difference (dollars)	Estimated Cost (dollars)	Actual Cost (dollars)	Difference (dollars)	Estimated Quantity (each)	Actual Quantity (each)
1	2602 TN-Chattanooga	Tank Rehab and Paint	Budget		A - Defined	2602 TN-City Growth Budget	\$0	\$0	\$0	0	0	0
2						2602 TN-Chattanooga	\$480,000	\$0	\$5,400,000	0	0	0
3						2602 TN-Chattanooga	\$0	\$0	\$0	0	0	0
4						2602 TN-City Oak	\$0	\$0	\$0	0	0	0
5						2602 TN-City Oak	\$0	\$0	\$0	0	0	0
6						2602 TN-City Oak	\$0	\$0	\$0	0	0	0
7						2602 TN-City Oak	\$0	\$0	\$0	0	0	0
8						2602 TN-City Oak	\$0	\$0	\$0	0	0	0
9						2602 TN-City Oak	\$0	\$0	\$0	0	0	0
10						2602 TN-City Oak	\$0	\$0	\$0	0	0	0
11						2602 TN-City Oak	\$0	\$0	\$0	0	0	0
12						2602 TN-City Oak	\$0	\$0	\$0	0	0	0
13						2602 TN-City Oak	\$0	\$0	\$0	0	0	0
14						2602 TN-City Oak	\$0	\$0	\$0	0	0	0
15						2602 TN-City Oak	\$0	\$0	\$0	0	0	0
16						2602 TN-City Oak	\$0	\$0	\$0	0	0	0
17						2602 TN-City Oak	\$0	\$0	\$0	0	0	0
18						2602 TN-City Oak	\$0	\$0	\$0	0	0	0
19						2602 TN-City Oak	\$0	\$0	\$0	0	0	0
20						2602 TN-City Oak	\$0	\$0	\$0	0	0	0
21						2602 TN-City Oak	\$0	\$0	\$0	0	0	0

[illegible]

INSTRUCTIONS AND USE OF THIS WORKBOOK

A General

- 1 This workbook is designed to capture RP Work Order level details for each RP Funding Project by Profit Center (or District).
- 2 Blue tabs allow for data entry for the individual RP Line Items A through S. Orange tabs provide a total RP SUMMARY by RP Line Item (1st summary tab) and by District (2nd summary tab). Gray tabs provide information only, including RP GUIDANCE and RP CATEGORY definitions.
- 3 Cells in which information can be entered are unlocked. All other cells are locked. **Protection can be turned off on each worksheet without the need for a password.** NOTE: Additional columns for data entry of Business Plan Outer Years for 5-Year Business Plan development (includes 4 years beyond the current Business Plan Year) are "Grouped" and can either be displayed or collapsed depending upon the user's needs in the business planning process. The RP Workbook will be issued with the Outer Years collapsed. **To ungroup or display the Outer Years data entry columns, the Protection on the worksheet must be turned OFF.**
- 4 One workbook is required for each Operating Unit (or State). The workbook includes one tab for each of the RP Line Items (A through S). A description of the RP Line Items is provided on the RP CATEGORIES tab. Asset Investment Strategy (i.e., Prioritization) guidance as it relates to RP Line Items is provided on the RP GUIDANCE tab. NOTE: The guidance for Prioritization listed in the RP GUIDANCE tab, directly correlates to the "Justification" columns on the Blue tabs for most RP Line Items (exception of Lines B and C). For Line B, the Prioritization Model has been removed from this RP workbook, and could be used separately to determine Line B Prioritization, as outlined in the RP GUIDANCE tab. For Line C, all project work is Priority A.
- 5 Each RP worksheet (Blue tab) has a 'BUDGET LEVEL' defined in cell B5. This is either at a 'Project' level or 'District' level. For RP Line Items A, D and K through S, the line items will be budgeted based on 'Project' level data for a particular project. For RP Line Items, B, C and E through J, the line items will be budgeted at the 'District' level.
- 6 A summary of all RP Line Items is displayed in text format on the RP SUMMARY tab. Unit costs are not rolled up for Line Items which do not have units (Line C - Mains - Unscheduled) OR do not have like units (ex., Line K - ITS Equipment).
- 7 Two hidden tabs called LOOKUP TABLE 1 and LOOKUP TABLE 2 are provided as the source for many of the pull-down menus on the individual Line Item tabs. District names are also provided at the bottom of each individual Line Item (Blue) tab in Rows 607 through 831 and are hidden.
- 8 **Do NOT delete or add any rows OR columns on any worksheet tab.** Doing so will cause the calculations to fail Each RP Line Item tab can accommodate up to 600 projects or district-level data.

B Set Up and Use

- 9 To begin using the worksheet, on the RP SUMMARY tab, **enter the current date in cell D1, then select the Operating Unit in Cell B4 and enter the current Business Plan Year in Cell C4.** This information will then be displayed on all of the individual Line Item worksheets (Blue tabs), and set-up the drop-down lists for the appropriate Profit Centers (Districts) on each of the data entry tabs (Blue tabs).
- 10 For each RP Line Item tab, in the PROJECT INFORMATION section, the Profit Center (District) can be selected from the drop down list in Column A.
- 11 Also in the PROJECT INFORMATION section, Column B allows for the identification of the project funds as Budget, Budget Reserve, or Overprogram. Budget means it is to be included in the budget. Budget Reserve means it is also to be included in the budget, but that it is a lower priority project that can be deferred until later in the year and delivered quickly should those funds instead be needed for emerging needs as the year progresses. Overprogram means that the project is not included in the budget, but if additional funds should become available, it can be delivered quickly.
- 12 Lastly in the PROJECT INFORMATION section, the PRIORITY Column allows for the top down prioritization of the project (Priority A, Priority B, or Priority C). This prioritization is aligned with the company's Asset Investment Strategies outlined in the RP GUIDANCE tab. As stated above, the guidance listed in the RP GUIDANCE tab, directly correlates to the "Justification" Column dropdown selections on the Blue tabs for the RP Line Items (exception of Lines B and C). In order for the Project to have an assigned Priority (A, B or C), a selection from the "Justification" dropdown list must be made for each Project line. For Line C - Unscheduled Mains, all of the project work should be categorized as 'Priority A' (no other Priority assignment can be selected).

C Lines A, and D through J

- 13 Select Budget, Budget Reserve or Overprogram from Column B for each Project line item. This selection is mandatory, as a non-selection will not allow the project/line item to be captured in the total project cost summary.
- 14 In the UNITS, UNIT COST and PROJECT COST sections, fill in the UNITS and UNIT COST for each Project-level and/or District-level line item. The PROJECT COST will be automatically calculated based on these entries. These sections are also available for data entry in the four (4) outer years (may be collapsed, and can be displayed by unclicking the 'Grouped' (+) button at the top of each worksheet.
- 15 Select the appropriate project JUSTIFICATION from the 'Justification' Column, as this will assign a Priority (A, B or C) automatically. This selection is mandatory, as a non-selection will not allow the project/line item to be captured in the total project cost summary. Any additional information or justification can be added to the 'Comments' section which is available on each data entry tab.
- 16 **Lines A and D only:** Select the pipe diameter (the diameter that encompasses the majority of the main project) from the 'Predominant Pipe Diameter' Column dropdown list and also indicate the number of ESTIMATED services in the 'Estimated No. of Services' Column.
- 17 **Lines E and F only:** Select the equipment type (Hydrant, Valve or Manhole) from the dropdown list in the 'Hydrant, Valve OR Manhole' column. Do not combine different equipment types on one project/district line item. Also, for example, if budgeting for a hydrant valve, use the 'Hydrant' dropdown selection, as this type of valve is normally considered part of a Hydrant. The 'Valve' selection is meant to encompass isolation valves (gate valves, etc.) within the main project. Multiple rows can be used to budget each equipment type for a single District.
- 18 **Lines G and H only:** Select the equipment type (Service or Lateral) from the dropdown list in the 'Service or Lateral' Column.
- 19 **Lines I and J only:** Select the meter type (Residential or Commercial) from the dropdown list in the 'Meter Type' Column, and select a meter diameter from the dropdown list in the 'Diameter' Column. Multiple rows can be used to budget each meter type and/or diameter for a single District.

D Line B Specifics

- 20 Same procedures as items 13, 14 and 15 (above). Line items will be budgeted at the District or Profit Center level. Select each Profit Center (District) from the dropdown list, as historical data (Total Main, Break Rate and NRW) for the prior year for each District will be displayed. Please select ALL Districts even if there are no plans for main replacement in the current Budget Year. The total footage of pipe for the State will then be utilized to calculate the overall planned Main Replacement Rate that is built into the worksheet in Cell K5. The individual District-level pipe replacement rates will also be calculated for each line item and are displayed in Column K. Also, if there is a potential for Main Rehabilitation, as opposed to Main Replacement, please indicate this in the 'Comments' field in Column K. NOTE: The Line B Prioritization Model has been removed from this RP workbook, and could be used separately.

E Line C Specifics

- 21 Same procedures as item 13 (above). Line items will be budgeted at the District or Profit Center level. Select each Profit Center (District) from the dropdown list. The Columns C, D and E will be used to populate District-level historical Line C spend data for the past three (3) years. ***This data will be provided by the States OR, as needed, provided separately by the corporate Business Services - Engineering Capital Planning group (in the future, it will be pre-loaded into the RP Workbook for each Profit Center).*** Please select ALL Districts, even if there are no plans for Line C in the current Budget Year. Select 'Priority A' from the 'Priority' Column. ALL Line C Unscheduled Main replacement will have a 'Priority A' indicator.

END

RP GUIDANCE

A

B

C

Line Item	RP Description	"A" First Priority Projects (per Asset Investment Strategy)	"B" Second Priority Projects (per Asset Investment Strategy)	"C" Third Priority Projects (per Asset Investment Strategy)
A	Mains - New	Provide service to new customers within existing franchise area.	Provide service to new customers beyond existing franchise area.	Address long term regulatory hydraulic issues (e.g. pressure below min required).
		Required to comply with regulations.	Address near term regulatory hydraulic issues (e.g. pressure below min required).	Proactive hydraulic improvement resulting in future improvement to service (e.g. loop dead end mains).
			Hydraulic improvement resulting in immediate improvement to service (e.g. loop dead end mains).	To enhance fire flows above AW minimum goals and up to full ISO recommended flows.
			Address to meet AW goals for fire flow and specific requests of local fire districts.	
B	Mains - Replaced / Restored	No longer providing expected level of service	Coordination with others (e.g., road is being repaired)	Proactive replacement based on performance of similar cohorts
C	Mains - Unscheduled	All - based on history.	n/a	n/a
D	Mains - Relocated	Project is known and defined and expected to proceed.	Project is tentative.	Project is speculative.
E	Hydrants, Valves, and Manholes - New	Required to comply with regulations.	Address significant operational issues.	Proactive improvement resulting in future improvement to operations.
		Requested by local government.		
F	Hydrants, Valves, and Manholes - Replaced	Physically fails and not repairable, or in imminent danger of failure.	Poor condition and spare parts no longer available.	Proactive replacement based on age or condition.
		Hydraulically inadequate.		
G	Services and Laterals - New	Provide service to new customers.	n/a	n/a
H	Services and Laterals - Replaced	Physically fails and materials are known to be prone to failure.	Physically fails and materials are not known to be prone to failure.	Proactive replacement of materials known to be prone to failure.
		Required to comply with regulations.		
I	Meters - New	Provide service to new customers.	n/a	n/a
J	Meters - Replaced	Required to comply with regulations.	No regulatory requirement and has been in service beyond expected life.	No regulatory requirement and has been in service for less than its expected lifespan.
		Meter stops or registers inaccurately.	New technology that results in operational improvement and/or savings.	
K	ITS Equipment and Systems	To support new (additional) employees.	Has reached the end of its expected life.	Proactive replacement based on condition or new technology.
		Equipment still needed and currently not supported by the vendor.	Provides a hard payback <3 years.	
		Required to comply with regulations.	Equipment still needed and soon to no longer be supported by the vendor.	
		Physically fails and not repairable, or in imminent danger of failure.	New equipment that improves productivity.	
L	SCADA Equipment and Systems	Equipment still needed and currently not supported by the vendor.	Has reached the end of its expected life.	Proactive replacement based on age, condition, or new technology.
		Required to comply with regulations.	Provides a hard payback <3 years.	
		Physically fails and not repairable, or in imminent danger of failure.	Equipment still needed and soon to no longer be supported by the vendor.	
			New equipment that improves productivity.	
M	Security Equipment and Systems	Minimum level of health and safety risk reduction not in place.	Has reached the end of its expected life.	Proactive replacement based on age, condition, or new technology.
		Equipment still needed and currently not supported by the vendor.	Provides a hard payback <3 years.	
		Required to comply with regulations.	Equipment still needed and soon to no longer be supported by the vendor.	
		Physically fails and not repairable, or in imminent danger of failure		
N	Offices and Operations Centers	For new (additional) employees, equipment, or vehicles.	Has reached the end of its expected life.	Proactive replacement based on age, condition, or new technology.
		Required to comply with regulations.	Provides a hard payback <3 years.	
		Addresses imminent health and/or safety issues.		
O	Vehicles	Physically fails and not repairable, or in imminent danger of failure.	Has reached the end of its expected life.	Proactive replacement based on age, condition, or new technology.
		For new (additional) employees.	Provides a hard payback <3 years.	Provides environmental benefits.
		Required to comply with regulations.		
		Addresses imminent health and/or safety issues.		
P	Tools and Equipment	Physically fails and not repairable, or in imminent danger of failure.	Has reached the end of its expected life.	Proactive replacement based on age, condition, or new technology.
		For new (additional) employees.	Provides a hard payback <3 years.	
		Required to comply with regulations.	New tool / equipment that improves productivity.	
Q	Process Plant Facilities and Equipment	Physically fails and not repairable, or in imminent danger of failure.	Provides increased reliability or operating flexibility of critical assets.	Proactive replacement based on age, condition, or new technology.
		Equipment still needed and currently not supported by the vendor.	Has reached the end of its expected life.	To meet non-mandatory water quality goals.
		Required to comply with regulations.	Provides a hard payback <3 years.	
		Addresses imminent health and/or safety issues.		
R	Capitalized Tank Rehabilitation / Painting	Physically fails and not repairable, or in imminent danger of failure.	Has reached the end of its expected life.	Proactive replacement based on age, condition, or new technology.
		Required to comply with regulations.		
		Addresses imminent health and/or safety issues.		
S	Engineering Studies	As necessary to provide regulatory support for future capital improvements.	Existing study is 10 years or older.	Existing study is 5-10 years old.
		Demands of existing system are at 90% or greater of capacity.		
		System is experiencing significant growth.		
		Required to comply with regulations.		
		Addresses imminent health and/or safety issues.		

RP SUMMARY		Date Prepared:	June 26, 2014		
Line Item	OPERATING UNIT 26-Tennessee	BUSINESS PLAN 2015	2015		
			Total Qty	Avg Unit Cost	Total Cost
TOTAL	Priority A				\$6,256,903
	Priority B				\$933,097
	Priority C				\$2,180,000
	Total				\$9,369,999
A	Priority A		0	\$0	\$0
	Priority B		0	\$0	\$0
	Priority C		950	\$100	\$95,000
	Total		950	\$100	\$95,000
B	Priority A		0	\$0	\$0
	Priority B		1,800	\$110	\$198,000
	Priority C		11,357	\$115	\$1,302,000
	Total		13,157	\$114	\$1,500,000
C	Priority A				\$800,000
	Priority B - N/A				
	Priority C - N/A				
	Total				\$800,000
D	Priority A		0	\$0	\$0
	Priority B		0	\$0	\$0
	Priority C		2,800	\$125	\$350,000
	Total		2,800	\$125	\$350,000
E	Priority A		0	\$0	\$0
	Priority B		0	\$0	\$0
	Priority C		21	\$2,286	\$48,000
	Total		21	\$2,286	\$48,000
F	Priority A		36	\$7,083	\$255,000
	Priority B		13	\$9,231	\$120,000
	Priority C		0	\$0	\$0
	Total		49	\$7,653	\$375,000
G	Priority A		360	\$1,333	\$480,000
	Priority B		0	\$0	\$0
	Priority C		0	\$0	\$0
	Total		360	\$1,333	\$480,000
H	Priority A		119	\$2,101	\$250,000
	Priority B		0	\$0	\$0
	Priority C		0	\$0	\$0
	Total		119	\$2,101	\$250,000
I	Priority A		678	\$767	\$520,000
	Priority B		0	\$0	\$0
	Priority C		0	\$0	\$0
	Total		678	\$767	\$520,000
J	Priority A		5,208	\$139	\$725,000
	Priority B		0	\$0	\$0
	Priority C		0	\$0	\$0
	Total		5,208	\$139	\$725,000
K	Priority A				\$0
	Priority B				\$220,797
	Priority C				\$0

	Total			\$220,797
L	Priority A			\$170,000
	Priority B			\$0
	Priority C			\$15,000
	Total			\$185,000
M	Priority A			\$190,000
	Priority B			\$0
	Priority C			\$0
	Total			\$190,000
N	Priority A			\$0
	Priority B			\$25,000
	Priority C			\$0
	Total			\$25,000
O	Priority A			\$30,000
	Priority B			\$0
	Priority C			\$370,000
	Total			\$400,000
P	Priority A			\$33,000
	Priority B			\$7,000
	Priority C			\$0
	Total			\$40,000
Q	Priority A			\$2,268,903
	Priority B			\$362,300
	Priority C			\$0
	Total			\$2,631,203
R	Priority A			\$500,000
	Priority B			\$0
	Priority C			\$0
	Total			\$500,000
S	Priority A			\$35,000
	Priority B			\$0
	Priority C			\$0
	Total			\$35,000

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MAINS - REPLACED / RESTORED					CURRENT BUSINESS PLAN YEAR - 2015			PRIORITY		2015	
Operating Unit Business Plan Year Date Prepared Budget Level	26-Tennessee 2015 June 26, 2014 District	B	Budget Reserve			2013 NRW (10,000 gal/day/mile)	Estimated No. of Services	Justification	Priority	TOTAL QTY	AVG UNIT COST
			Budget Reserve		2013 Break Rate (breaks / mile)						
			Overprogram								
PROJECT INFORMATION											
Profit Center	Budget Reserve	2013 Total Pipe in District (feet)	2013 Break Rate (breaks / mile)	2013 NRW (10,000 gal/day/mile)	Estimated No. of Services	Justification	Priority	Estimated Quantity (feet)	Estimated Unit Cost (\$/foot)	UNITS	2015
2602-TN-Chattanooga	Budget	6,711,408	0.36	0.69	8	Proactive replacement based on performance of similar cohorts	Priority C	1152	\$100.00	0	\$0
2602-TN-Chattanooga	Budget	6,711,408	0.36	0.69	8	Proactive replacement based on performance of similar cohorts	Priority C	535	\$110.00	1,800	\$110
2602-TN-Chattanooga	Budget	6,711,408	0.36	0.69	40	Proactive replacement based on performance of similar cohorts	Priority C	1500	\$110.03	11,357	\$115
2602-TN-Chattanooga	Budget	6,711,408	0.36	0.69	33	Coordination with others (e.g., road is being repaved)	Priority B	1800	\$110.00	Total	\$114
2602-TN-Chattanooga	Budget	6,711,408	0.36	0.69	25	Proactive replacement based on performance of similar cohorts	Priority C	1200	\$120.00		
2602-TN-Chattanooga	Budget	6,711,408	0.36	0.69	15	Proactive replacement based on performance of similar cohorts	Priority C	800	\$120.00		
2602-TN-Chattanooga	Budget	6,711,408	0.36	0.69	16	Proactive replacement based on performance of similar cohorts	Priority C	1700	\$115.00		
2602-TN-Chattanooga	Budget	6,711,408	0.36	0.69	18	Proactive replacement based on performance of similar cohorts	Priority C	1800	\$115.00		
2602-TN-Chattanooga	Budget Reserve	6,711,408	0.36	0.69	10	Proactive replacement based on performance of similar cohorts	Priority C	700	\$120.00		
2602-TN-Chattanooga	Budget Reserve	6,711,408	0.36	0.69	12	Proactive replacement based on performance of similar cohorts	Priority C	800	\$120.00		
2605-TN-Sequatchie Valley	Budget				8	Proactive replacement based on performance of similar cohorts	Priority C	500	\$120.00		
2605-TN-Sequatchie Valley	Budget				7	Proactive replacement based on performance of similar cohorts	Priority C	670	\$120.00		
2602-TN-Chattanooga	Budget	6,711,408	0.36	0.69	33	Proactive replacement based on performance of similar cohorts	Priority C	-	\$0.00		
2602-TN-Chattanooga	Budget	6,711,408	0.36	0.69	40	Proactive replacement based on performance of similar cohorts	Priority C	-	\$0.00		
2602-TN-Chattanooga	Budget	6,711,408	0.36	0.69	10	Proactive replacement based on performance of similar cohorts	Priority C	-	\$0.00		
2602-TN-Chattanooga	Budget	6,711,408	0.36	0.69	36	Proactive replacement based on performance of similar cohorts	Priority C	-	\$0.00		
2602-TN-Chattanooga	Budget	6,711,408	0.36	0.69	28	Proactive replacement based on performance of similar cohorts	Priority C	-	\$0.00		
2602-TN-Chattanooga	Budget	6,711,408	0.36	0.69	13	Proactive replacement based on performance of similar cohorts	Priority C	-	\$0.00		
2602-TN-Chattanooga	Budget	6,711,408	0.36	0.69	20	Proactive replacement based on performance of similar cohorts	Priority C	-	\$0.00		
2602-TN-Chattanooga	Budget	6,711,408	0.36	0.69	12	Proactive replacement based on performance of similar cohorts	Priority C	-	\$0.00		
2602-TN-Chattanooga	Budget	6,711,408	0.36	0.69	30	Proactive replacement based on performance of similar cohorts	Priority C	-	\$0.00		
2602-TN-Chattanooga	Budget	6,711,408	0.36	0.69	50	Proactive replacement based on performance of similar cohorts	Priority C	-	\$0.00		
2602-TN-Chattanooga	Overprogram	6,711,408	0.36	0.69	22	Proactive replacement based on performance of similar cohorts	Priority C	-	\$0.00		
2605-TN-Sequatchie Valley	Budget				20	Proactive replacement based on performance of similar cohorts	Priority C	-	\$0.00		

MAINS - REPLACED / RESTORED										CU		2015 REPL RATE	POTENTIAL FOR REHABILITATION / COMMENTS
Operating Unit Business Plan Year Date Prepared	26-Tennessee 2015 June 26, 2014	B	PROJECT INFORMATION					TOTAL COST		As Required			
			Budget Reserve Overprogram	2013 Total Pipe in District (feet)	2013 Break Rate (breaks / mile)	2013 NRW (10,000 gal/day/mile)	Estimated No. of Services	Estimated Cost (dollars)	REPL RATE				
Budget Level	District												
Profit Center													
2602-TN-Chatanooga	Budget	6,711,408	0.36	0.69	8	\$115,200	0.00017						
2602-TN-Chatanooga	Budget	6,711,408	0.36	0.69	8	\$58,850	0.00008						
2602-TN-Chatanooga	Budget	6,711,408	0.36	0.69	40	\$165,050	0.00022						
2602-TN-Chatanooga	Budget	6,711,408	0.36	0.69	33	\$198,000	0.00027						
2602-TN-Chatanooga	Budget	6,711,408	0.36	0.69	25	\$144,000	0.00018						
2602-TN-Chatanooga	Budget	6,711,408	0.36	0.69	15	\$96,000	0.00012						
2602-TN-Chatanooga	Budget	6,711,408	0.36	0.69	16	\$195,500	0.00025						
2602-TN-Chatanooga	Budget	6,711,408	0.36	0.69	18	\$207,000	0.00027						
2602-TN-Chatanooga	Budget Reserve	6,711,408	0.36	0.69	10	\$84,000	0.00010						
2602-TN-Chatanooga	Budget Reserve	6,711,408	0.36	0.69	12	\$96,000	0.00012						
2605-TN-Sequatchie Valley	Budget				8	\$60,000							
2605-TN-Sequatchie Valley	Budget				7	\$80,400							
2602-TN-Chatanooga	Budget	6,711,408	0.36	0.69	33	\$0	0.00000						
2602-TN-Chatanooga	Budget	6,711,408	0.36	0.69	40	\$0	0.00000						
2602-TN-Chatanooga	Budget	6,711,408	0.36	0.69	10	\$0	0.00000						
2602-TN-Chatanooga	Budget	6,711,408	0.36	0.69	36	\$0	0.00000						
2602-TN-Chatanooga	Budget	6,711,408	0.36	0.69	28	\$0	0.00000						
2602-TN-Chatanooga	Budget	6,711,408	0.36	0.69	13	\$0	0.00000						
2602-TN-Chatanooga	Budget	6,711,408	0.36	0.69	20	\$0	0.00000						
2602-TN-Chatanooga	Budget	6,711,408	0.36	0.69	12	\$0	0.00000						
2602-TN-Chatanooga	Budget	6,711,408	0.36	0.69	30	\$0	0.00000						
2602-TN-Chatanooga	Budget	6,711,408	0.36	0.69	50	\$0	0.00000						
2605-TN-Sequatchie Valley	Budget	6,711,408	0.36	0.69	22	\$0	0.00000						
2605-TN-Sequatchie Valley	Budget				20	\$0							

MAINS - REPLACED / RESTORED										CU	
Operating Unit Business Plan Year Date Prepared	26-Tennessee 2015 June 26, 2014	District	B	PROJECT INFORMATION					Budget Reserve Total Budget Overprogram		
				Budget Reserve Overprogram	2013 Total Pipe in District (feet)	2013 Break Rate (breaks / mile)	2013 NRW (10,000 gal/day/mile)	Estimated No. of Services	SUBTOTAL BY DISTRICT	2015 Estimated Quantity (feet)	Estimated Cost (dollars)
Profit Center											
2602-TN-Chattanooga	Budget	6,711,408	0.36	0.69	8	2602-TN-Cap Growth Budget	-	\$0			
2602-TN-Chattanooga	Budget	6,711,408	0.36	0.69	8	2601-TN-Corporate	-	\$0			
2602-TN-Chattanooga	Budget	6,711,408	0.36	0.69	40	2602-TN-Chattanooga	11,987	\$1,359,600			
2602-TN-Chattanooga	Budget	6,711,408	0.36	0.69	33	2603-TN-Suck Creek	-	\$0			
2602-TN-Chattanooga	Budget	6,711,408	0.36	0.69	25	2604-TN-Lone Oak	-	\$0			
2602-TN-Chattanooga	Budget	6,711,408	0.36	0.69	15	2605-TN-Sequatchie Valley	1,170	\$140,400			
2602-TN-Chattanooga	Budget	6,711,408	0.36	0.69	16						
2602-TN-Chattanooga	Budget	6,711,408	0.36	0.69	18						
2602-TN-Chattanooga	Budget Reserve	6,711,408	0.36	0.69	10						
2602-TN-Chattanooga	Budget Reserve	6,711,408	0.36	0.69	12						
2605-TN-Sequatchie Valley	Budget				8						
2605-TN-Sequatchie Valley	Budget				7						
2602-TN-Chattanooga	Budget	6,711,408	0.36	0.69	33						
2602-TN-Chattanooga	Budget	6,711,408	0.36	0.69	40						
2602-TN-Chattanooga	Budget	6,711,408	0.36	0.69	10						
2602-TN-Chattanooga	Budget	6,711,408	0.36	0.69	36						
2602-TN-Chattanooga	Budget	6,711,408	0.36	0.69	28						
2602-TN-Chattanooga	Budget	6,711,408	0.36	0.69	13						
2602-TN-Chattanooga	Budget	6,711,408	0.36	0.69	20						
2602-TN-Chattanooga	Budget	6,711,408	0.36	0.69	12						
2602-TN-Chattanooga	Budget	6,711,408	0.36	0.69	30						
2602-TN-Chattanooga	Budget	6,711,408	0.36	0.69	50						
2602-TN-Chattanooga	Overprogram	6,711,408	0.36	0.69	22						
2605-TN-Sequatchie Valley	Budget				20						

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HYDRANTS, VALVES and MANHOLES - REPLACI					CURRENT BUSINESS PLAN YEAR - 2015			PRIORITY			
Operating Unit Business Plan Year		26-Tennessee 2015		F	Budget		Hydrant, Valve OR Manhole	Justification	Priority	Priority A	
Date Prepared		June 26, 2014			Budget					Priority B	
Budget Level		District			Total Budget Overprogram					Priority C	
PROJECT INFORMATION										Total	As Needed (Optional)
Profit Center	Budget Reserve Overprogram										
2602-TN-Chattanooga	Budget	Valve(s)			Physically fails, not repairable, or in imminent danger of failure			Priority A			
2602-TN-Chattanooga	Budget	Valve(s)			Poor condition and spare parts no longer available			Priority B			
2602-TN-Chattanooga	Budget	Hydrant(s)			Physically fails, not repairable, or in imminent danger of failure			Priority A			
2602-TN-Chattanooga	Budget	Hydrant(s)			Poor condition and spare parts no longer available			Priority B			
2605-TN-Sequatchie Valley	Budget	Valve(s)			Physically fails, not repairable, or in imminent danger of failure			Priority A			
2605-TN-Sequatchie Valley	Budget	Valve(s)			Poor condition and spare parts no longer available			Priority B			
2605-TN-Sequatchie Valley	Budget	Hydrant(s)			Physically fails, not repairable, or in imminent danger of failure			Priority A			
2605-TN-Sequatchie Valley	Budget	Hydrant(s)			Poor condition and spare parts no longer available			Priority B			
2602-TN-Chattanooga	Budget	Valve(s)			Physically fails, not repairable, or in imminent danger of failure			Priority A			
2602-TN-Chattanooga	Budget	Valve(s)			Poor condition and spare parts no longer available			Priority B			
2602-TN-Chattanooga	Budget	Hydrant(s)			Physically fails, not repairable, or in imminent danger of failure			Priority A			
2602-TN-Chattanooga	Budget	Hydrant(s)			Poor condition and spare parts no longer available			Priority B			
2605-TN-Sequatchie Valley	Budget	Valve(s)			Physically fails, not repairable, or in imminent danger of failure			Priority A			
2605-TN-Sequatchie Valley	Budget	Valve(s)			Poor condition and spare parts no longer available			Priority B			
2605-TN-Sequatchie Valley	Budget	Hydrant(s)			Physically fails, not repairable, or in imminent danger of failure			Priority A			
2605-TN-Sequatchie Valley	Budget	Hydrant(s)			Poor condition and spare parts no longer available			Priority B			

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SERVICES and LATERALS - REPLACED				CURRENT BUSINESS PLAN YEAR - 2015				2015					
Operating Unit Business Plan Year		H	Budget		\$250,000		TOTAL QTY	AVG UNIT COST	TOTAL COST				
Date Prepared			Budget Reserve		\$0								
Budget Level			Total Budget		\$250,000								
		Overprogram		\$0		119	\$2,101	\$250,000					
PROJECT INFORMATION													
Profit Center	Budget Reserve Overprogram	Service OR Lateral		Justification	Priority	Estimated Quantity (each)	Estimated Unit Cost (\$/unit)	Estimated Cost (dollars)	As Needed (Optional)	District	Estimated Quantity (each)	Estimated Cost (dollars)	
2602-TN-Chattanooga	Budget	Service(s)		Damaged or physically fails	Priority A	60	\$1,000.00	\$60,000		2600-TN-Cap Growth Budget	-	\$0	
2602-TN-Chattanooga	Budget	Service(s)		Damaged or physically fails	Priority A	50	\$3,500.00	\$175,000		2601-TN-Corporate	-	\$0	
2605-TN-Sequatchie Valley	Budget	Service(s)		Damaged or physically fails	Priority A	5	\$1,000.00	\$5,000		2602-TN-Chattanooga	110	\$235,000	
2605-TN-Sequatchie Valley	Budget	Service(s)		Damaged or physically fails	Priority A	4	\$2,500.00	\$10,000		2603-TN-Suck Creek	-	\$0	
						-	\$0.00	\$0		2604-TN-Lone Oak	-	\$0	
						-	\$0.00	\$0		2605-TN-Sequatchie Valley	9	\$15,000	
						-	\$0.00	\$0		0			
						-	\$0.00	\$0		0			
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PROCESS PLANT FACILITIES and EQUIPMENT					CURRENT BUSINESS PLAN YEAR - 2015			PRIORITY			
Operating Unit Business Plan Year Date Prepared Budget Level	26-Tennessee 2015 June 26, 2014 Project	Q	Budget Reserve		Project Title	Justification	Priority	District	Estimated Quantity (each)	Estimated Cost (dollars)	
			Budget Reserve Overprogram	Total Budget Overprogram							
PROJECT INFORMATION											
Profit Center	Budget Reserve Overprogram										
2602- TN-Chattanooga	Budget			Replace Cone Valves on HS Discharge	Physically fails, not repairable, or in imminent danger of failure	Priority A	2600- TN-Cap Growth Budget	-	\$0		
2602- TN-Chattanooga	Budget		Change Out High Service 17 Motor	Provides increased reliability or operating flexibility of critical assets	Priority B	2601- TN-Corporate	-	\$0			
2602- TN-Chattanooga	Budget		Change Out High Service 18 Motor	Provides increased reliability or operating flexibility of critical assets	Priority B	2602- TN-Chattanooga	18	\$2,441,203			
2602- TN-Chattanooga	Budget		Replace Underdrains - 6 Units	Physically fails, not repairable, or in imminent danger of failure	Priority A	2603- TN-Suck Creek	-	\$0			
2602- TN-Chattanooga	Budget		Elder Mountain Tank Aeration an Cumberland Pump Station	Required to comply with regulations	Priority A	2604- TN-Lone Oak	-	\$0			
2602- TN-Chattanooga	Budget		No. 2 Plant Chemical Vault	Physically fails, not repairable, or in imminent danger of failure	Priority A	2605- TN-Sequatchie Valley	2	\$190,000			
2602- TN-Chattanooga	Budget		No. 1 Plant Post Chemical Vault	Provides increased reliability or operating flexibility of critical assets	Priority B	0					
2602- TN-Chattanooga	Budget		New Caustic Tank	Physically fails, not repairable, or in imminent danger of failure	Priority A	0					
2605- TN-Sequatchie Valley	Budget		Stabilize Raw Water and Finish Water Piping on Bank	Physically fails, not repairable, or in imminent danger of failure	Priority A	0					
2605- TN-Sequatchie Valley	Budget		Replace/ Rebuild Intake Pump	Provides increased reliability or operating flexibility of critical assets	Priority B	0					
2602- TN-Chattanooga	Budget		Change Out High Service 19 Motor	Provides increased reliability or operating flexibility of critical assets	Priority B	0					
2602- TN-Chattanooga	Budget		Hill City Pump Review and Redundancy	Provides increased reliability or operating flexibility of critical assets	Priority B	0					
2602- TN-Chattanooga	Budget		Replace Underdrains - 6 Units	Physically fails, not repairable, or in imminent danger of failure	Priority A	0					
2602- TN-Chattanooga	Budget		Stabilization of Citico Pump Station Pit	Proactive replacement based on age, condition, or new technology	Priority C	0					
2602- TN-Chattanooga	Budget		Bypass line inside pump room to assist with power failure	Has reached the end of its expected life	Priority B	0					
2605- TN-Sequatchie Valley	Budget		Pump Station Repair	Proactive replacement based on age, condition, or new technology	Priority C	0					
2605- TN-Sequatchie Valley	Budget		Plant Effluent Meter Installation	Provides increased reliability or operating flexibility of critical assets	Priority B	0					
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