# BINGHAM

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February 11, 2011

#### Via Email & Overnight Courier

Sharla Dillon, Docket Room Manager Tennessee Regulatory Authority 460 James Robertson Parkway Nashville, TN 37243-0505

Re: <u>Docket No. 10-00228</u>: Application of ATC Outdoor DAS, LLC for a Certificate to Provide Facilities-Based and Resold Competing Local and Interexchange Telecommunications Services in Tennessee

Response to Data Request No. 1

Dear Ms. Dillon:

On behalf of ATC Outdoor DAS, LLC ("Applicant"), enclosed for filing please find an original and four (4) copies of the Applicant's response to Data Request No. 1 in the above-referenced docket.

Please date stamp the extra copy of this filing and return it in the envelope provided. Should you have any questions, please do not hesitate to contact the undersigned.

Respectfully submitted,

Jean L. Kidooo Brett P. Ferenchak

Kimberly A. Lacey

cc: Sharla Dillon (Sharla.Dillon@tn.gov) Lisa Foust (lisa.foust@tn.gov)

London
Los Angeles
New York
Orange County
San Francisco
Santa Monica
Silicon Valley
Tokyo
Walnut Creek
Washington

Boston Hartford

Hong Kong

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# BEFORE THE TENNESSEE REGULATORY AUTHORITY NASHVILLE, TENNESSEE

| Application of )  ATC Outdoor DAS, LLC )  For a Certificate of Convenience and Necessity to ) Provide Facilities-Based and Resold Competing ) Local Telecommunications Services and ) Facilities-Based and Resold Interexchange ) Telecommunications Services in Tennessee ) |   | -                       |
|--|---|-------------------------|
| Docket No. 10-00228  For a Certificate of Convenience and Necessity to  Provide Facilities-Based and Resold Competing  Local Telecommunications Services and  Facilities-Based and Resold Interexchange  Docket No. 10-00228  )  | Application of  | )                       |
| Provide Facilities-Based and Resold Competing  Local Telecommunications Services and  Facilities-Based and Resold Interexchange  )   | ATC Outdoor DAS, LLC  | ) ) Docket No. 10-00228 |
| <b>\</b>   | Provide Facilities-Based and Resold Competing Local Telecommunications Services and Facilities-Based and Resold Interexchange | )<br>)<br>)<br>)        |

## RESPONSE TO DATA REQUEST NO. 1

ATC Outdoor DAS, LLC ("ATC-DAS" or "Applicant"), through its undersigned counsel, hereby provide the following responses to the Tennessee Regulatory Authority's ("TRA") Data Request No. 1 in the above-referenced docket:

1. Pursuant to Tenn. Code Ann. § 65-4-125(j), please provide either a \$20,000 surety bond or irrevocable letter of credit to the Tennessee Regulatory Authority.

**ANSWER:** A \$20,000 surety bond is attached hereto as Exhibit A.

2. The application submission requests a certificate to provide competing local exchange and interexchange telecommunications services in Tennessee and also requests market regulation. These are two separate issues that are dealt with individually. Once the application to provide competing local and interexchange services has been processed, the company can submit a request/notice of market regulation.

**ANSWER:** ATC-DAS will file its notice of market regulation after the above-referenced application is granted by the TRA.

3. Will Mr. Gamota, who submitted pre-filed testimony in this matter, be involved in the day to day operations of ATC Outdoor DAS, LLC in Tennessee? If so, please submit a resume for Mr. Gamota.

**ANSWER:** Yes. Mr. Gamota will be involved in day to day operation of ATC Outdoor DAS, LLC in Tennessee. A copy of Mr. Gamota's resume is attached hereto as <u>Exhibit B</u>.

4. Provide a statement from an authorized officer of American Tower Corporation, parent company of ATC Outdoor DAS, LLC, that funding will be provided to ATC Outdoor DAS, LLC for Tennessee operations.

ANSWER: A letter of guarantee from SpectraSite Communications, LLC ("SpectraSite"), a parent company of ATC Outdoor DAS, LLC, is attached hereto as <a href="Exhibit C">Exhibit C</a>. SpectraSite Communications, LLC is an indirectly held subsidiary of American Tower Corporation ("AMT") and is one of two principal domestic operating subsidiaries. AMT reports its financials on a consolidated basis and does not file separate financials for its subsidiaries.

Respectfully submitted,

By:

Catherine Wang Brett P. Ferenchak

Kimberly A. Lacey

BINGHAM MCCUTCHEN LLP

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COUNSEL FOR APPLICANTS

Dated: February 11, 2011

# Exhibit A

# TENNESSEE REGULATORY AUTHORITY

## TENNESSEE TELECOMMUNICATIONS SERVICE PROVIDER'S SURETY BOND

Bond #: BLN9032785

| WHEREAS, ATC Outdoor DAS, LLC  |  |
|--|--|
| (the "Principal"), has applied to the Tennessee Regulatory Authority for authority and   | to provide telecommunications services in the State of Tennessee;  |
| WHEREAS, under the provisions of Title 65, Chapter 4, Section 125(j) of the Title this bond in order to obtain such authority and to secure the payment of any runder Title 65 of the Tennessee Code Annotated or the Consumer Telemarketing (the "TRA"); and  | monetary sanction imposed in any enforcement proceeding brought  |
| WHEREAS, The Hanover Insurance Company   |  |
| (the "Surety"), a corporation licensed to do business in the State of Tennessee ar engage in the surety business in this state pursuant to Title 56, Chapter 2 of the T permit the Principal to comply with the provisions of Title 65, Chapter 4, Section   | ennessee Code Annotated, has agreed to issue this bond in order to   |
| NOW THEREFORE, BE IT KNOWN, that we the Principal and the Surety accordance with the provisions of Tennessee Code Annotated, Title 65, Chapte (\$20,000.00) lawful money of the United States of America to be used for the full Principal, its representatives, successors or assigns, in any enforcement proce the Consumer Telemarketing Act of 1990, by or on behalf of the TRA, for whand assigns, each jointly and severally, firmly and unequivocally by these presents. This bond shall become effective on the 8th day of February, 20_11 renewal period or portion thereof shall constitute a new bond term. Regardless of the Surety shall not be cumulative, and the aggregate liability of the Surety for a Twenty Thousand Dollars (\$20,000.00). The Surety may cancel this bond by give and Principal by certified mail, it being understood that the Surety shall not be reliate of cancellation. | ar 4, Section 125(j), in the full amount of twenty thousand dollars and prompt payment of any monetary sanction imposed against the eding brought under Title 65 of Tennessee Code Annotated or nich obligation we bind ourselves, our representatives, successors 3. , and shall be continuous; provided, however, that each annual the number of years this bond may remain in force, the liability of my and all claims, suits or actions under this bond shall not exceed ring thirty (30) days written notice of such cancellation to the TRA |
| PRINCIPAL  | SURETY   |
| ATC Outdoor DAS, LLC   | The Hanover Insurance Company  |
|  | Name of Surety   |
| Name of Company authorized by the TRA  |  |
|  | 440 Lincoln Street Worcester, MA 01653   |
| Company ID # as assigned by TRA  | Address of Surety  |
| SIGNATURE OF PRINCIPAL Name:   | SIGNATURE OF SURETY AGENT Name Witsien Baez  |
| Title:  1972 F   | Title: AIF  Address of Surety Agent: 440 Lincoln Street  Worcester, MA 01653   |

THIS BOND IS ISSUED IN ACCORDANCE WITH THE PROVISIONS OF SECTION 125, CHAPTER 4, TITLE 65 OF THE TENNESSEE CODE ANNOTATED AS AMENDED BY CHAPTER NO. 586, 2000 PUBLIC ACTS. SHOULD THERE BE ANY CONFLICT WITH THE TERMS HEREOF AND THE STATUTE OR REGULATIONS PROMULGATED THEREUNDER, THE STATUTE OR REGULATIONS SHALL PREVAIL (POWER OF ATTORNEY FROM AN APPROVED INSURANCE COMPANY MUST BE ATTACHED.)

# ACKNOWLEDGEMENT OF PRINCIPAL

| STATE OF TENNESSEE COUNTY OF  |   |   |  |
|---|---|---|--|
| Before me, a Notary Public of the State and with whom I am personally acquainted and who, upon, and he a  | oath, acknowledged him  | self to be the individual who exe   | ecuted the foregoing bond on behalf of   |
| WITNESS my hand and seal this   | _ day of  | , 20  |  |
| My Commission Expires:  |   |   | 1  |
|   |   | Notary Public   |  |
|   |   | 1100000 / 10010   |  |
|   | ACKNOWLEDGEMEN  | T OF SURETY   |  |
| STATE OF XXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXX  |   |   |  |
| Before me, a Notary Public of the State and I am personally acquainted and who, upon oath, a The Hanover Insurance Co., the within name by the Tennessee Commissioner of Insurance to engannotated, and that he as such an individual being a himself and as such individual. | cknowledged himself to<br>ed Surety, a corporation<br>age in the surety busines | be the individual who execut<br>licensed to do business in the S<br>s in this state pursuant to Title | ted the foregoing bond on behalf of<br>state of Tennessee and duly authorized<br>56, Chapter 2 of the Tennessee Code |
| WITNESS my hand and seal this 9th   | day of February   | , 20_11   |  |
| My Commission Expires:  | /   | Notary Public   | an and a second  |
|   |   | My Col  | EVELYN F. O'CONNOR<br>Notary Public<br>Commonwealth of Massachusetts<br>Immission Expires September 1, 2011          |
|   | APPROVAL AND IN   | DORSEMENT   |  |
| This is to certify that I have examined the foregoing bare good and worth the penalty thereof, and that the sa day of, 20   |   |   |  |
|   | Name:   |   |  |

# THE HANOVER INSURANCE COMPANY MASSACHUSETTS BAY INSURANCE COMPANY CITIZENS INSURANCE COMPANY OF AMERICA

#### POWERS OF ATTORNEY CERTIFIED COPY

KNOW ALL MEN BY THESE PRESENTS: That THE HANOVER INSURANCE COMPANY and MASSACHUSETTS BAY INSURANCE COMPANY, both being corporations organized and existing under the laws of the State of New Hampshire, and CITIZENS INSURANCE COMPANY OF AMERICA, a corporation organized and existing under the laws of the State of Michigan, do hereby constitute and appoint

#### Kristen Baez

of Boston, MA

and each is a true and lawful Attorney(s)-in-fact to sign, execute, seal, acknowledge and deliver for, and on its behalf, and as its act and deed any place within the United States, or, if the following line be filled in, only within the area therein designated

any and all bonds, recognizances, undertakings, contracts of indemnity or other writings obligatory in the nature thereof, as follows:

Telecommunications Service Provider License Bond

in the amount of \$20,000.00

and said companies hereby ratify and confirm all and whatsoever said Attorney(s)-in-fact may lawfully do in the premises by virtue of these presents. These appointments are made under and by authority of the following Resolution passed by the Board of Directors of said Companies which resolutions are still in effect:

"RESOLVED, That the President or any Vice President, in conjunction with any Assistant Vice President, be and they are hereby authorized and empowered to appoint Attorneys-in-fact of the Company, in its name and as its acts, to execute and acknowledge for and on its behalf as Surety any and all bonds, recognizances, contracts of indemnity, waivers of citation and all other writings obligatory in the nature thereof, with power to attach thereto the seal of the Company. Any such writings so executed by such Attorneys-in-fact shall be as binding upon the Company as if they had been duly executed and acknowledged by the regularly elected officers of the Company in their own proper persons." (Adopted October 7, 1981 - The Hanover Insurance Company; Adopted April 14, 1982 – Massachusetts Bay Insurance Company; Adopted September 7, 2001 - Citizens Insurance Company of America)



THE HANOVER INSURANCE COMPANY MASSACHUSETTS BAY INSURANCE COMPANY CITIZENS INSURANCE COMPANY OF AMERICA

Mary Jeanne Anderson, Vice President

Robert K. Grennan, Assistant Vice Presiden

IN WITNESS WHEREOF, THE HANOVER INSURANCE COMPANY, MASSACHUSETTS BAY INSURANCE COMPANY and CITIZENS INSURANCE COMPANY OF AMERICA have caused these presents to be sealed with their respective corporate seals, duly attested by a Vice President and an Assistant Vice President, this 8th day of February 2011

THE COMMONWEALTH OF MASSACHUSETTS COUNTY OF WORCESTER

On this 8th day of February 2011 , before me came the above named Vice President and Assistant Vice President of The Hanover Insurance Company, Massachusetts Bay Insurance Company and Citizens Insurance Company of America, to me personally known to be the individuals and officers described herein, and acknowledged that the seals affixed to the preceding instrument are the corporate seals of The Hanover Insurance Company Massachusetts Bay Insurance Company and Citizens Insurance Company of America, respectively, and that the said corporate seals and their signatures as officers were duly affixed and subscribed to said instrument by the authority and direction of said Corporations.



) ss.

<u> Garbara O. Sarlick</u> Notary Public

My commission expires on November 3, 2011

I, the undersigned Assistant Vice President of The Hanover Insurance Company, Massachusetts Bay Insurance Company and Citizens Insurance Company of America, hereby certify that the above and foregoing is a full, true and correct copy of the Original Power of Attorney issued by said Companies, and do hereby further certify that the said Powers of Attorney are still in force and effect.

This Certificate may be signed by facsimile under and by authority of the following resolution of the Board of Directors of The Hanover Insurance Company, Massachusetts Bay Insurance Company and Citizens Insurance Company of America.

"RESOLVED, That any and all Powers of Attorney and Certified Copies of such Powers of Attorney and certification in respect thereto, granted and executed by the President or any Vice President in conjunction with any Assistant Vice President of the Company, shall be binding on the Company to the same extent as if all signatures therein were manually affixed, even though one or more of any such signatures thereon may be facsimile." (Adopted October 7, 1981 - The Hanover Insurance Company; Adopted April 14, 1982 - Massachusetts Bay Insurance Company; Adopted September 7, 2001 - Citizens Insurance Company of America)

GIVEN under my hand and the seals of said Companies, at Worcester, Massachusetts, this

8th day of

February 2011

THE HANOVER INSURANCE COMPANY MASSACHUSETTS BAY INSURANCE COMPANY OF AMERICA

Stephen L. Brault, Assistant Vice President

# Exhibit B

Alexander Peter Gamota 3 Hancock Avenue Lexington, MA 02420 Tel: E-mail: +1 (617) 515 - 0721 apgamota@alum.mit.edu

Nationality: USA

#### **EXECUTIVE SUMMARY**

# Business Development and Product Management Professional – Wireless Telecommunications

Twenty years of US and international experience achieving results for technology-driven infrastructure businesses in senior management, consulting, and board roles leading to over \$2.0B+ in bottom-line revenues, savings, and investment opportunities. Developed and launched 5+ wireless infrastructure products in various markets leading to over \$200M in life-time revenue. Broad background in wireless communications, infrastructure financing and deployment, and asset management in regulated environments. Frequent panelist at industry events and contributor to trade regulatory activities. Hold a Masters degree from MIT and a Bachelors degree from the University of Michigan.

#### PROFESSIONAL EXPERIENCE

#### **American Tower Corporation**

**US Tower Division** 

National Director, DAS Strategic Relations & Network Policy

March 2008 – Present Boston, MA

May 2009 – Present

- Direct report to Senior Vice President, DAS Solutions, P+L responsibility, and a key member of DAS Solutions management team.
- Involved with all major planning and strategic activities associated with this start-up business offering.
   Focused on profitably providing outdoor distributed antenna systems (DAS), other multi-carrier solution products, and related services to wireless providers (including cellular, PCS, WiMax, and public safety).
   DAS Solutions lead on related fiber strategy.
- Activities include overall asset rights, Federal, State and Local regulatory and permitting strategies, business and product development, customer, fiber provider, pole and hub site owner, and community relations, vendor management, and operations.
- In first year of sales, helped exceed business plan with 30+ networks in 6 different states in all 5 regions
  of the US. 100% success rate for network permitting and deployment. Negotiated to date 40+ pole
  attachment, fiber, hub, and right of way agreements and have obtained DAS related approvals in 25+
  jurisdictions.
- Current pipeline in place to become market leader within 5 years.
- Managed departmental growth on a just-in-time basis with multiple outsourced national and regional engineering and legal relationships. Responsible for related CapEx and SGA budgets. Actively maintain resource plan and associated recruitment for rapidly scaling business.
- American Tower (AMT; \$18B; <u>www.americantower.com</u>) is the leading global wireless infrastructure company and 3<sup>rd</sup> largest telecom company in the US.

#### Europe, Middle East, and Africa Division Ukraine Country Manager (Contractor)

Boston, MA/ London, UK / Ukraine March 2008 – April 2009

Acted on behalf of American Tower in this emerging market (46M population) to develop and deploy the
country launch business strategy. Carried-out the country market assessment, and developed and
began deploying in country the developed go-to-market strategy. Business development activities
included: business case development; wireless sector competitive analysis; regulatory review; direct
sales to executive levels of all the major wireless operators; and 3<sup>rd</sup> party logistical support, engineering
and legal resource management. Developed and submitted business proposals totaling \$2B+ in capital
investments.

#### Lightower/National Grid Wireless/SST (UK) Ltd

August 2000 - March 2008

 Held officer and senior positions in Lightower and predecessor associated US and UK wireless infrastructure businesses. Successfully ran operations for their \$100M a year UK wireless infrastructure business through the wireless downturn of a few years ago, board member of two of their UK businesses, and more recently created and been growing the start-up Shared Wireless Networks business for distributed antenna systems, WiFi, and public safety networks in the US. Lightower, a wireless infrastructure and services company, was created in 2007 as a result of a management buyout from National Grid (NGG: \$18B).

## <u>Lightower / National Grid Wireless / Gridcom</u>

Boxborough, MA

General Manager – Shared Wireless Networks

July 2003 - March 2008

- Direct report to the CEO, P&L responsibility, and have led all activities associated with this start-up business division that is now a leader in the industry; focused on profitably providing outdoor and indoor shared distributed antenna systems (DAS), other multi-carrier solution products, and related services to wireless providers (including cellular, PCS, WiMax, and public safety).
- Activities included overall strategy, business and product development, customer and community relations, vendor management, and operations. As part of business offering, we are/are in the process of becoming a CLEC in 13 states.
- Shared outdoor DAS is still a nascent wireless coverage solution; however, was able to achieve \$40M life-time sales within first 5 years of operations. Developed a pipeline worth up to \$80M in additional lifetime DAS.
- Developed, sold, and launched largest multi-carrier outdoor DAS network in the US. To date, have deployed 6 outdoor multi-carrier DAS networks and ~200 node tenancies and have another 12 DAS networks in the pipeline. 100% success rate for network permitting and deployment. Over 99.95% network up-time.
- In 2007, despite a challenging wireless carrier build environment, more than doubled year-on-year revenue and increased tenant lease-up to 3.5 tenants per node.
- Responsible for all associated technology, regulatory, portfolio owner and community relationship management – master agreements, permitting/approvals, billing, exception and financial reporting, and escalation resolution, including competitive bids for neutral host systems.
- Successfully led competitive RFP teams to respond to customer national requirements and state authorities.
- Developed a stand-alone DAS and WiFi Services business model for non-shared solutions in the process of being launched.
- Frequent panelist at industry events and contributor to trade publications. Leading role in current FCC and state regulatory wireless industry activities.
- Lightower (<u>www.lightower.com</u>) is a leading infrastructure solutions company for the communications industry in the US. We are profitable and have annual revenues of over \$100M.

#### SST UK, Ltd

London, England

Company Director - Operations

August 2000 – June 2003

- Direct report to the CEO, P&L responsibility, led the activities of 100+ people (in-house and 3<sup>rd</sup> party), and managed a \$20M annual budget.
- Accountable for the strategy, development, budget creation, process development, recruiting, and overall day-to-day management of the Operations Division. Responsible areas include asset integration and information management, property management, site operations, portfolio management, general counsel, IS, procurement, facilities management, health, safety, environment, and quality.
- Increased P&L by 50% to over \$120M in life-time income. Grew the asset base by 300% (700 to 3000 sites). Made marketable over 1500 sites out of Transco's regulated gas business over 700 generating telecom related revenue.
- Developed and managed new product development effort for two key related product offerings.
- Board Member/Company Officer of several subsidiary companies: AGL Systems International, Ltd., Aerial Sites PLC, Aerial UK, Ltd., and Aerial Group Ltd.
- Executive Account Manager for two platform clients, together representing 30% of site rental revenue.
- Leading role in SST shareholder relations.
- SST (<u>www.sstuk.com</u>) was a leading shared infrastructure solutions company for the wireless communications industry in the UK created through the SpectraSite Transco joint-venture; Transco, is the company that ran the UK's natural gas network. Today, SST is an integral part of National Grid Wireless.

#### PITTIGLIO, RABIN, TODD & MCGRATH

Washington, DC

Manager - Telecommunications Industry Group

June 1998 - July 2000

- For a communications infrastructure company, led a team of executive and senior management in the business strategy design and implementation of operational processes and supporting enterprise information system (EIS) related to new business ventures totaling over \$170M.
- For a \$500M consumer communications equipment manufacturer being spun-off, facilitated a core
  team of investment bankers and senior and middle management develop a sales strategy.
  Analyzed and managed the data requirements surrounding its sale, including performing financial
  restatement and liquidity analysis. The engagement reduced the Time to Divestiture process,
  enhanced the client's asset valuation, and enabled the daily business to continue unhindered.
- For a leading switch manufacturer designed and developed an interactive financial tool to demonstrate the business case to wireless service providers for the purchase and deployment of additional wireless features. The tool reduced model development cycle time from 24-30 weeks to 8-12 weeks while significantly improving quality. The manufacturer's global product marketing and management division is currently adopting the strategy tool as a standard business practice.
- Developed a business strategy for a top two automotive company's global telematics venture that involved multiple business partners — i.e., equipment manufacturers, content providers, and wireless operators. The strategy utilized a value chain analysis recommending strategic partnerships to gain first mover advantage.
- Designed and implemented a top 4 wireless provider's network problem resolution processes. The
  cross-functional effort involved the full life-cycle of the customer's experience from point of Sales,
  Customer Support, Billing, and local network management and company hierarchy Sales
  people to Regional President.
- Co-author of "Boosting Sales Effectiveness through Standardized Economic Modeling", PRTM's Insight, 20 August 2000. The article demonstrated the benefits of utilizing structured financial tools and modeling processes as a key part of a high tech manufacturer's product development strategy.
- PRTM (www.prtm.com) is a leading management-consulting firm to high technology companies.

#### PADCO, INC.

Washington, DC, Russia and Ukraine

Economist/Project Manager

July 1994 – May 1998

- Efforts resulted in over \$500M+ of investment opportunities. Collaborated with federal/republic-level, regional, and city officials, national and expatriate business leaders, engineers, economists, lawyers, and the mass media. Lead author on industry assessments and project proposals. Significant program management experience. Select assignments below.
- Economist/Deputy Project Manager, World Bank/USAID, Water and Wastewater Project, Russia.
   Packaged investment programs. Identified and initiated financial recovery and institutional strengthening programs. Half of the available \$300M allotted; ahead of schedule. (1997)
- Economist/Team Leader, Utility Pricing Project, USAID/Russia. Consulted two utilities (power and water) on cost recovery issues related to \$100M+ potential World Bank/EBRD loans. Activities included prescribing reforms associated with utility production costs, revenues, tariff pricing, collection systems, power efficiency analysis, metering, and restructuring strategies. (1996-1997)
- Regional Project Manager, USAID Enterprise Land Sales Roll-Out Project, USAID/Russia.
   Responsible for seven project offices and 30 local staff in six Ural region cities. Surpassed asset based financing by 50%. Created six commercially viable real estate consulting firms. (1995-1996)
- PADCO (<u>www.padcoinc.com</u>) is a leading international consultancy specializing on infrastructure finance, regulatory reform, asset management, account restatement (GAAP) and enterprise restructuring activities in emerging markets.

## THE WORLD BANK / HARVARD SCHOOL OF GOVERNMENT

Washington, DC and Ukraine June 1993 – August 1993

Graduate Student Intern

• Self-created joint internship program: The World Bank and the Project on Economic Reform in Ukraine (Kennedy School). Work led to current (\$100M+) World Bank utility loan program.

# MASSACHUSETTS WATER RESOURCES AUTHORITY

Boston, MA

Legal Assistant

October 1990 - May 1992

• The entity overseeing the \$5 billion Boston Harbor cleanup project. Proposed legislation related to ratepayer relief and developed asset management database.

**EDUCATION** 

MASSACHUSETTS INSTITUTE OF TECHNOLOGY

MCP, Regional Economic Development Policy and Planning

**Cambridge, MA** 1992 – 1994

HARVARD UNIVERSITY

Graduate Student Fellow

Cambridge, MA

1992 – 1994

**UNIVERSITY OF MICHIGAN** 

BS, Economics and BS, Natural Resources (Class Honors)

• Commencement Speaker

Ann Arbor, MI

1985 - 1990

LANGUAGES

English - native, Ukrainian - proficient, Russian - proficient

# Exhibit C

# Letter of Guarantee

SpectraSite Communications, LLC ("SpectraSite") is the parent company of ATC Outdoor DAS, LLC ("Applicant") and issues this Letter of Guarantee in support of Applicant's application before the Tennessee Regulatory Authority in Docket No. 10-00228. SpectraSite hereby guarantees the financial obligations for Applicant attendant to Applicant's operations as a telecommunications carrier in the State of Tennessee until the earlier of (a) at least three (3) years from the date the Application in Docket No. 10-0228 is approved or (b) a date when SpectraSite is no longer the direct or indirect majority owner of Applicant.

| <b>SpectraSite</b> | Communications, | LLC |
|--------------------|-----------------|-----|
|--------------------|-----------------|-----|

Signed: \_

By: Steven C. Marshall

Title: Executive Vice President and

President, U.S. Tower Division

COMMONWEALTH OF MASSACHUSETTS

**COUNTY OF ESSEX** 

SS.

On this day of Linday, 2011, before me, the undersigned notary public, personally appeared Steven C. Marshall, as Executive Vice President and President, U.S. Tower Division for SpectraSite Communications, LLC, proved to me through satisfactory evidence of identification, which were personally known, to be the person whose name is signed on the preceding or attached document, and acknowledged to me that he signed it voluntarily for its stated purpose.

(Signature of Notary)

Jill 0

Print Name

Notary public in and for the Commonwealth of

Massachusetts

My commission expires

Approved as to form: American Tower Legal