

BEFORE THE  
ARKANSAS PUBLIC SERVICE COMMISSION

IN THE MATTER OF THE APPLICATION )  
OF ENTERGY ARKANSAS, INC. FOR )  
APPROVAL OF CHANGES IN RATES FOR )  
RETAIL ELECTRIC SERVICE )

DOCKET NO. 06-101-U

DIRECT TESTIMONY

OF

ROGER A. MORIN

ON BEHALF OF

ENTERGY ARKANSAS, INC.

AUGUST 15, 2006

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EXHIBITS

EAI Exhibit RAM-1	Resume of Roger A. Morin
EAI Exhibit RAM-2	Vertically Integrated Electric Utilities Beta Estimates
EAI Exhibit RAM-3	Moody's Electric Utility Common Stocks Over Long-Term Treasury Bonds Annual Long-Term Risk Premium Analysis
EAI Exhibit RAM-4	Electric Utilities Historical Growth Rates
EAI Exhibit RAM-5	Standard & Poor's Vertically Integrated Electric Utilities
EAI Exhibit RAM-6	Vertically Integrated Electric Utilities DCF Analysis: Value Line Growth Projections
EAI Exhibit RAM-7	Vertically Integrated Electric Utilities DCF Analysis: Analysts' Growth Forecasts
EAI Exhibit RAM-8	Moody's Electric Utilities DCF Analysis: Value Line Growth Forecasts
EAI Exhibit RAM-9	Moody's Electric Utilities DCF Analysis: Analysts' Growth Forecasts

APPENDICES

EAI Appendix A	CAPM, Empirical CAPM
EAI Appendix B	Flotation Cost Allowance

1    **I.    INTRODUCTION AND SUMMARY**

2    Q.    PLEASE STATE YOUR NAME, ADDRESS, AND OCCUPATION.

3    A.    My name is Dr. Roger A. Morin. My business address is Georgia State  
4           University, Robinson College of Business, University Plaza, Atlanta,  
5           Georgia, 30303. I am Professor of Finance at the College of Business,  
6           Georgia State University and Professor of Finance for Regulated Industry  
7           at the Center for the Study of Regulated Industry at Georgia State  
8           University. I am also a principal in Utility Research International, an  
9           enterprise engaged in regulatory finance and economics consulting to  
10          business and government.

11  
12   Q.    PLEASE DESCRIBE YOUR EDUCATIONAL BACKGROUND.

13   A.    I hold a Bachelor of Engineering degree and an MBA in Finance from  
14          McGill University, Montreal, Canada. I received my Ph.D. in Finance and  
15          Econometrics at the Wharton School of Finance, University of  
16          Pennsylvania.

17  
18   Q.    PLEASE SUMMARIZE YOUR ACADEMIC AND BUSINESS CAREER.

19   A.    I have taught at the Wharton School of Finance, University of  
20          Pennsylvania, Amos Tuck School of Business at Dartmouth College,  
21          Drexel University, University of Montreal, McGill University, and Georgia  
22          State University. I was a faculty member of Advanced Management  
23          Research International, and I am currently a faculty member of The

1 Management Exchange Inc. and Exnet, where I continue to conduct  
2 frequent national executive-level education seminars throughout the  
3 United States and Canada. In the last twenty years, I have conducted  
4 numerous national seminars on "Utility Finance," "Utility Cost of Capital,"  
5 "Alternative Regulatory Frameworks," and "Utility Capital Allocation,"  
6 which I have developed on behalf of The Management Exchange Inc. in  
7 conjunction with Public Utilities Reports, Inc.

8 I have authored or co-authored several books, monographs, and  
9 articles in academic scientific journals on the subject of finance. They  
10 have appeared in a variety of journals, including *The Journal of Finance*,  
11 *The Journal of Business Administration*, *International Management*  
12 *Review*, and *Public Utilities Fortnightly*. I published a widely-used treatise  
13 on regulatory finance, *Utilities' Cost of Capital*, Public Utilities Reports,  
14 Inc., Arlington, Va. 1984. My more recent book on regulatory matters,  
15 *Regulatory Finance*, is a voluminous treatise on the application of finance  
16 to regulated utilities and was released by the same publisher in late 1994.  
17 A revised and expanded edition is scheduled for publication in June 2006.  
18 I have engaged in extensive consulting activities on behalf of numerous  
19 corporations, legal firms, and regulatory bodies in matters of financial  
20 management and corporate litigation. EAI Exhibit RAM-1 describes my  
21 professional credentials in more detail.

22

1 Q. HAVE YOU PREVIOUSLY TESTIFIED ON COST OF CAPITAL BEFORE  
2 UTILITY REGULATORY COMMISSIONS?

3 A. Yes, I have been a cost of capital witness before over fifty (50) regulatory  
4 bodies in North America. I have testified before regulatory bodies in the  
5 following jurisdictions:

6

Alabama	Florida	Montana	Oregon
Alaska	Georgia	Nevada	Pennsylvania
Alberta	Hawaii	New Brunswick	Quebec
Arizona	Illinois	New Hampshire	South Carolina
Arkansas	Indiana	New Jersey	South Dakota
British Columbia	Iowa	New York	Tennessee
California	Kentucky	Newfoundland	Texas
City of New Orleans	Louisiana	North Carolina	Utah
Colorado	Manitoba	North Dakota	Vermont
Delaware	Michigan	Nova Scotia	Virginia
District of Columbia	Minnesota	Ohio	Washington
FCC	Mississippi	Oklahoma	West Virginia
FERC	Missouri	Ontario	

7

8 The details of my participation in regulatory proceedings are provided in  
9 EAI Exhibit RAM-1.

10

11 Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY IN THIS  
12 PROCEEDING?

13 A. The purpose of my testimony in this proceeding is to present an  
14 independent appraisal of the fair and reasonable rate of return on the  
15 electric utility operations of Entergy Arkansas, Inc. ("EAI" or the  
16 "Company") in the State of Arkansas, with particular emphasis on the fair

1 return on the Company's common equity capital committed to that  
2 business. Based upon this appraisal, I have formed my professional  
3 judgment as to a return on such capital that would: (1) be fair to the  
4 ratepayer, (2) allow the Company to attract capital on reasonable terms,  
5 (3) maintain the Company's financial integrity, and (4) be comparable to  
6 returns offered on comparable risk investments. I will testify in this  
7 proceeding as to that opinion. Additionally, I will discuss the relationship  
8 between timely recovery of fuel and purchased power cost and the  
9 required return on common equity. Finally, I will discuss the importance of  
10 recognizing the impact on required return on common equity that stems  
11 from fixed payments under purchased power contracts.

12  
13 Q. PLEASE BRIEFLY IDENTIFY THE EXHIBITS AND APPENDICES  
14 ACCOMPANYING YOUR TESTIMONY.

15 A. I have attached to my testimony EAI Exhibit RAM-1 through EAI Exhibit  
16 RAM-9 and EAI Appendices A and B. These Exhibits and Appendices  
17 relate directly to points in my testimony, and are described in further detail  
18 in connection with the discussion of those points in my testimony.

19  
20 Q. PLEASE SUMMARIZE YOUR FINDINGS CONCERNING EAI'S COST  
21 OF COMMON EQUITY.

22 A. I recommend that a rate of return of 11.25 percent be used for ratemaking  
23 purposes on EAI's common equity capital. My recommended return of

1           11.25 percent is derived from studies I performed using the Capital Asset  
2           Pricing Model (“CAPM”), Risk Premium, and Discounted Cash Flow  
3           (“DCF”) methodologies. I performed two CAPM analyses, one using the  
4           traditional CAPM and another using an empirical approximation of the  
5           CAPM (“ECAPM”). The CAPM and ECAPM analyses are actually forms  
6           of risk premium models that deal with aggregated stock market risk  
7           premium evidence. Additionally, I performed two risk premium analyses  
8           that relate directly to evidence from the energy utility industry: a historical  
9           risk premium analysis on the electric utility industry using U.S. Treasury  
10          Bond yields and a study of the risk premiums allowed in the electric utility  
11          industry. I also performed DCF analyses on two surrogates for the  
12          Company. They are: (1) a group of electric utilities that make up Moody’s  
13          Electric Utility Index, and (2) a group of investment-grade vertically  
14          integrated electric utilities.

15               My recommended rate of return on common equity reflects the  
16          application of my professional judgment to the indicated returns from my  
17          CAPM, Risk Premium, and DCF analyses. Moreover, my recommended  
18          return is predicated on the assumption that the Arkansas Public Service  
19          Commission (“APSC” or the “Commission”) will approve the continuation  
20          of the Company’s current energy cost recovery mechanism, the Energy  
21          Cost Recovery Rider (“Rider ECR”), in the same manner as in the past  
22          and approve full and current recovery of the FERC allocated costs.



1 Q. PLEASE EXPLAIN HOW LOW AUTHORIZED RETURNS ON EQUITY  
2 CAN INCREASE BOTH THE FUTURE COST OF EQUITY AND DEBT  
3 FINANCING.

4 A. If a utility is authorized a return on equity below the level required by  
5 equity investors, the utility will find it difficult to access the equity market  
6 through common stock issuance at its current market price. Investors will  
7 not provide equity capital at the current market price if the earnable return  
8 on equity is below the level they require given the risks of an equity  
9 investment in the utility. The equity market corrects this by generating a  
10 stock price in equilibrium that reflects the valuation of the potential  
11 earnings stream from an equity investment at the risk-adjusted return  
12 equity investors require. In the case of a utility that has been authorized a  
13 return below the level investors believe is appropriate for the risk they  
14 bear, the result is a decrease in the utility's market price per share of  
15 common stock. This reduces the financial viability of equity financing in  
16 two ways. First, because the utility's share price per common stock  
17 decreases, the net proceeds from issuing common stock are reduced.  
18 Second, since the utility's market to book ratio decreases with the  
19 decrease in the share price of common stock, the potential risk from  
20 dilution of equity investments reduces investors' inclination to purchase  
21 new issues of common stock. The ultimate effect is the utility will have to  
22 rely more on debt financing to meet its capital needs.

23

1           As the company relies more on debt financing, its capital structure  
2           becomes more leveraged. Because debt payments are a fixed financial  
3           obligation to the utility, and income available to common equity is  
4           subordinate to fixed charges, this decreases the operating income  
5           available for dividend and earnings growth. Consequently, equity  
6           investors face greater uncertainty about future dividends and earnings  
7           from the firm. As a result, the firm's equity becomes a riskier investment.  
8           The risk of default on the company's bonds also increases, making the  
9           utility's debt a riskier investment. This increases the cost to the utility from  
10          both debt and equity financing and increases the possibility the company  
11          will not have access to the capital markets for its outside financing needs.  
12          Ultimately, to ensure that EAI has access to capital markets for its capital  
13          needs, a fair and reasonable authorized rate of return on common equity  
14          capital of 11.25 percent is required.

15  
16       Q.     PLEASE DESCRIBE HOW YOUR TESTIMONY IS ORGANIZED.

17       A.     The remainder of my testimony is divided into six (6) sections:

18                       II.     Regulatory Framework and Rate of Return

19                       III.    Cost of Equity Capital Estimates

20                       IV.    Summary and Recommendation

21                       V.     Risk Relating to Recovery of Fuel and Purchased

22                               Power Costs

1 VI. Impact of Purchased Power Contracts on Required  
2 Return

3 VII. Changing Capital Market Conditions

4 Section two discusses the rudiments of rate of return regulation and  
5 the basic notions underlying rate of return. The third section contains the  
6 application of CAPM, Risk Premium, and DCF tests. In the fourth section,  
7 the results from the various approaches used in determining a fair return  
8 are summarized. The fifth section discusses the impact on business risk  
9 and rate of return associated with recovery of fuel and purchased power  
10 costs through the Company's Energy Cost Recovery Rider. Section six  
11 discusses the impact of long-term purchased power contracts on required  
12 return. The final section discusses updates to testimony for substantial  
13 changes in the capital market.

14  
15 **II. REGULATORY FRAMEWORK AND RATE OF RETURN**

16 Q. WHAT ECONOMIC AND FINANCIAL CONCEPTS HAVE GUIDED YOUR  
17 ASSESSMENT OF EAI'S COST OF COMMON EQUITY?

18 A. Two fundamental economic principles underlie the appraisal of the  
19 Company's cost of equity, one relating to the supply side of capital  
20 markets, the other to the demand side. According to the first principle, a  
21 rational investor is maximizing the performance of his portfolio only if he  
22 expects the returns earned on investments of comparable risk to be the  
23 same. If not, the rational investor will switch out of those investments

1       yielding lower returns at a given risk level in favor of those investment  
2       activities offering higher returns for the same degree of risk. This principle  
3       implies that a company will be unable to attract the capital funds it needs  
4       to meet its service demands and to maintain financial integrity unless it  
5       can offer returns to capital suppliers that are comparable to those  
6       achieved on competing investments of similar risk. On the demand side,  
7       the second principle asserts that a company will continue to invest in real  
8       physical assets if the return on these investments exceeds or equals the  
9       company's cost of capital. This concept suggests that a regulatory  
10      commission should set rates at a level sufficient to create equality  
11      between the return on physical asset investments and the company's cost  
12      of capital.

13  
14    Q.   HOW DOES EAI'S COST OF CAPITAL RELATE TO THAT OF ITS  
15       PARENT COMPANY, ENTERGY CORP.?

16    A.   I am treating EAI as a separate stand-alone entity, distinct from the parent  
17       company Entergy Corporation because it is the cost of capital for EAI that  
18       we are attempting to measure and not the cost of capital for Entergy  
19       Corporation's consolidated activities. Financial theory clearly establishes  
20       that the true cost of capital depends on the use to which the capital is put,  
21       in this case EAI's retail electric utility operations in the State of Arkansas.  
22       The specific source of funding an investment and the cost of funds to the  
23       investor are irrelevant considerations.

1           For example, if an individual investor borrows money at the bank at  
2           an after-tax cost of 8 percent and invests the funds in a speculative oil  
3           extraction venture, the required return on the investment is not the 8  
4           percent cost but, rather, the return foregone in speculative projects of  
5           similar risk, say 20 percent. Similarly, the required return on EAI is the  
6           return foregone by not investing in comparable risk entities and is  
7           unrelated to the parent's cost of capital. The cost of capital is governed by  
8           the risk to which the capital is exposed and not by the source of funds.  
9           The identity of the shareholders has no bearing on the cost of equity, be it  
10          either individual investors or a parent holding company.

11          Just as individual investors require different returns from different  
12          assets in managing their personal affairs, corporations behave in the  
13          same manner. A parent company normally invests money in many  
14          operating companies of varying sizes and varying risks. These operating  
15          subsidiaries pay different rates for the use of investor capital, such as for  
16          long-term debt capital, because investors recognize the differences in  
17          capital structure, risk, and prospects between subsidiaries. Thus, the cost  
18          of investing funds in an operating utility company such as EAI is the return  
19          foregone on investments of similar risk and is unrelated to the investor's  
20          identity.

21

22    Q.     PLEASE EXPLAIN HOW A REGULATED COMPANY'S RATES SHOULD  
23           BE SET UNDER TRADITIONAL COST OF SERVICE REGULATION.

1     A.     Under the traditional regulatory process, a regulated company's rates  
2           should be set so that the company recovers its costs, including taxes and  
3           depreciation, plus a fair and reasonable return on its invested capital. The  
4           allowed rate of return must necessarily reflect the cost of the funds  
5           obtained, that is, investors' return requirements. In determining a  
6           company's rate of return, the starting point is investors' return  
7           requirements in financial markets. A rate of return can then be set at a  
8           level sufficient to enable the company to earn a return commensurate with  
9           the cost of those funds.

10                 Funds can be obtained in two general forms, debt capital and  
11           equity capital. The cost of debt funds can be easily ascertained from an  
12           examination of the contractual interest payments. The cost of common  
13           equity funds, that is, investors' required rate of return, is more difficult to  
14           estimate. It is the purpose of the next section of my testimony to estimate  
15           EAI's cost of common equity capital.

16

17     Q.     DR. MORIN, WHAT MUST BE CONSIDERED IN ESTIMATING A FAIR  
18           RETURN ON COMMON EQUITY?

19     A.     The allowed return on common equity should be commensurate with  
20           returns on investments in other firms having corresponding risks. The  
21           allowed return should be sufficient to assure confidence in the financial  
22           integrity of the firm, in order to maintain creditworthiness, and ability to  
23           attract capital on reasonable terms. The attraction of capital standard

1 focuses on investors' return requirements that are generally determined  
2 using market value methods, such as the Risk Premium, CAPM, or DCF  
3 methods. These market value tests define fair return as the return  
4 investors anticipate when they purchase equity shares of comparable risk  
5 in the financial marketplace. This is a market rate of return, defined in  
6 terms of anticipated dividends and capital gains as determined by  
7 expected changes in stock prices, and reflects the opportunity cost of  
8 capital. The economic basis for market value tests is that new capital will  
9 be attracted to a firm only if the return expected by the suppliers of funds  
10 is commensurate with that available from alternative investments of  
11 comparable risk.

12  
13 Q. WHAT FUNDAMENTAL PRINCIPLES UNDERLIE THE DETERMINATION  
14 OF A FAIR AND REASONABLE RATE OF RETURN ON COMMON  
15 EQUITY?

16 A. The heart of utility regulation is the setting of just and reasonable rates by  
17 way of a fair and reasonable return. There are two landmark United States  
18 Supreme Court cases that define the legal principles underlying the  
19 regulation of a public utility's rate of return and provide the foundations for  
20 the notion of a fair return:

- 21 1. Bluefield Water Works & Improvement Co. v. Public Service  
22 Commission of West Virginia, 262 U.S. 679 (1923).  
23

2. Federal Power Commission v. Hope Natural Gas Company, 320 U.S.  
591 (1944).

The Bluefield case set the standard against which just and  
reasonable rates of return are measured:

"A public utility is entitled to such rates as will permit it  
to earn a return on the value of the property which it employs  
for the convenience of the public equal to that generally  
being made at the same time and in the same general part  
of the country on investments in other business undertakings  
which are attended by corresponding risks and uncertainties  
... The return should be reasonable, sufficient to assure  
confidence in the financial soundness of the utility, and  
should be adequate, under efficient and economical  
management, to maintain and support its credit and enable it  
to raise money necessary for the proper discharge of its  
public duties." (Emphasis added)

The Hope case expanded on the guidelines to be used to assess the  
reasonableness of the allowed return. The Court reemphasized its  
statements in the Bluefield case and recognized that revenues must cover  
"capital costs." The Court stated:

"From the investor or company point of view it is  
important that there be enough revenue not only for  
operating expenses but also for the capital costs of the  
business. These include service on the debt and dividends  
on the stock ... By that standard the return to the equity  
owner should be commensurate with returns on investments  
in other enterprises having corresponding risks. That return,  
moreover, should be sufficient to assure confidence in the  
financial integrity of the enterprise, so as to maintain its  
credit and attract capital." (Emphasis added)



1           The United States Supreme Court reiterated the criteria set forth in  
2           Hope in Federal Power Commission v. Memphis Light, Gas & Water  
3           Division, 411 U.S. 458 (1973), in Permian Basin Rate Cases, 390 U.S.  
4           747 (1968), and most recently in Duquesne Light Co. vs. Barasch, 488  
5           U.S. 299 (1989). In the Permian cases, the Supreme Court stressed that  
6           a regulatory agency's rate of return order should:

7                               "...reasonably be expected to maintain financial integrity,  
8                               attract necessary capital, and fairly compensate investors for  
9                               the risks they have assumed..."  
10  
11

12           Therefore, the "end result" of the Commission's decision should be  
13           to allow EAI the opportunity to earn a return on equity that is:  
14           (1) commensurate with returns on investments in other firms having  
15           corresponding risks, (2) sufficient to assure confidence in the company's  
16           financial integrity, and (3) sufficient to maintain the company's  
17           creditworthiness and ability to attract capital on reasonable terms.

18

19   Q.   HOW IS THE FAIR RATE OF RETURN DETERMINED?

20   A.   The aggregate return required by investors is called the "cost of capital."  
21           The cost of capital is the opportunity cost, expressed in percentage terms,  
22           of the total pool of capital employed by the utility. It is the composite  
23           weighted cost of the various classes of capital (bonds, preferred stock,  
24           common stock) used by the utility, with the weights reflecting the  
25           proportions of the total capital that each class of capital represents. The

1 fair return in dollars is obtained by multiplying the rate of return set by the  
2 regulator by the utility's "rate base." The rate base is essentially the net  
3 book value of the utility's plant and other assets used to provide utility  
4 service in a particular jurisdiction.

5 While utilities like EAI enjoy varying (and declining) degrees of  
6 monopoly in the sale of public utility services, they must compete with  
7 everyone else in the free, open market for the input factors of production,  
8 whether labor, materials, machines, or capital. The prices of these inputs  
9 are set in the competitive marketplace by supply and demand, and it is  
10 these input prices that are incorporated in the cost of service computation.  
11 This is just as true for capital as for any other factor of production. Since  
12 utilities and other investor-owned businesses must go to the open capital  
13 market and sell their securities in competition with every other issuer,  
14 there is obviously a market price to pay for the capital they require, for  
15 example, the interest on debt capital, or the expected return on common  
16 and/or preferred equity.

17

18 Q. HOW DOES THE CONCEPT OF A FAIR RETURN RELATE TO THE  
19 CONCEPT OF OPPORTUNITY COST?

20 A. The concept of a fair return is intimately related to the economic concept  
21 of "opportunity cost." When investors supply funds to a utility by buying its  
22 stocks or bonds, they are not only postponing consumption, giving up the  
23 alternative of spending their dollars in some other way, they also are

1 exposing their funds to risk and forgoing returns from investing their  
2 money in alternative comparable-risk investments. The compensation  
3 they require is the price of capital, or return. If there are differences in the  
4 risk of the investments, competition among firms for a limited supply of  
5 capital will bring different returns. These differences in risk are translated  
6 by the capital markets into price differences in much the same way that  
7 differences in the characteristics of commodities are reflected in different  
8 prices.

9 The important point is that the prices of debt capital and equity  
10 capital are set by supply and demand, and both are influenced by the  
11 relationship between the risk and return expected for the respective  
12 securities and the risks expected from the overall menu of available  
13 securities.

14

15 Q. HOW DOES THE COMPANY OBTAIN ITS CAPITAL AND HOW IS ITS  
16 OVERALL COST OF CAPITAL DETERMINED?

17 A. The funds employed by the Company are obtained in two general forms,  
18 debt capital and equity capital. The latter consists of preferred equity  
19 capital and common equity capital. The cost of debt funds and preferred  
20 stock funds can be ascertained easily from an examination of the  
21 contractual terms for the interest payments and preferred dividends. The  
22 cost of common equity funds, that is, common equity investors' required  
23 rate of return, is more difficult to estimate because the dividend payments

1 received from common stock are not contractual or guaranteed in nature.  
2 They are uneven and risky, unlike interest payments. Once a cost of  
3 common equity estimate has been developed, it can then easily be  
4 combined with the embedded cost of debt and preferred stock, based on  
5 the utility's capital structure, in order to arrive at the overall cost of capital.

6 I recognize that the APSC has long utilized the Modified Balance  
7 Sheet approach to determining capital structure, and therefore the weights  
8 assigned to various components of that capital structure, and that the  
9 Company is employing such a capital structure in its application in this  
10 proceeding. Therefore, I fully recognize that my recommended allowed  
11 return on common equity will be utilized in a capital structure consisting of  
12 several components other than common equity, preferred stock and long-  
13 term debt. This fact in no way alters the fundamental estimate of EAI's  
14 cost of common equity capital.

15

16 Q. WHAT IS THE MARKET REQUIRED RATE OF RETURN ON EQUITY  
17 CAPITAL?

18 A. The market required rate of return on common equity, or cost of equity, is  
19 the return demanded by the equity investor. Investors establish the price  
20 for equity capital through their buying and selling decisions. Investors set  
21 return requirements according to their perception of the risks inherent in  
22 the investment, recognizing the opportunity cost of forgone investments,  
23 and the returns available from other investments of comparable risk.

1

2 **III. COST OF EQUITY CAPITAL ESTIMATES**

3 Q. DR. MORIN, HOW DID YOU ESTIMATE THE FAIR RATE OF RETURN  
4 ON COMMON EQUITY FOR EAI?

5 A. I employed three methodologies: (1) the CAPM, (2) the Risk Premium,  
6 and (3) the DCF. All three are market-based methodologies and are  
7 designed to estimate the return required by investors on the common  
8 equity capital committed to EAI.

9

10 Q. WHY DID YOU USE MORE THAN ONE APPROACH FOR ESTIMATING  
11 THE COST OF EQUITY?

12 A. No one individual method provides the necessary level of precision for  
13 determining a fair return, but each method provides useful evidence to  
14 facilitate the exercise of an informed judgment. Reliance on any single  
15 method or preset formula is inappropriate when dealing with investor  
16 expectations because of possible measurement difficulties and vagaries in  
17 individual companies' market data. Examples of such vagaries include  
18 dividend suspension, insufficient or unrepresentative historical data due a  
19 recent merger, impending merger or acquisition, and a new corporate  
20 identity due to restructuring activities. The advantage of using several  
21 different approaches is that the results of each one can be used to check  
22 the others.

1           As a general proposition, it is extremely dangerous to rely on only  
2           one generic methodology to estimate equity costs. The difficulty is  
3           compounded when only one variant of that methodology is employed. It is  
4           compounded even further when that one methodology is applied to a  
5           single company. Hence, several methodologies applied to several  
6           comparable risk companies should be employed to estimate the cost of  
7           common equity.

8

9   Q.    ARE THERE ANY DIFFICULTIES IN APPLYING COST OF CAPITAL  
10        METHODOLOGIES IN THE CURRENT ENVIRONMENT OF CHANGES  
11        IN THE ELECTRIC UTILITY INDUSTRY?

12   A.   Yes, there are. All the traditional cost of common equity estimation  
13        methodologies are difficult to implement when you are dealing with the  
14        fast-changing circumstances of the electric utility industry. This is  
15        because utility company historical data have become less meaningful for  
16        an industry in a state of change. Past earnings and dividend trends are  
17        simply not indicative of the future. For example, historical growth rates of  
18        earnings and dividends have been depressed by eroding margins due to a  
19        variety of factors, including structural transformation and the transition to a  
20        more competitive environment. As a result, this historical data may not be  
21        representative of the future long-term earning power of these companies.  
22        Moreover, historical growth rates may not be representative of future  
23        trends for several electric utilities involved in mergers and acquisitions, as

1           these companies going forward are not the same companies for which  
2           historical data are available.

3

4   Q.    DR. MORIN, ARE YOU AWARE THAT SOME REGULATORY  
5           COMMISSIONS AND SOME ANALYSTS HAVE PLACED PRINCIPAL  
6           RELIANCE ON DCF-BASED ANALYSES TO DETERMINE THE COST  
7           OF EQUITY FOR PUBLIC UTILITIES?

8   A.    Yes, I am.

9

10   Q.   DO YOU AGREE WITH THIS APPROACH?

11   A.    While I agree that it is certainly appropriate to use the DCF methodology  
12           in developing a variety of estimates of the cost of equity, there is no proof  
13           that the DCF produces a more accurate estimate of the cost of equity than  
14           other methodologies. As I have stated, there are three broad generic  
15           methodologies available to measure the cost of equity: DCF, Risk  
16           Premium, and CAPM. All three of these methodologies are accepted and  
17           used by the financial community and firmly supported in the financial  
18           literature.

19           When measuring the cost of common equity, which essentially  
20           deals with the measurement of investor expectations, no one single  
21           methodology provides a foolproof panacea. Each methodology requires  
22           the exercise of considerable judgment on the reasonableness of the  
23           assumptions underlying the methodology and on the reasonableness of

1       the proxies used to validate the theory and apply the methodology. The  
2       failure of the traditional infinite growth DCF model to account for changes  
3       in relative market valuation, and the practical difficulties of specifying the  
4       expected growth component, specifically a constant annual rate of growth  
5       over an infinite time horizon, are vivid examples of the potential  
6       shortcomings of the DCF model. It follows that more than one  
7       methodology should be employed in arriving at a judgment on the cost of  
8       equity and that all of these methodologies should be applied to multiple  
9       groups of comparable risk companies.

10           There is no single model that conclusively determines or estimates  
11       the expected return for an individual firm. Each methodology has its own  
12       way of examining investor behavior, its own premises, and its own set of  
13       simplifications of reality. Investors do not necessarily subscribe to any  
14       one method, nor does the stock price reflect the application of any one  
15       single method by the price-setting investor. Absent any hard evidence as  
16       to which method outperforms the other, all relevant evidence should be  
17       used, without discounting the value of any results, in order to minimize  
18       judgmental error, measurement error, and conceptual infirmities. I submit  
19       that a regulatory body should rely on the results of a variety of methods  
20       applied to a variety of comparable groups. There is no guarantee that a  
21       single DCF result is necessarily the ideal predictor of the stock price and  
22       of the cost of common equity reflected in that price, just as there is no



1           guarantee that a single CAPM or Risk Premium result constitutes the  
2           perfect explanation of a stock's price or the cost of common equity.

3

4       Q.     DOES THE FINANCIAL LITERATURE SUPPORT THE USE OF MORE  
5           THAN A SINGLE METHOD?

6       A.     Yes. Authoritative financial literature strongly supports the use of multiple  
7           methods. For example, Professor Brigham, a widely respected scholar  
8           and finance academician, asserts:

9

10           In practical work, it is often best to use all three methods -  
11           CAPM, bond yield plus risk premium, and DCF - and then  
12           apply judgement when the methods produce different  
13           results. People experienced in estimating capital costs  
14           recognize that both careful analysis and some very fine  
15           judgements are required. It would be nice to pretend that  
16           these judgements are unnecessary and to specify an easy,  
17           precise way of determining the exact cost of equity capital.  
18           Unfortunately, this is not possible.<sup>1</sup>

19

20           In a subsequent edition of his best-selling corporate finance  
21           textbook, Dr. Brigham discusses the various methods used in estimating  
22           the cost of common equity capital, and states:

23

24           However, three methods can be used: (1) the Capital Asset  
25           Pricing Model (CAPM), (2) the discounted cash flow (DCF)  
26           model, and (3) the bond-yield-plus-risk-premium approach.  
27           These methods should not be regarded as mutually  
28           exclusive - no one dominates the others, and all are subject  
29           to error when used in practice. Therefore, when faced with

---

<sup>1</sup> E. F. Brigham and L. C. Gapenski, *Financial Management Theory and Practice*, p. 256 (4th ed., Dryden Press, Chicago, 1985).

1 the task of estimating a company' cost of equity, we  
2 generally use all three methods.....<sup>2</sup>  
3

4 Another prominent finance scholar, Professor Stewart Myers, in his  
5 best selling corporate finance textbook, points out:

6  
7 The constant growth formula and the capital asset pricing  
8 model are two different ways of getting a handle on the  
9 same problem.<sup>3</sup>  
10

11 In an earlier article, Professor Myers explains:

12  
13 Use more than one model when you can. Because  
14 estimating the opportunity cost of capital is difficult, only a  
15 fool throws away useful information. That means you should  
16 not use any one model or measure mechanically and  
17 exclusively. Beta is helpful as one tool in a kit, to be used in  
18 parallel with DCF models or other techniques for interpreting  
19 capital market data.<sup>4</sup>  
20

21 Q. DOES THE BROAD USAGE OF THE DCF METHODOLOGY IN PAST  
22 REGULATORY PROCEEDINGS INDICATE THAT IT IS SUPERIOR TO  
23 OTHER METHODS?

24 A. No, it does not. Uncritical acceptance of the standard DCF equation vests  
25 the model with a degree of infallibility that is undeserved. One of the

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<sup>2</sup> E. F. Brigham and L. C. Gapenski, *Financial Management Theory and Practice*, p. 348 (8th ed., Dryden Press, Chicago, 2005).

<sup>3</sup> R. A. Brealey and S. C. Myers, *Principles of Corporate Finance*, p. 182 (3rd ed., McGraw Hill, New York, 1988)

<sup>4</sup> S. C. Myers, "On the Use of Modern Portfolio Theory in Public Utility Rate Cases: Comment," *Financial Management*, p. 67 (Autumn 1978).

1           leading experts on public utility regulation, Dr. Charles F. Phillips,  
2           discusses the dangers of relying solely on the DCF model:

3  
4           [U]se of the DCF model for regulatory purposes involves  
5           both theoretical and practical difficulties. The theoretical  
6           issues include the assumption of a constant retention ratio  
7           (i.e. a fixed payout ratio) and the assumption that dividends  
8           will continue to grow at a rate 'g' in perpetuity. Neither of  
9           these assumptions has any validity, particularly in recent  
10          years. Further, the investors' capitalization rate and the cost  
11          of equity capital to a utility for application to book value (i.e.  
12          an original cost rate base) are identical only when market  
13          price is equal to book value. Indeed, DCF advocates  
14          assume that if the market price of a utility's common stock  
15          exceeds its book value, the allowable rate of return on  
16          common equity is too high and should be lowered; and vice  
17          versa. Many question the assumption that market price  
18          should equal book value, believing that "the earnings of  
19          utilities should be sufficiently high to achieve market-to-book  
20          ratios which are consistent with those prevailing for stocks of  
21          unregulated companies."

22  
23          ...[T]here remains the circularity problem: Since regulation  
24          establishes a level of authorized earnings which, in turn,  
25          implicitly influences dividends per share, estimation of the  
26          growth rate from such data is an inherently circular process.  
27          For all of these reasons, the DCF model 'suggests a degree  
28          of precision which is in fact not present' and leaves 'wide  
29          room for controversy about the level of k [cost of equity]'.<sup>5</sup>  
30

31                 Dr. Phillips also discusses the dangers of relying solely on the  
32                 CAPM model because of the lack of realism of certain of its stringent  
33                 assumptions, as is the case for any model in the social sciences.

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<sup>5</sup> C. F. Phillips, *The Regulation of Public Utilities Theory and Practice*, pp. 376-77. (Public Utilities Reports, Inc., 1988) pp. 376-77. [Footnotes omitted]

1                   Sole reliance on any one model, whether it is DCF, CAPM, or Risk  
2                   Premium, simply ignores the capital market evidence and investors' use of  
3                   the other theoretical frameworks. The DCF model is only one of many  
4                   tools to be employed in conjunction with other methods to estimate the  
5                   cost of equity. It is not a superior methodology that should supplant other  
6                   financial theory and market evidence. The same is true of the CAPM and  
7                   Risk Premium methodologies.

8

9       Q.     DO THE ASSUMPTIONS UNDERLYING THE DCF MODEL REQUIRE  
10            THAT THE MODEL BE TREATED WITH CAUTION?

11    A.     Yes, particularly in today's changing utility industry. Even ignoring the  
12            fundamental thesis that several methods and/or variants of such methods  
13            should be used in measuring equity costs, the DCF methodology, as those  
14            familiar with the electric utility industry and the accepted norms for  
15            estimating the cost of equity are aware, is dangerously fragile at this time.

16                   Several fundamental and structural changes have transformed the  
17                   electric utility industry since the standard DCF model and its assumptions  
18                   were developed. Deregulation, increased competition triggered by  
19                   national policy, changes in customer attitudes regarding utility services,  
20                   the evolution of alternative energy sources, and mergers-acquisitions have  
21                   all influenced stock prices in ways that deviated substantially from the  
22                   early assumptions of the DCF model. These changes suggest that some  
23                   of the fundamental assumptions underlying the standard DCF model,

1           particularly that of constant growth, constant dividend payout, and  
2           constant relative market valuation, for example price/earnings ratios and  
3           market-to-book ratios, are problematic at this point in time for utility stocks,  
4           and that, therefore, alternate methodologies to estimate the cost of  
5           common equity should be accorded at least as much weight as the DCF  
6           method.

7

8   Q.    IS THE CONSTANT RELATIVE MARKET VALUATION ASSUMPTION  
9           INHERENT IN THE DCF MODEL ALWAYS REASONABLE?

10  A.    No, not always.  Caution must be exercised when implementing the  
11           standard DCF model in a mechanistic fashion, for it may fail to recognize  
12           changes in relative market valuations over time.  The traditional DCF  
13           model is not equipped to deal with surges in market-to-book (M/B) and  
14           price-earnings (P/E) ratios, as were experienced by a number of utility  
15           stocks in recent years.  The standard DCF model assumes a constant  
16           market valuation multiple, that is, a constant P/E ratio and a constant M/B  
17           ratio.  Stated another way, the model assumes that investors expect the  
18           ratio of market price to dividends (or earnings) in any given year to be the  
19           same as the current ratio of market price to dividends (or earnings), and  
20           that the stock price will grow at the same rate as the book value.  This is a  
21           necessary result of the infinite growth assumption.  This assumption is  
22           unrealistic under current conditions.

23

1 Q. WHAT IS YOUR RECOMMENDATION GIVEN SUCH MARKET  
2 CONDITIONS?

3 A. In short, caution and judgment are required in interpreting the results of  
4 the standard DCF model because of (1) the effect of changes in risk and  
5 growth on electric utility utilities, (2) the fragile applicability of the DCF  
6 model to electric utility stocks in the current capital market environment,  
7 and (3) the practical difficulties associated with the growth component of  
8 the standard DCF model. Hence, there is a clear need to go beyond the  
9 standard DCF results and take into account the results produced by  
10 alternate methodologies in arriving at a common equity recommendation.  
11

12 Q. DO THE ASSUMPTIONS UNDERLYING THE CAPM REQUIRE THAT  
13 THE MODEL BE TREATED WITH CAUTION?

14 A. Yes, as was the case with the DCF model, the assumptions underlying the  
15 CAPM are stringent. Moreover, the empirical validity of the CAPM has  
16 been the subject of intense research in recent years. Although the CAPM  
17 provides useful evidence, it must be complemented by other  
18 methodologies.  
19

20 Q. DR. MORIN, PLEASE PROVIDE AN OVERVIEW OF YOUR RISK  
21 PREMIUM ANALYSES.

22 A. In order to quantify the risk premium for a vertically integrated electric  
23 utility such as EAI, I have performed four risk premium studies. The first

1 two studies deal with aggregate stock market risk premium evidence using  
2 two versions of the CAPM methodology and the other two deal directly  
3 with the energy utility industry.

4

5 **A. CAPM Estimates**

6 Q. PLEASE DESCRIBE YOUR APPLICATION OF THE CAPM RISK  
7 PREMIUM APPROACH.

8 A. My first two risk premium estimates are based on the CAPM and on the  
9 ECAPM. The CAPM is a fundamental paradigm of finance. The  
10 fundamental idea underlying the CAPM is that risk-averse investors  
11 demand higher returns for assuming additional risk, and higher-risk  
12 securities are priced to yield higher expected returns than lower-risk  
13 securities. The CAPM quantifies the additional return, or risk premium,  
14 required for bearing incremental risk. It provides a formal risk-return  
15 relationship anchored on the basic idea that only market risk matters, as  
16 measured by "beta" or " $\beta$ ". In short, beta measures the variability of a  
17 given firm's returns relative to overall market returns. A beta of 1.0 implies  
18 return variation that mirrors that of the market, and therefore a risk and  
19 required return equal to that of the market portfolio. A beta of less than  
20 1.0 implies return variability, and therefore risk and required return, below  
21 that of the market. Finally a beta in excess of 1.0 implies return variability,  
22 and therefore risk and required return, above that of the market.  
23 According to the CAPM, securities are priced such that:

1           REQUIRED RETURN = RISK-FREE RATE + RISK PREMIUM

2           Denoting the risk-free rate by  $R_F$  and the return on the market as a  
3 whole by  $R_M$ , the CAPM is stated as follows:

$$4 \qquad K = R_F + \beta(R_M - R_F)$$

5           This is the seminal CAPM expression, which states that the return  
6 required by investors,  $K$ , is made up of a risk-free component,  $R_F$ , plus a  
7 risk premium determined by  $\beta(R_M - R_F)$ . To derive the CAPM risk premium  
8 estimate, three quantities are required: the risk-free rate ( $R_F$ ), beta ( $\beta$ ), and  
9 the market risk premium, ( $R_M - R_F$ ). For the risk-free rate, I used 5.0  
10 percent based on current interest rates on long-term U.S. Treasury Bonds.  
11 For beta, I used 0.85, and for the market risk premium, I used 7.5 percent.  
12 These respective inputs to the CAPM are explained below.

13  
14 Q.   WHAT IS THE BASIS FOR THE RISK-FREE RATE THAT YOU USE IN  
15 YOUR CAPM AND RISK PREMIUM ANALYSES?

16 A.   To implement the CAPM and Risk Premium methods, an estimate of the  
17 risk-free return is required as a benchmark. As a proxy for the risk-free  
18 rate, I have relied on the actual and forecasted yields on 30-year U.S.  
19 Treasury Bonds.

20           The appropriate proxy for the risk-free rate in the CAPM is the  
21 return on the longest term U.S. Treasury Bond possible. This is because  
22 common stocks are very long-term instruments more akin to very long-  
23 term bonds rather than to short-term or intermediate-term U.S. Treasury



1 Notes. In a risk premium model, the ideal estimate for the risk-free rate  
2 has a term to maturity equal to the security being analyzed. Since  
3 common stock is a very long-term investment because the cash flows to  
4 investors in the form of dividends last indefinitely, the yield on the longest-  
5 term possible government bonds, that is the yield on 30-year U.S.  
6 Treasury Bonds, is the best measure of the risk-free rate for use in the  
7 CAPM. The expected common stock return is based on very long-term  
8 cash flows, regardless of an individual's holding time period. Moreover,  
9 utility asset investments generally have very long-term useful lives and  
10 should correspondingly be matched with very long-term maturity financing  
11 instruments.

12 While long-term U.S. Treasury Bonds are potentially subject to  
13 interest rate risk, this is only true if the bonds are sold prior to maturity. A  
14 substantial fraction of bond market participants, usually institutional  
15 investors with long-term liabilities (pension funds, insurance companies),  
16 in fact hold bonds until they mature, and therefore are not subject to  
17 interest rate risk. Moreover, institutional bondholders neutralize the  
18 impact of interest rate changes by matching the maturity of a bond  
19 portfolio with the investment planning period, or by engaging in hedging  
20 transactions in the financial futures markets. The merits and mechanics of  
21 such immunization strategies are well documented by both academicians  
22 and practitioners.

1           Another reason for utilizing the longest maturity U.S. Treasury Bond  
2           possible is that common equity has an infinite life span, and the inflation  
3           expectations embodied in its market-required rate of return will therefore  
4           be equal to the inflation rate anticipated to prevail over the very long-term.  
5           The same expectation should be embodied in the risk free rate used in  
6           applying the CAPM model. It stands to reason that the actual yields on  
7           30-year U.S. Treasury Bonds will more closely incorporate within their  
8           yield the inflation expectations that influence the prices of common stocks  
9           than do short-term or intermediate-term U.S. Treasury Notes.

10           Among U.S. Treasury securities, 30-year U.S. Treasury Bonds  
11           have the longest term to maturity and the yield on such securities should  
12           be used as proxies for the risk-free rate in applying the CAPM, provided  
13           there are no anomalous conditions existing in the 30-year Treasury  
14           market. In the absence of such conditions, I have relied on the yield on  
15           30-year U.S. Treasury Bonds in implementing the CAPM and risk  
16           premium methods.

17

18   Q.     DR. MORIN, WHY DID YOU REJECT SHORT-TERM INTEREST RATES  
19           AS A PROXY FOR THE RISK-FREE RATE IN IMPLEMENTING THE  
20           CAPM?

21   A.     Short-term rates are volatile, fluctuate widely, and are subject to more  
22           random disturbances than are long-term rates. Short-term rates are  
23           largely administered rates. For example, U.S. Treasury Bills are used by

1           the Federal Reserve as a policy vehicle to stimulate the economy and to  
2           control the money supply, and are used by foreign governments,  
3           companies, and individuals as a temporary safe-house for money.

4                     As a practical matter, it makes no sense to match the return on  
5           common stock to the yield on 90-day U.S. Treasury Bills. This is because  
6           short-term rates, such as the yield on 90-day U.S. Treasury Bills, fluctuate  
7           widely, leading to volatile and unreliable equity return estimates.  
8           Moreover, yields on 90-day U.S. Treasury Bills typically do not match the  
9           equity investor's planning horizon. Equity investors generally have an  
10          investment horizon far in excess of 90 days.

11                    As a conceptual matter, short-term U.S. Treasury Bill yields reflect  
12          the impact of factors different from those influencing the yields on long-  
13          term securities such as common stock. For example, the premium for  
14          expected inflation embedded into 90-day U.S. Treasury Bills is likely to be  
15          far different than the inflationary premium embedded into long-term  
16          securities yields. On grounds of stability and consistency, the yields on  
17          long-term U.S. Treasury Bonds match more closely with common stock  
18          returns.

19

20    Q.    WHAT IS YOUR ESTIMATE OF THE RISK-FREE RATE IN APPLYING  
21           THE CAPM?

22    A.    The level of U.S. Treasury 30-year long-term bond yields prevailing in  
23           April 2006 as reported in the Value Line Investment Analyzer ("VLIA") April

1        2006 edition was 5.0 percent. I also examined the long-term interest rate  
2        forecasts contained in the April 2006 edition of the Blue Chip Financial  
3        Forecasts. The consensus forecast reported in that publication for the  
4        yield on 30-year U.S. Treasury Bonds was 5.1 percent, virtually identical  
5        to the current level of 5.0 percent. I therefore used 5.0 percent as my  
6        estimate of the risk-free rate component of the CAPM.

7

8        Q.    HOW DID YOU SELECT THE BETA FOR YOUR CAPM ANALYSIS?

9        A.    A major thrust of modern financial theory as embodied in the CAPM is that  
10       perfectly diversified investors can eliminate the company-specific  
11       component of risk, and that only market risk remains. The latter is  
12       technically known as "beta", or "systematic risk". The beta coefficient  
13       measures change in a security's return relative to that of the market. The  
14       beta coefficient states the extent and direction of movement in the rate of  
15       return on a stock relative to the movement in the rate of return on the  
16       market as a whole. The beta coefficient indicates the change in the rate of  
17       return on a stock associated with a one percentage point change in the  
18       rate of return on the market, and thus measures the degree to which a  
19       particular stock shares the risk of the market as a whole. Modern financial  
20       theory has established that beta incorporates several economic  
21       characteristics of a corporation which are reflected in investors' return  
22       requirements.

1           As a wholly-owned subsidiary of Entergy, EAI is not publicly traded,  
2           and therefore, proxies must be used for EAI. I examined the betas of a  
3           sample of widely-traded investment-grade vertically integrated electric  
4           utilities covered by Standard & Poor's with at least 50 percent of their  
5           revenues from regulated utility operations. This group is examined in  
6           more detail later in my testimony, in connection with the DCF estimates of  
7           the cost of common equity. In order to minimize the well-known thin  
8           trading bias in measuring beta, I only considered those companies whose  
9           market capitalization exceeded \$500 million. As displayed on page 1 of  
10          EAI Exhibit RAM-2, the average beta for the group is 0.85.

11           As a check on the beta estimate, I examined the average beta for  
12          the electric utility industry, as represented by the electric utilities that make  
13          up Moody's Electric Utility Index. As displayed on page 2 of EAI Exhibit  
14          RAM-2, the average beta for the group is 0.88 and becomes 0.85 with the  
15          two outliers (Duke Energy, American Electric Power) removed from the  
16          group. These two estimates are nearly identical to the previous estimates.  
17          Based on these results, I shall use 0.85 as a reasonable estimate for the  
18          beta applicable to EAI.

19

20    Q.    WHAT MARKET RISK PREMIUM ESTIMATE DID YOU USE IN YOUR  
21           CAPM ANALYSIS?

22    A.    For the market risk premium ("MRP"), I used 7.5 percent. This estimate  
23           was based on the results of both forward-looking and historical studies of

1 long-term risk premiums. First, the Ibbotson Associates study, *Stocks,*  
2 *Bonds, Bills, and Inflation, 2006 Yearbook*, compiling historical returns  
3 from 1926 to 2005, shows that a broad market sample of common stocks  
4 outperformed long-term U.S. Treasury Bonds by 6.5 percent. The  
5 historical market risk premium over the income component of long-term  
6 U.S. Treasury Bonds rather than over the total return is 7.1 percent<sup>6</sup>.  
7 Ibbotson Associates recommend the use of the latter as a more reliable  
8 estimate of the historical market risk premium, and I concur with this  
9 viewpoint. The historical MRP should be computed using the income  
10 component of bond returns because the intent, even using historical data,  
11 is to identify an expected market risk premium. The more accurate way to  
12 estimate the market risk premium from historic data is to use the income  
13 return, not total returns on government bonds, as explained at page 66 of  
14 Ibbotson Associates, Stocks, Bonds, Bills, and Inflation: Valuation Edition,  
15 2005 Yearbook. This is because the income component of total bond  
16 return (*i.e.* the coupon rate) is a far better estimate of expected return than  
17 the total return (*i.e.* the coupon rate + capital gain), as realized capital  
18 gains/losses are largely unanticipated by bond investors. The long-

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<sup>6</sup> Because 30-year bonds were not always traded or even available throughout the entire 1926-2005 long period covered in the Ibbotson Associate Study of historical returns, the latter study relied on bond return data based on 20-year U.S. Treasury Bonds. To the extent that the normal yield curve is virtually flat above maturities of 20 years over most of the period covered in the Ibbotson study, the difference in yield is not material. In fact, the difference in yield between 30-year and 20-year bonds is actually negative. The average difference in yield over the 1977-2006 period is 13 basis points, that is, the yield on 20-year bonds is slightly higher than the yield on 30-year bonds.

1 horizon (1926-2005) market risk premium (based on income returns, as  
2 required) is specifically calculated to be 7.1 percent rather than 6.5  
3 percent.

4 Second, a DCF analysis applied to the aggregate equity market  
5 using Value Line's aggregate stock market index and growth forecasts  
6 indicates a prospective market risk premium of 7.9 percent, as discussed  
7 in detail below. The average of the historical (7.1 percent) and prospective  
8 estimates (7.9 percent), which is 7.5 percent, provides a reasonable  
9 estimate of the market risk premium.

10

11 Q. WHY DID YOU USE LONG TIME PERIODS IN ARRIVING AT YOUR  
12 HISTORICAL MARKET RISK PREMIUM ESTIMATE?

13 A. Because realized returns can be substantially different from prospective  
14 returns anticipated by investors when measured over short time periods, it  
15 is important to employ returns realized over long time periods rather than  
16 returns realized over more recent time periods when estimating the market  
17 risk premium with historical returns. Therefore, a risk premium study  
18 should consider the longest possible period for which data are available.  
19 Short-run periods during which investors earned a lower risk premium  
20 than they expected are offset by short-run periods during which investors  
21 earned a higher risk premium than they expected. Only over long time  
22 periods will investor return expectations and realizations converge.

1           I have therefore ignored realized risk premiums measured over  
2 short time periods, since they are heavily dependent on short-term market  
3 movements. Instead, I relied on results over periods of enough length to  
4 smooth out short-term aberrations, and to encompass several business  
5 and interest rate cycles. The use of the entire study period in estimating  
6 the appropriate market risk premium minimizes subjective judgment and  
7 encompasses many diverse regimes of inflation, interest rate cycles, and  
8 economic cycles.

9           To the extent that the estimated historical equity risk premium  
10 follows what is known in statistics as a “random walk,” one should expect  
11 the equity risk premium to remain at its historical mean. The best estimate  
12 of the future risk premium is the historical mean. Since I found no  
13 evidence that the market price of risk or the amount of risk in common  
14 stocks has changed over time, that is, no significant serial correlation in  
15 the Ibbotson study, it is reasonable to assume that these quantities will  
16 remain stable in the future.

17

18 Q. PLEASE DESCRIBE YOUR PROSPECTIVE APPROACH IN DERIVING  
19 THE MARKET RISK PREMIUM IN THE CAPM ANALYSIS.

20 A. For my prospective estimate of the market risk premium, I applied a DCF  
21 analysis to the aggregate equity market using Value Line's VLIA software.  
22 The application of the DCF model is discussed at length later in my  
23 testimony. The dividend yield on the dividend-paying stocks that make up



1 the Value Line Composite index made up of some 1800 stocks is currently  
2 1.19 percent (VLIA 04/2006 edition), and the average projected dividend  
3 growth rate is 11.33 percent. Adding the dividend yield to the growth  
4 component produces an expected return on the aggregate equity market  
5 of 12.52 percent. Following the tenets of the DCF model, the spot  
6 dividend yield must be converted into an expected dividend yield by  
7 multiplying it by one plus the growth rate. This brings the expected return  
8 on the aggregate equity market to 12.65 percent. Recognition of the  
9 quarterly timing of dividend payments rather than the annual timing of  
10 dividends assumed in the annual DCF model brings the market risk  
11 premium estimate to approximately 12.85 percent. Subtracting the risk-  
12 free rate of 5.0 percent from the latter, the implied risk premium is 7.9  
13 percent over long-term U.S. Treasury Bonds. The average of the  
14 historical (7.1 percent) and prospective market risk premium (7.9 percent)  
15 estimates is 7.5 percent.

16 As a check on my market risk premium estimate, I examined a  
17 recent 2003 comprehensive article published in Financial Management by  
18 Harris, Marston, Mishra, and O'Brien ("HMMO") that provides estimates of  
19 the *ex ante* expected returns for S&P 500 companies over the period  
20 1983-1998.<sup>7</sup> HMMO measure the expected rate of return (cost of equity)  
21 of each dividend-paying stock in the S&P 500 for each month from

---

<sup>7</sup> Harris, R. S., Marston, F. C., Mishra, D. R., and O'Brien, T. J., "Ex Ante Cost of Equity Estimates of S&P 500 Firms: The Choice Between Global and Domestic CAPM," Financial Management, Autumn 2003, pp. 51-66.

1 January 1983 to August 1998 by using the constant growth DCF model.  
2 The prevailing risk-free rate for each year was then subtracted from the  
3 expected rate of return for the overall market to arrive at the market risk  
4 premium for that year. The table below, drawn from HMMO Table 2,  
5 displays the average prospective risk premium estimate for each year  
6 from 1983 to 1998. The average market risk premium estimate for the  
7 overall period is 7.2 percent, which is reasonably close to my own  
8 estimate of 7.5 percent.

9	Year	DCF Market Risk Premium
10	1983	6.6%
11	1984	5.3%
12	1985	5.7%
13	1986	7.4%
14	1987	6.1%
15	1988	6.4%
16	1989	6.6%
17	1990	7.1%
18	1991	7.5%
19	1992	7.8%
20	1993	8.2%
21	1994	7.3%
22	1995	7.7%
23	1996	7.8%
24	1997	8.2%
25	1998	9.2%
26		
27	<b>MEAN</b>	<b>7.2%</b>

28

29 Q. WHAT IS YOUR RISK PREMIUM ESTIMATE OF THE COMPANY'S  
30 COST OF EQUITY USING THE CAPM APPROACH?

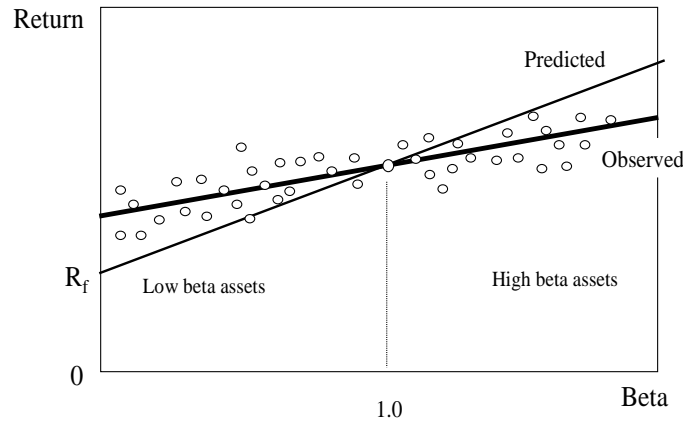
31 A. Inserting those input values in the CAPM equation, namely a risk-free rate  
32 of 5.0 percent, a beta of 0.85, and a market risk premium of 7.5 percent,  
33 the CAPM estimate of the cost of common equity is:  $5.0\% + 0.85 \times 7.5\%$

1           = 11.4%. This estimate becomes 11.7 percent with flotation costs,  
2           discussed later in my testimony.  
3

4   Q.   WHAT IS YOUR RISK PREMIUM ESTIMATE USING THE EMPIRICAL  
5       VERSION OF THE CAPM?

6   A.   With respect to the empirical validity of the plain vanilla CAPM, there have  
7       been countless empirical tests of the CAPM to determine to what extent  
8       security returns and betas are related in the manner predicted by the  
9       CAPM. This literature is summarized in Chapter 13 of my book,  
10      Regulatory Finance and in Chapter 6 of my latest book, The New  
11      Regulatory Finance, soon to be published by Public Utilities Reports, Inc.  
12      The results of the tests support the idea that beta is related to security  
13      returns, that the risk-return tradeoff is positive, and that the relationship is  
14      linear. The contradictory finding is that the risk-return tradeoff is not as  
15      steeply sloped as the predicted CAPM. That is, empirical research has  
16      long shown that low-beta securities earn returns somewhat higher than  
17      the CAPM would predict, and high-beta securities earn less than  
18      predicted. A CAPM-based estimate of cost of capital underestimates the  
19      return required from low-beta securities and overstates the return required  
20      from high-beta securities, based on the empirical evidence. This is one of  
21      the most well-known results in finance, and it is displayed graphically  
22      below.  
23

### CAPM: Predicted vs Observed Returns



A number of variations on the original CAPM theory have been proposed to explain this finding. The ECAPM makes use of these empirical findings. The ECAPM estimates the cost of capital with the equation:

$$K = R_F + \alpha + \beta \times (MRP - \alpha)$$

where  $\alpha$  is the "alpha" of the risk-return line, a constant, MRP is the market risk premium ( $R_M - R_F$ ), and the other symbols are defined as usual. Inserting the long-term risk-free rate as a proxy for the risk-free rate, an alpha (" $\alpha$ ") in the range of 1 percent - 2 percent, and reasonable values of beta and the MRP in the above equation produces results that are indistinguishable from the following ECAPM expression:

$$K = R_F + 0.25 (R_M - R_F) + 0.75 \beta (R_M - R_F)$$

As discussed in EAI Appendix A, an alpha range of 1 percent - 2 percent is somewhat lower than that estimated empirically. The use of a

1 lower value for alpha leads to a lower estimate of the cost of capital for  
2 low-beta stocks such as regulated utilities. This is because the use of a  
3 long-term risk-free rate rather than a short-term risk-free rate already  
4 incorporates some of the desired effect of using the ECAPM. That is, the  
5 long-term risk-free rate version of the CAPM has a higher intercept and  
6 a flatter slope than the short-term risk-free version which has been  
7 tested. This is also because the use of adjusted betas rather than raw  
8 betas also incorporate some of the desired effect of using the ECAPM.  
9 Thus, it is reasonable to apply a conservative alpha adjustment.

10

11 Q. IS THE USE OF THE ECAPM CONSISTENT WITH THE USE OF  
12 ADJUSTED BETAS?

13 A. Yes, it is. Some have argued that the use of the ECAPM is inconsistent  
14 with the use of adjusted betas, such as those supplied by Value Line and  
15 Bloomberg. This is because the reason for using the ECAPM is to allow  
16 for the tendency of betas to regress toward the mean value of 1.00 over  
17 time, and, since Value Line betas are already adjusted for such trend, an  
18 ECAPM analysis results in double-counting. This argument is erroneous.  
19 Fundamentally, the ECAPM is not an adjustment, increase or decrease, in  
20 beta. This is obvious from the fact that the expected return on high beta  
21 securities is actually lower than that produced by the CAPM estimate. The  
22 ECAPM is a formal recognition that the observed risk-return tradeoff is  
23 flatter than predicted by the CAPM based on a myriad empirical evidence.

1       The ECAPM and the use of adjusted betas comprised two separate  
2       features of asset pricing. Even if a company's beta is estimated  
3       accurately, the CAPM still understates the return for low-beta stocks.  
4       Even if the ECAPM is used, the return for low-beta securities is  
5       understated if the betas are understated. Referring back to the previous  
6       graph, the ECAPM is a return (vertical axis) adjustment and not a beta  
7       (horizontal axis) adjustment. Both adjustments are necessary. Moreover,  
8       the use of adjusted betas compensates for interest rate sensitivity of utility  
9       stocks not captured by unadjusted betas.

10       EAI Appendix A contains a full discussion of the ECAPM, including  
11       its theoretical and empirical underpinnings. In short, the following  
12       equation provides a viable approximation to the observed relationship  
13       between risk and return, and provides the following cost of equity capital  
14       estimate:

15                     
$$K = R_F + 0.25 (R_M - R_F) + 0.75 \beta (R_M - R_F)$$

16       Inserting 5.0 percent for the risk-free rate  $R_F$ , a market risk premium of 7.5  
17       percent for  $(R_M - R_F)$  and a beta of 0.85 in the above equation, the return  
18       on common equity is 11.7 percent without flotation costs and 12.0 percent  
19       with flotation costs, discussed later in my testimony.

20

1    **B.    Risk Premium Estimates**

2    Q.    PLEASE DESCRIBE YOUR HISTORICAL RISK PREMIUM ANALYSIS  
3    OF THE ELECTRIC UTILITY INDUSTRY.

4    A.    As a proxy for the risk premium applicable to EAI, I estimated the historical  
5    risk premium for the electric utility industry with an annual time series  
6    analysis applied to the industry as a whole, using *Moody's Electric Utility*  
7    *Index* as an industry proxy. The analysis is depicted on EAI Exhibit  
8    RAM-3. The risk premium was estimated by computing the actual return  
9    on equity capital for Moody's Index for each year, using the actual stock  
10   prices and dividends of the index, and then subtracting the long-term  
11   government bond return for that year.

12            The average risk premium over the period was 5.6 percent over  
13   long-term U.S. Treasury Bonds. Given that long-term U.S. Treasury  
14   Bonds are currently yielding 5.0 percent, the implied cost of equity for the  
15   average risk electric utility from this particular method is 10.6 percent (i. e.,  
16   5.0 percent + 5.6 percent) without flotation costs and 10.9 percent with  
17   flotation costs. The need for a flotation cost allowance is discussed at  
18   length later in my testimony.

19            The historical risk premium analysis for the electric utility industry  
20   stops in 2001 because the annual Moody's Public Utility Manual from  
21   which the data were drawn was discontinued following the acquisition of  
22   Moody's by Mergent in 2002. In view of the rising risk premium allowed by  
23   regulators documented in the next section of my testimony, it would not be

1           unreasonable to expect that the current utility risk premium exceeds the  
2           historical average. I did examine some more recent historical bond return  
3           and equity return data based on the S&P Utility Index instead of Moody's  
4           Electric Utility Index. The addition of 2002-2005 data actually raises the  
5           historical risk premium slightly. This is not surprising in view of the rising  
6           stock market during the 2003-2005 period.

7

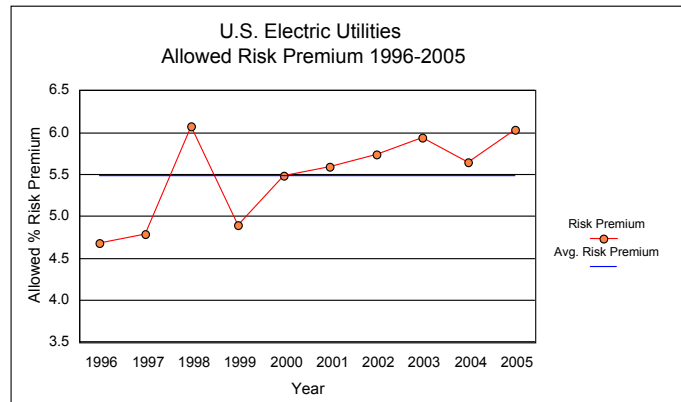
8   **C.   Allowed Risk Premiums**

9   Q.   PLEASE DESCRIBE YOUR ANALYSIS OF ALLOWED RISK PREMIUMS  
10       IN THE ELECTRIC UTILITY INDUSTRY.

11  A.   To estimate the Company's cost of common equity, I also examined the  
12       historical risk premiums implied in the returns on equity allowed by  
13       regulatory commissions for electric utilities over the last decade relative to  
14       the contemporaneous level of the long-term U.S. Treasury Bond yield.  
15       The allowed equity returns are reported on a quarterly basis by Regulatory  
16       Research Associates. The average common equity return spread over  
17       long-term Treasury yields was 5.5 percent for the 1996-2005 time period,  
18       as shown by the horizontal line in the graph below. The graph also shows  
19       the year-by-year allowed risk premium. The steadily escalating trend of  
20       the risk premium in response to lower interest rates and rising competition



1 and restructuring is noteworthy.



2

3 A careful review of these common equity decisions relative to  
4 interest rate trends reveals a narrowing of the risk premium in times of  
5 rising interest rates, and a widening of the premium as interest rates fall.  
6 The following statistical relationship between the risk premium (RP) and  
7 interest rates (YIELD) emerges over the last decade:

$$8 \quad RP = 9.1508 - 0.6505 \text{ YIELD} \quad R^2 = 0.74$$

$$9 \quad (t = 4.7)$$

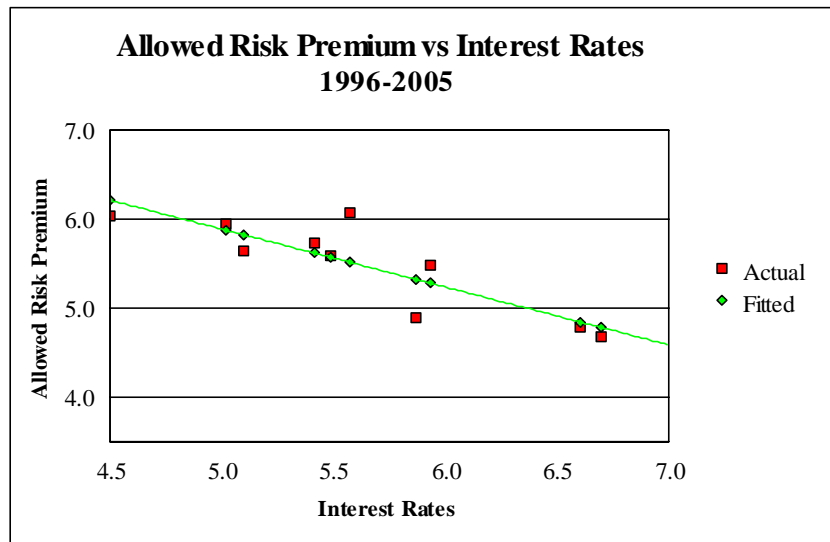
10 The relationship is highly statistically significant<sup>8</sup> as indicated by the  
11 high  $R^2$  and statistically significant t-value of the slope coefficient. The

---

<sup>8</sup> The coefficient of determination  $R^2$ , sometimes called the “goodness of fit measure” is a measure of the degree of explanatory power of a statistical relationship. It is simply the ratio of the explained portion to the total sum of squares. The higher  $R^2$  the higher is the degree of the overall fit of the estimated regression equation to the sample data. The t-statistic is a standard measure of the statistical significance of an independent variable in a regression relationship. A t-value above 2.0 is considered highly statistically significant at the 95percent level.

1 figure below shows a clear inverse relationship between the allowed risk  
2 premium and interest rates as revealed in past common equity decisions.

3



4

5 Inserting the current long-term U.S. Treasury Bond yield of 5.0  
6 percent in the above equation suggests that a risk premium estimate of  
7 5.9 percent should be allowed for the average risk electric utility, implying  
8 a cost of equity of 10.9 percent for the average risk utility.<sup>9</sup>

9

---

<sup>9</sup> A flotation cost adjustment is not required here because it is assumed that the allowed ROEs already contemplate such an allowance, and to further add an explicit flotation adjustment would be duplicative. To the extent that flotation costs were not reflected in these allowed ROEs, the analysis understates the required ROE inclusive of flotation costs.

#### D. DCF Estimates

Q. PLEASE DESCRIBE THE DCF APPROACH TO ESTIMATING THE COST OF EQUITY CAPITAL.

A. According to DCF theory, the value of any security to an investor is the expected discounted value of the future stream of dividends or other cash flows. One widely used method to measure these anticipated benefits in the case of a non-static company is to examine the current dividend plus the increases in future dividend payments expected by investors. This valuation process can be represented by the following formula, which is the traditional DCF model:

$$K_e = D_1/P_0 + g$$

where:  $K_e$  = investors' expected return on equity

$$D_1 = \text{expected dividend at the end of the coming year}$$

$P_0$  = current stock price

$g$  = expected growth rate of dividends, earnings, stock price, book value

The traditional DCF formula states that under certain assumptions, which are described in the next paragraph, the equity investor's expected return,  $K_e$ , can be viewed as the sum of an expected dividend yield,  $D_1/P_0$ , plus the expected growth rate of future dividends and stock price,  $g$ . The returns anticipated at a given market price are not directly observable and must be estimated from statistical market information. The idea of the

1 market value approach is to infer ' $K_e$ ' from the observed share price, the  
2 observed dividend, and an estimate of investors' expected future growth.

3 The assumptions underlying this valuation formulation are well  
4 known, and are discussed in detail in Chapter 4 of my reference book,  
5 *Regulatory Finance*. The traditional DCF model requires the following  
6 main assumptions: a constant and perpetual annual growth rate for both  
7 dividends and earnings, a stable dividend payout policy, a discount rate in  
8 excess of the expected growth rate, and a constant price-earnings  
9 multiple, which implies that growth in price is synonymous with growth in  
10 earnings and dividends. The traditional DCF model also assumes that  
11 dividends are paid at the end of each year when in fact dividend payments  
12 are normally made on a quarterly basis.

13

14 Q. IS THE CONSTANT GROWTH DCF MODEL APPLICABLE UNDER ALL  
15 CIRCUMSTANCES?

16 A. No, it is not, as I discussed earlier in my testimony. For companies in a  
17 mature industry, such as the electric utility industry had been until recent  
18 years, a constant growth rate is a reasonable assumption. For companies  
19 in a more dynamic evolving industry, such as the electric utility business in  
20 recent years and for the foreseeable future, this assumption may not be  
21 reasonable; the dividend growth rate may be expected to converge only  
22 over time toward a steady-state long-run level.

23

1 Q. HOW DID YOU ESTIMATE EAI'S COST OF EQUITY WITH THE DCF  
2 MODEL?

3 A. I applied the DCF model to two proxies for EAI: a group of vertically  
4 integrated electric utilities, and a group consisting of the electric utilities  
5 that make up Moody's electric utilities index.

6 In order to apply the DCF model, two components are required: the  
7 expected dividend yield ( $D_1/P_0$ ) and the expected long-term growth ( $g$ ).  
8 The expected dividend  $D_1$  in the annual DCF model can be obtained by  
9 multiplying the current indicated annual dividend rate by the growth factor  
10  $(1 + g)$ .

11 From a conceptual viewpoint, the stock price to employ in  
12 calculating the dividend yield is the current price of the security at the time  
13 of estimating the cost of equity. The reason is that current stock prices  
14 provide a better indication of expected future prices than any other price in  
15 an efficient market. An efficient market implies that prices adjust rapidly to  
16 the arrival of new information. Therefore, current prices reflect the  
17 fundamental economic value of a security. A considerable body of  
18 empirical evidence indicates that capital markets are efficient with respect  
19 to a broad set of information. This implies that observed current prices  
20 represent the fundamental value of a security, and that a cost of capital  
21 estimate should be based on current prices.

22 In implementing the DCF model, I have used the dividend yields  
23 reported in the April 2006 edition of Value Line's VLIA. Basing dividend

1           yields on average results from a large group of companies reduces the  
2           concern that vagaries of individual company stock prices will result in an  
3           unrepresentative dividend yield.

4

5   Q.   HOW DID YOU ESTIMATE THE GROWTH COMPONENT OF THE DCF  
6       MODEL?

7   A.   The principal difficulty in calculating the required return by the DCF  
8       approach is in ascertaining the growth rate that investors currently expect.  
9       Since no explicit estimate of expected growth is observable, proxies must  
10      be employed.

11           As proxies for expected growth, I examined growth estimates  
12      developed by professional analysts employed by large investment  
13      brokerage institutions. Investors' growth anticipations are influenced by  
14      projected long-term growth rates actually used by institutional investors to  
15      determine the desirability of investing in different securities. These  
16      forecasts are made by large reputable organizations, and the data are  
17      readily available to investors and are representative of the consensus view  
18      of investors. Because of the dominance of institutional investors in  
19      investment management and security selection, and their influence on  
20      individual investment decisions, analysts' growth forecasts influence  
21      investor growth expectations and provide a sound basis for estimating the  
22      cost of equity with the DCF model. Growth rate forecasts of several  
23      analysts are available from published investment newsletters and from

1 systematic compilations of analysts' forecasts, such as those tabulated by  
2 Zacks Investment Research Inc. ("Zacks"). I used analysts' long-term  
3 growth forecasts of earnings contained in Zacks as proxies for investors'  
4 growth expectations in applying the DCF model. I also used Value Line's  
5 earnings growth forecast as an additional proxy.

6

7 Q. WHY DID YOU REJECT THE USE OF HISTORICAL GROWTH RATES  
8 IN APPLYING THE DCF MODEL TO ELECTRIC UTILITIES?

9 A. Columns 3, 4, and 5 of EAI Exhibit RAM-4 display the historical growth in  
10 earnings, dividends, and book value per share over the last five years for  
11 the electric utility companies that make up Value Line's Electric Utility  
12 composite group. The average historical growth rates in earnings,  
13 dividends, and book value for the group are 2.2 percent, 0.0 percent, and  
14 3.2 percent over the past 5 years, respectively. Several companies have  
15 experienced a negative earnings growth rate, as evidenced by the  
16 numerous historical growth rates reported on the table that are negative.

17 These historical growth rates have little relevance as proxies for  
18 future long-term growth at this time. They are downward-biased by the  
19 sluggish earnings performance in the last five years, due to the structural  
20 transformation of the electric utility industry from a regulated monopoly to  
21 a more competitive environment. Several electric utility companies have  
22 experienced a negative earnings growth rate. The industry as a whole  
23 has experienced zero dividend growth over the past five years. These

1           anemic historical growth rates are certainly not representative of these  
2           companies' long-term earning power, and produce unreasonably low DCF  
3           estimates, well outside reasonable limits of probability and common  
4           sense. To illustrate, adding the historical growth rates of 2.2 percent, 0.0  
5           percent, and 3.2 percent to the average dividend yield of approximately  
6           4.0 percent prevailing currently for those same companies, produces  
7           preposterous cost of equity estimates of 6.3 percent, 4.0 percent, and 7.2  
8           percent, using earnings, dividends, and book value growth rates,  
9           respectively. Of course, these estimates of equity costs are outlandish as  
10          they are less than the cost of long-term debt for these companies.

11           I have therefore rejected historical growth rates as proxies for  
12          expected growth in the DCF calculation. In any event, historical growth  
13          rates are somewhat redundant because such historical growth patterns  
14          are already incorporated in analysts' growth forecasts that should be used  
15          in the DCF model.

16  
17       Q.    DID YOU CONSIDER FUTURE DIVIDEND GROWTH ESTIMATES IN  
18            APPLYING THE DCF MODEL?

19       A.   No, I did not. This is because it is widely expected that electric utilities will  
20           continue to lower their dividend payout ratio over the next several years in  
21           response to the gradual penetration of competition and its potential impact  
22           on the revenue stream. In other words, earnings and dividends are not  
23           expected to grow at the same rate in the foreseeable future. According to



1       the latest edition of Value Line, the expected dividend growth of 2.7  
2       percent for the electric utility industry, as proxied by Moody's Electric  
3       Utility Index companies, is significantly less than the expected earnings  
4       growth of 5.4 percent over the next few years.

5               Whenever the dividend payout ratio is expected to change, the  
6       intermediate growth rate in dividends cannot equal the long-term growth  
7       rate, because dividend/earnings growth must adjust to the changing  
8       payout ratio. The assumptions of constant perpetual growth and constant  
9       payout ratio are clearly not met. The implementation of the standard DCF  
10      model is of questionable relevance in this circumstance.

11             Dividend growth rates are unlikely to provide a meaningful guide to  
12      investors' growth expectations for electric utilities in general. This is  
13      because electric utilities' dividend policies have become increasing  
14      conservative as business risks in the industry have intensified steadily.  
15      Dividend growth has remained largely stagnant in past years as utilities  
16      are increasingly conserving financial resources in order to hedge against  
17      rising business risks. To wit, the dividend payout ratios of energy utilities  
18      have steadily decreased from about 80 percent ten years ago to the 60  
19      percent level today. As a result, investors' attention has shifted from  
20      dividends to earnings. Therefore, earnings growth provides a more  
21      meaningful guide to investors' long-term growth expectations. After all, it  
22      is growth in earnings that will support future dividends and share prices.

1 Q. IS THERE ANY EMPIRICAL EVIDENCE DOCUMENTING THE  
2 IMPORTANCE OF EARNINGS IN EVALUATING INVESTORS'  
3 EXPECTATIONS IN THE INVESTMENT COMMUNITY?

4 A. Yes, there is an abundance of evidence attesting to the importance of  
5 earnings in assessing investors' expectations. First, the sheer volume of  
6 earnings forecasts available from the investment community relative to the  
7 scarcity of dividend forecasts attests to their importance. To illustrate,  
8 Value Line, Zacks Investment, First Call Thompson, Yahoo! Finance, and  
9 Multex provide comprehensive compilations of investors' earnings  
10 forecasts, to name some. The fact that these investment information  
11 providers focus on growth in earnings rather than growth in dividends  
12 indicates that the investment community regards earnings growth as a  
13 superior indicator of future long-term growth. Second, surveys of  
14 analytical techniques actually used by analysts reveal the dominance of  
15 earnings and conclude that earnings are considered far more important  
16 than dividends. Third, Value Line's principal investment rating assigned to  
17 individual stocks, Timeliness Rank, is based primarily on earnings,  
18 accounting for 65 percent of the ranking.

19

20 Q. PLEASE DESCRIBE YOUR FIRST PROXY GROUP FOR THE  
21 COMPANY'S VERTICALLY INTEGRATED ELECTRIC UTILITY  
22 BUSINESS?

1 A. As a first proxy for the Company's vertically integrated electric utility  
2 business, I examined a group of investment-grade utilities designated as  
3 "integrated" utilities by S&P in a recent comprehensive analysis of utility  
4 business risks. The original group is shown on Pages 1 - 3 of EAI  
5 Exhibit RAM-5 and includes electricity and natural gas utility operating  
6 companies engaged in predominantly integrated utility activities. As  
7 reflected on pages 4 – 6 of EAI Exhibit RAM-5, foreign companies, private  
8 partnerships, private companies, and companies below investment-grade,  
9 that is, companies with a bond rating below Baa3, were eliminated as well  
10 as those companies without Value Line coverage. Pages 7 - 8 of EAI  
11 Exhibit RAM-5 narrows the group down to include only the parent  
12 companies of investment-grade vertically integrated electric utility utilities.  
13 Two companies whose market capitalization was less than \$500 million  
14 (Central Vermont, Green Mountain Power) were also eliminated in order to  
15 minimize any stock price anomalies due to thin trading. The remaining  
16 sample of 38 companies is made up of the parent company of these  
17 electric utility companies. The final group of 26 companies as shown on  
18 Page 9 of EAI Exhibit RAM-5 only includes those companies with at least  
19 50 percent of their revenues from regulated electric utility operations. The  
20 same group was discussed earlier in connection with beta estimates and  
21 is retained for the DCF analysis.

1 Q. WHAT DCF RESULTS DID YOU OBTAIN FOR THE VERTICALLY  
2 INTEGRATED ELECTRIC UTILITY GROUP USING VALUE LINE  
3 GROWTH PROJECTIONS?

4 A. For purposes of conducting the DCF analysis, as shown on Page 1 of EAI  
5 Exhibit RAM-6, two companies (Allete, and Progress Energy) for which no  
6 growth forecast was available were discarded. One non-dividend paying  
7 company, El Paso Electric, was discarded also. PG&E was eliminated on  
8 account of its extraordinary outlying growth rate.

9 As shown on Column 2 of page 2 of EAI Exhibit RAM-6, the  
10 average long-term earnings growth forecast obtained from Value Line is  
11 5.8 percent for this group. Adding this growth rate to the average  
12 expected dividend yield of 4.4 percent shown in Column 3 produces an  
13 estimate of equity costs of 10.1 percent for the group.<sup>10</sup> Recognition of  
14 flotation costs brings the cost of equity estimate to 10.4 percent, shown in  
15 Column 5.

16

17 Q. WHAT DCF RESULTS DID YOU OBTAIN FOR THE VERTICALLY  
18 INTEGRATED ELECTRIC UTILITY UTILITIES GROUP USING THE  
19 ANALYSTS' CONSENSUS GROWTH FORECAST?

20 A. From the original sample of 25 companies shown on page 1 of EAI Exhibit  
21 RAM-7, Empire District and MGE Energy were eliminated as no analysts'

---

<sup>10</sup> Some calculations may not add due to rounding.

1 growth forecasts were available from Zacks. One non-dividend paying  
2 company, El Paso Electric, was discarded also. For the remaining 22  
3 companies shown on page 2 of EAI Exhibit RAM-7, using the consensus  
4 analysts' earnings growth forecast published by Zacks of 5.8 percent  
5 instead of the Value Line forecast, the cost of equity for the group is 10.1  
6 percent unadjusted for flotation cost. Recognition of flotation costs brings  
7 the cost of equity estimate to 10.3 percent, shown in Column 5, virtually  
8 the same result obtained using the Value Line growth forecasts.

9

10 Q. WHAT DCF RESULTS DID YOU OBTAIN FOR MOODY'S ELECTRIC  
11 UTILITIES GROUP?

12 A. Page 1 of EAI Exhibit RAM-8 displays the electric utilities that make up  
13 Moody's Electric Utility Index. Progress Energy, for which no growth  
14 forecast was available, was eliminated from the group, along with DPL Inc  
15 on account of its outlying DCF estimate which was far less than the cost of  
16 debt. Public Service Enterprise Group and Cinergy were discarded on  
17 account of ongoing merger activity. As shown on Column 2 of page 2 of  
18 EAI Exhibit RAM-8, the average long-term growth forecast obtained from  
19 Value Line is 5.9 percent for this group. Coupling this growth rate with the  
20 average expected dividend yield of 4.4 percent shown in Column 3  
21 produces an estimate of equity costs of 10.4 percent for the group,  
22 unadjusted for flotation costs. Adding an allowance for flotation costs to

1           the results of Column 4 brings the cost of equity estimate to 10.6 percent,  
2           shown in Column 5.

3                   Using the consensus analysts' earnings growth forecast of 5.7  
4           percent from Zacks instead of the Value Line growth forecast, the cost of  
5           equity for the Moody's group is 10.4 percent inclusive of flotation costs.  
6           This analysis is displayed on Pages 1 and 2 of EAI Exhibit RAM-9. No  
7           growth projections were available for CH Energy and Duquesne Light, and  
8           those companies were therefore eliminated from the group. Public  
9           Service Enterprise and Cinergy were also discarded on account of  
10          ongoing merger activity.

11

12   Q.   DO THESE DCF RESULTS UNDERSTATE THE COST OF EQUITY FOR  
13          EAI?

14   A.   Yes, they do. Application of the standard DCF model produces estimates  
15          of common equity cost that are consistent with investors' expected return  
16          only when stock prices and book values are reasonably similar, that is,  
17          when the Market-to-Book ("M/B") ratio is close to unity. As shown below,  
18          application of the standard DCF model to utility stocks understates the  
19          investor's expected return when the M/B ratio of a given stock exceeds  
20          unity. This is particularly relevant in the current capital market  
21          environment where electric utility stocks are trading at M/B ratios well  
22          above unity and have been for two decades. The converse is also true,  
23          that is, the DCF model overstates the investor's return when the stock's

1 M/B ratio is less than unity. The reason for the distortion is that the DCF  
2 market return is applied to a book value rate base by the regulator, that is,  
3 a utility's earnings are limited to earnings on a book value rate base.

4

5 Q. CAN YOU ILLUSTRATE THE EFFECT OF THE M/B RATIO ON THE  
6 DCF MODEL BY MEANS OF A SIMPLE EXAMPLE?

7 A. Yes. The simple numerical illustration shown in the table below  
8 demonstrates the result of applying a market value cost rate to a book  
9 value rate base under three different M/B scenarios. The three columns  
10 correspond to three M/B situations: the stock trades below, equal to, and  
11 above book value, respectively. The last situation (shaded portion of the  
12 table) is noteworthy and representative of the current capital market  
13 environment. The DCF cost rate of 10 percent, made up of a 5 percent  
14 expected dividend yield and a 5 percent growth rate, is applied to the book  
15 value rate base of \$50 to produce \$5.00 of earnings. Of the \$5.00 of  
16 earnings, the full \$5.00 is required for dividends to produce a dividend  
17 yield of 5 percent on a stock price of \$100.00, and no dollars are available  
18 for growth. The investor's return is therefore only 5 percent versus his  
19 required return of 10 percent. A DCF cost rate of 10 percent, which  
20 implies \$10.00 of earnings, translates to only \$5.00 of earnings on book  
21 value, a 5 percent return.

22 The situation is reversed in the first column when the stock trades  
23 below book value. The \$5.00 of earnings is more than enough to satisfy

1 the investor's dividend requirements of \$1.25, leaving \$3.75 for growth, for  
2 a total return of 20 percent. This is because the DCF cost rate is applied  
3 to a book value rate base well above the market price.

4 Therefore, the DCF cost rate understates the investor's required  
5 return when stock prices are well above book, as is the case presently and  
6 has been for several years, and understates the cost of common equity  
7 capital.

8

Effect of M/B Ratio on Market Return			
	CASE 1	CASE 2	CASE 3
Initial purchase price	\$25.00	\$50.00	\$100.00
Initial book value	\$50.00	\$50.00	\$50.00
Initial M/B	0.50	1.00	2.00
DCF Return 10% = 5% + 5%	10.00%	10.00%	10.00%
Dollar Return	\$5.00	\$5.00	\$5.00
Dollar Dividends 5% Yield	\$1.25	\$2.50	\$5.00
Dollar Growth 5% Growth	\$3.75	\$2.50	\$0.00
<b>Market Return</b>	<b>20.00%</b>	<b>10.00%</b>	<b>5.00%</b>

9

10 **E. Flotation Cost Allowance**

11 Q. DR. MORIN, PLEASE NOW TURN TO THE NEED FOR A FLOTATION  
12 COST ALLOWANCE.

13 A. All the market-based estimates reported above include an adjustment for  
14 flotation costs. The simple fact of the matter is that common equity capital  
15 is not free. Flotation costs associated with stock issues are exactly like  
16 the flotation costs associated with bonds and preferred stocks. Flotation  
17 costs are incurred; they are not expensed at the time of issue and,  
18 therefore, must be recovered via a rate of return adjustment. This is done



1 routinely for bond and preferred stock issues by most regulatory  
2 commissions, including FERC. Clearly, the common equity capital  
3 accumulated by the Company is not cost-free. The flotation cost  
4 allowance to the cost of common equity capital is discussed and applied in  
5 most corporate finance textbooks; it is unreasonable to ignore the need for  
6 such an adjustment.

7 Flotation costs are very similar to the closing costs on a home  
8 mortgage. In the case of issues of new equity, flotation costs represent  
9 the discounts that must be provided to place the new securities. Flotation  
10 costs have a direct and an indirect component. The direct component is  
11 the compensation to the security underwriter for his marketing/consulting  
12 services, for the risks involved in distributing the issue, and for any  
13 operating expenses associated with the issue (printing, legal, prospectus,  
14 *etc.*). The indirect component represents the downward pressure on the  
15 stock price as a result of the increased supply of stock from the new issue.  
16 The latter component is frequently referred to as "market pressure."

17 Investors must be compensated for flotation costs on an ongoing  
18 basis to the extent that such costs have not been expensed in the past,  
19 and therefore the adjustment must continue for the entire time that these  
20 initial funds are retained in the firm. EAI Appendix B to my testimony  
21 discusses flotation costs in detail, and shows: (1) why it is necessary to  
22 apply an allowance of 5 percent to the dividend yield component of equity  
23 cost by dividing that yield by 0.95 (100 percent - 5 percent) to obtain the

1 fair return on equity capital; (2) why the flotation adjustment is  
2 permanently required to avoid confiscation even if no further stock issues  
3 are contemplated; and (3) that flotation costs are only recovered if the rate  
4 of return is applied to total equity, including retained earnings, in all future  
5 years.

6 By analogy, in the case of a bond issue, flotation costs are not  
7 expensed but are amortized over the life of the bond, and the annual  
8 amortization charge is embedded in the cost of service. The flotation  
9 adjustment is also analogous to the process of depreciation, which allows  
10 the recovery of funds invested in utility plant. The recovery of bond  
11 flotation expense continues year after year, irrespective of whether the  
12 Company issues new debt capital in the future, until recovery is complete,  
13 in the same way that the recovery of past investments in plant and  
14 equipment through depreciation allowances continues in the future even if  
15 no new construction is contemplated. In the case of common stock that  
16 has no finite life, flotation costs are not amortized. Thus, the recovery of  
17 flotation cost requires an upward adjustment to the allowed return on  
18 equity.

19 A simple example will illustrate the concept. A stock is sold for  
20 \$100, and investors require a 10 percent return, that is, \$10 of earnings.  
21 But if flotation costs are 5 percent, the Company nets \$95 from the issue,  
22 and its common equity account is credited by \$95. In order to generate  
23 the same \$10 of earnings to the shareholders, from a reduced equity

1           base, it is clear that a return in excess of 10 percent must be allowed on  
2           this reduced equity base, here 10.53 percent.

3           According to the empirical finance literature discussed in EAI  
4           Appendix B, total flotation costs amount to 4 percent for the direct  
5           component and 1 percent for the market pressure component, for a total  
6           of 5 percent of gross proceeds. This in turn amounts to approximately 30  
7           basis points, depending on the magnitude of the dividend yield  
8           component. To illustrate, dividing the average expected dividend yield of  
9           approximately 5.0 percent for utility stocks by 0.95 yields 5.3 percent,  
10          which is 30 basis points higher.

11          Sometimes, the argument is made that flotation costs are real and  
12          should be recognized in calculating the fair return on equity, but only at the  
13          time when the expenses are incurred. In other words, the flotation cost  
14          allowance should not continue indefinitely, but should be made in the year  
15          in which the sale of securities occurs, with no need for continuing  
16          compensation in future years. This argument is valid only if the Company  
17          has already been compensated for these costs. If not, the argument is  
18          without merit. My own recommendation is that investors be compensated  
19          for flotation costs on an on-going basis rather than through expensing, and  
20          that the flotation cost adjustment continue for the entire time that these  
21          initial funds are retained in the firm.

22          There are several sources of equity capital available to a firm  
23          including: common equity issues, conversions of convertible preferred

1 stock, dividend reinvestment plan, employees' savings plan, warrants, and  
2 stock dividend programs. Each carries its own set of administrative costs  
3 and flotation cost components, including discounts, commissions,  
4 corporate expenses, offering spread, and market pressure. The flotation  
5 cost allowance is a composite factor that reflects the historical mix of  
6 sources of equity. The allowance factor is a build-up of historical flotation  
7 cost adjustments associated and traceable to each component of equity at  
8 its source. It is impractical and prohibitively costly to start from the  
9 inception of a company and determine the source of all present equity. A  
10 practical solution is to identify general categories and assign one factor to  
11 each category. My recommended flotation cost allowance is a weighted  
12 average cost factor designed to capture the average cost of various equity  
13 vintages and types of equity capital raised by the Company.

14  
15 Q. IS A FLOTATION COST ADJUSTMENT REQUIRED FOR AN  
16 OPERATING SUBSIDIARY LIKE EAI THAT DOES NOT TRADE  
17 PUBLICLY?

18 A. Yes, it is. It is sometimes alleged that a flotation cost allowance is  
19 inappropriate if the utility is a subsidiary whose equity capital is obtained  
20 from its parent, in this case, Entergy. This objection is unfounded since  
21 the parent-subsidiary relationship does not eliminate the costs of a new  
22 issue, but merely transfers them to the parent. It would be unfair and  
23 discriminatory to subject parent shareholders to dilution while individual

1 shareholders are absolved from such dilution. Fair treatment must  
2 consider that, if the utility-subsidary had gone to the capital markets  
3 directly, flotation costs would have been incurred.

4

5 **IV. SUMMARY & RECOMMENDATION ON COST OF COMMON EQUITY**

6 Q. PLEASE SUMMARIZE YOUR RESULTS AND RECOMMENDATION.

7 A. To arrive at my final recommendation, I performed four risk premium  
8 analyses. For the first two risk premium studies, I applied the CAPM and  
9 an empirical approximation of the CAPM using current market data. The  
10 other two risk premium analyses were performed on historical and allowed  
11 risk premium data from electric utility industry aggregate data, using the  
12 yield on long-term U.S. Treasury Bonds. I also performed DCF analyses  
13 on two surrogates for EAI: a group of vertically integrated electric utilities,  
14 and a group of companies that make up Moody's Electric Utility Index.  
15 The results are summarized in the table below.

16	STUDY	ROE
17	CAPM	11.7%
	Empirical CAPM	12.0%
	Risk Premium Electric	10.9%
	Allowed Risk Premium	10.9%
	DCF Vert. Integrated Electric Utilities Value Line Growth	10.4%
	DCF Vert. Integrated Electric Utilities Zacks Growth	10.3%
	DCF Moody's Elec Utilities Value Line Growth	10.6%
	DCF Moody's Elec Utilities Zacks Growth	10.4%

18

1       The results range from a low of 10.3 percent to a high of 12.0 percent,  
2       with a midpoint of 11.2 percent. Yet another way of presenting the results  
3       is on a methodological basis. The average result from the three principal  
4       methodologies is as follows:

5		
6	CAPM	11.9%
7	Risk Premium	10.9%
8	DCF	10.4%
9		
10	AVERAGE	11.1%
11		

12               The overall average result is 11.1 percent. Giving somewhat more  
13       weight to the CAPM and Risk Premium results due to the infirmities in the  
14       application of the DCF methodology to current markets, the central result  
15       is 11.25 percent. I stress that no one individual method provides an  
16       exclusive foolproof formula for determining a fair return, but each method  
17       provides useful evidence so as to facilitate the exercise of an informed  
18       judgment. Reliance on any single method or preset formula is hazardous  
19       when dealing with investor expectations. Moreover, the advantage of  
20       using several different approaches is that the results of each one can be  
21       used to check the others. Thus, the results shown in the above table must  
22       be viewed as a whole rather than each as a stand-alone. It would be  
23       inappropriate to select any particular number from the summary table and  
24       infer EAI's equity costs from that number alone.

25

1 Q. DID YOU ADJUST YOUR RESULTS TO ACCOUNT FOR THE  
2 COMPANY'S INVESTMENT RISK RELATIVE TO THE INDUSTRY?

3 A. No, I did not. In my view, the Company's total investment risks are  
4 comparable to those of the industry at this time, assuming that the  
5 Company's Energy Cost Rider mechanism remains in place, as discussed  
6 further below and the Company is allowed full and current recovery of the  
7 FERC allocated costs. The Company's bonds are rated "Baa1" by  
8 Moody's and "A-" by Standard & Poor's, which is approximately equivalent  
9 to the industry average. The Company's Business Risk Score of 5 on a  
10 Standard & Poor's scale of 1 to 10, with 1 being the least risky, is  
11 comparable to the industry average of 5.1. Because the various costs of  
12 common equity estimates reflect the risk of the average vertically  
13 integrated electric utility and because the Company's total investment risks  
14 are comparable to those of the industry, the expected equity return results  
15 from the various comparable groups are applicable to the Company.

16

17 Q. DR. MORIN, WHAT IS YOUR FINAL CONCLUSION REGARDING EAI'S  
18 COST OF EQUITY CAPITAL?

19 A. Based on the results of all my analyses and the application of my  
20 professional judgment, it is my opinion that a just and reasonable return  
21 on common equity for EAI is 11.25 percent.

22

1   **V.   RISK RELATING TO RECOVERY OF FUEL AND PURCHASED**  
2   **POWER EXPENSES**

3   Q.   DR. MORIN, CAN YOU PLEASE COMMENT ON THE IMPACT OF THE  
4       COMPANY'S ENERGY COST RECOVERY RIDER, WHICH RECOVERS  
5       FUEL AND PURCHASED ENERGY EXPENSES, ON THE COMPANY'S  
6       BUSINESS RISK?

7   A.   Yes, certainly. Rider ECR serves to reimburse EAI for prudently-incurred  
8       fuel and purchased energy expenses in a manner that minimizes the  
9       negative financial effects caused by regulatory lag. Consideration of these  
10      energy expenses in a manner that lowers uncertainty and risk represents  
11      the mainstream position on this issue across the United States.  
12      Accordingly, the financial community relies on the presence of energy cost  
13      recovery mechanisms to protect investors from the variability of fuel and  
14      purchased power costs that can have a substantial impact on the credit  
15      profile of a utility. Rider ECR mitigates a portion of the risk and  
16      uncertainty related to the day-to-day management of a regulated utility's  
17      operations. Conversely, the absence of such protection would be factored  
18      into the Company's credit profile as a negative element which, in turn,  
19      would raise the Company's cost of capital.

20           The approval of energy cost recovery mechanisms by regulatory  
21      commissions is widespread in the utility business. Approval of fuel  
22      adjustment clauses, purchased water adjustment clauses, and purchased  
23      gas adjustment clauses has become the norm for regulated industries. All



1           else remaining constant, such clauses reduce investment risk on an  
2           absolute basis and constitute sound regulatory policy.

3           My assessment of EAI's business risk, hence of the Company's  
4           cost of common equity, is heavily dependent on the continued presence of  
5           the ECR. I believe that, in the absence of continued implementation of  
6           Rider ECR requested by EAI in another proceeding, EAI's financial  
7           condition would significantly deteriorate, its credit ratings would most likely  
8           be downgraded, and its customers would be at risk of having to pay higher  
9           rates due to access to capital becoming more expensive for EAI. This  
10          situation would have a substantial effect on EAI and its customers  
11          because of the magnitude of the energy cost component in its cost of  
12          service. I note that the Company's bonds are already under "negative  
13          outlook."

14          Recovery of prudently incurred costs expended on energy allows a  
15          regulated utility to serve its native load customers in a reliable manner  
16          while maintaining its financial integrity or strength. Since the cost of  
17          energy is both a significant component of EAI's operations as well as  
18          variable over time, debt and equity investors consider the risks underlying  
19          these factors in their determinations as to whether to provide funding and  
20          upon what terms within a particular jurisdiction.

21          I very strongly encourage the Commission not to terminate Rider  
22          ECR, and I believe that approval of EAI's request for continued  
23          implementation of its Rider ECR is fair to EAI, its customers, and

1 investors. I believe that the Rider ECR deals with the cost of fuel and  
2 purchased energy, as well as with the mix of resources, which can vary  
3 month-to-month and which can represent a considerable financial outlay,  
4 on a consistent basis, without need for recurring regulatory proceedings  
5 that are time-consuming, costly, and, significantly, create uncertainty  
6 within the financial community.

7

8 Q. WOULD TERMINATION OF RIDER ECR HAVE ANY IMPACT ON THE  
9 COMPANY'S COST OF COMMON EQUITY?

10 A. Yes, depending on whether there is any provision for some alternative  
11 mechanism for recovery of fuel and purchased power costs, there should  
12 be highly significant impacts on EAI's cost of common equity.

13 If Rider ECR were simply terminated, with no provision for recovery  
14 of on-going fuel and purchased power costs, the resulting increase in  
15 EAI's cost of common equity would be substantive. Given the proportion  
16 of fuel and purchased power costs as compared to total revenue  
17 requirement in this proceeding, the Company would quickly be incapable  
18 of acquiring incremental financing and would be expected to incur major  
19 financial deterioration.

20 If, on the other hand, the Commission were to terminate Rider ECR  
21 and instead include test year fuel and purchased power costs in base  
22 rates, the Company would be subject to significantly increased risks, and  
23 therefore would incur a significantly higher cost of common equity, than it

1           would incur under the continued, timely application of Rider ECR. All risk  
2           associated with changes in fuel and purchased power costs would  
3           immediately transfer to the Company, and its cost of common equity  
4           would increase.

5                     Only if an alternative mechanism to Rider ECR were approved that  
6           allowed for timely recovery of on-going fuel and purchased power costs,  
7           with carrying charges equal to the Company's overall required rate of  
8           return, would there be no impact on the cost of common equity.

9                     My recommended return is predicated on the assumption that the  
10          Commission will not terminate the Company's current Rider ECR as in the  
11          past, thus avoiding significantly increased risk to investors. Absent this  
12          mechanism, the Company's risk with regard to volatile fuel prices would  
13          be significantly enhanced and the investor-required rate of return on  
14          common equity correspondingly significantly higher.

15

1 **VI. IMPACT OF PURCHASED POWER CONTRACTS ON REQUIRED**  
2 **RETURN**

3 Q. DR. MORIN, DO PURCHASED POWER CONTRACTS AFFECT AN  
4 ELECTRIC UTILITY'S FINANCIAL RISK PROFILE?

5 A. Yes, they do. An electric utility with long-term purchased power contracts  
6 possesses higher financial risks than a utility without such contracts, all  
7 else remaining constant. A company's obligations pursuant to long-term  
8 purchased power contracts are comparable to long-term debt and are  
9 treated as such by investors and bond rating agencies. The same is true  
10 for leveraged lease arrangements. In a recent article in Standard and  
11 Poor's The Global Sector Review, dated May 8, 2003, S&P updated its  
12 criteria for capital structure treatment of power purchase agreements  
13 ("PPA"), noting that industry changes warranted "recognition of a higher  
14 debt equivalent when capitalizing PPAs." S&P explained that this more  
15 stringent treatment would be factored into its current policy of adjusting the  
16 debt/equity ratio of a company for debt equivalents:

17 "The principal capital structure ratio analyzed is total debt to  
18 total debt plus equity. However, analyzing debt leverage  
19 goes beyond the balance sheet and covers quasi-debt items  
20 and elements of hidden financial leverage. Non-capitalized  
21 leases, debt guarantees, receivables financing and  
22 purchased power contracts are all considered debt  
23 equivalents and are reflected as debt in calculating capital  
24 structure ratios."

25 The risk perceptions of the investment community and bond rating  
26 agencies are such that incremental long-term fixed obligations associated

1           with acquiring energy through off-system purchases increase a utility's  
2           financial risk. Clearly, if a company's purchased power contract  
3           obligations are converted to a debt equivalent, that company's effective  
4           debt ratio increases, and so does its risk.

5

6   Q.   DOES FINANCIAL THEORY PROVIDE A REASONABLE AND  
7           CONSISTENT METHOD OF ADJUSTING FOR THE INCREASED RISK  
8           AND RETURN ASSOCIATED WITH PURCHASED POWER  
9           CONTRACTS?

10   A.   Yes, it does. The cost of equity for a company with substantial purchased  
11           power contracts is higher because that company's effective leverage is  
12           higher than otherwise would be the case. It is a rudimentary tenet of basic  
13           finance that the greater the amount of financial risk borne by common  
14           shareholders, the greater the return required by shareholders in order to  
15           be compensated for the added financial risk imparted by the greater use of  
16           senior debt financing and/or debt equivalents. In other words, the greater  
17           the effective debt ratio, and consequently, the lower the effective common  
18           equity ratio, the greater the return required by equity investors.

19               Several researchers have studied the empirical relationship  
20           between the cost of capital and effective capital-structure changes.  
21           Comprehensive and rigorous empirical studies of the relationship between  
22           cost of capital and leverage for public utilities are summarized in Morin,

1        Regulatory Finance, Public Utilities Report, Inc., Arlington, VA, 1994,  
2        Chapter 17.

3                The results of empirical studies and theoretical studies indicate that  
4        equity costs increase from as little as 34 to as much as 237 basis points  
5        when the debt ratio increases by ten percentage points. The average  
6        increase is 138 basis points from the theoretical studies and 76 basis  
7        points from the empirical studies, or a range of 7.6 to 13.8 basis points per  
8        one percentage point increase in the debt ratio. The more recent studies  
9        indicate that the upper end of that range is more indicative of the effect on  
10       equity costs.

11

12    Q.    CAN YOU PROVIDE A NUMERICAL EXAMPLE OF THE MANNER IN  
13        WHICH DEBT EQUIVALENTS INCREASE THE COST OF EQUITY?

14    A.    Yes, I can. Consider an electric utility with a capital structure consisting of  
15        50 percent debt capital and 50 percent common equity capital without any  
16        debt equivalents, and whose cost of common equity has been determined  
17        to be 11 percent. For illustrative purposes, let us assume that long-term  
18        purchased power contracts raise the company's effective debt ratio from  
19        50 percent to 55 percent, indicating a significant increase in financial risk.  
20        An upward adjustment to the initial cost of common equity estimate of 11.0  
21        percent would be required to reflect this additional risk. Since the capital  
22        structure difference amounts to 5 percent, that is, 55 percent - 50 percent  
23        = 5 percent, the required upward adjustment to the cost of equity ranges

1 from 7.6 to 13.8 basis points times 5, which equals 38 to 69 basis points.  
2 The midpoint of this range is about 55 basis points. Therefore, in this  
3 particular example, the initial cost of equity of 11 percent would have to be  
4 adjusted upward by 55 basis points, raising the cost of equity from 11.00  
5 percent to 11.55 percent, in order to reflect the weaker effective capital  
6 structure engendered by the purchased power contract debt equivalents.  
7 As a general proposition, therefore, for each 1 percent reduction in the  
8 common equity ratio, viewed on a traditional capital structure basis, the  
9 cost of common equity would increase by approximately 11 basis points  
10 (i.e. 55 basis points/5 percent).

11  
12 **VII. CHANGING CAPITAL MARKET CONDITIONS**

13 Q. FINALLY, DR. MORIN, IF CAPITAL MARKET CONDITIONS CHANGE  
14 SIGNIFICANTLY BETWEEN THE DATE OF FILING YOUR PREPARED  
15 TESTIMONY AND THE DATE YOUR ORAL TESTIMONY IS  
16 PRESENTED, WOULD THIS CAUSE YOU TO REVISE YOUR  
17 ESTIMATED COST OF EQUITY?

18 A. Yes. Interest rates and security prices do change over time, and risk  
19 premiums change also, although much more sluggishly. If substantial  
20 changes were to occur between the filing date and the time my oral  
21 testimony is presented, I will update my testimony accordingly.

1 Q. DOES THIS CONCLUDE YOUR DIRECT TESTIMONY?

2 A. Yes, it does.



BEFORE THE  
ARKANSAS PUBLIC SERVICE COMMISSION

IN THE MATTER OF THE APPLICATION	)	
OF ENTERGY ARKANSAS, INC. FOR	)	DOCKET NO. 06-101-U
APPROVAL OF CHANGES IN RATES FOR	)	
RETAIL ELECTRIC SERVICE	)	

EAI EXHIBIT RAM-1

RESUME OF DR. ROGER A. MORIN

## **RESUME OF ROGER A. MORIN**

**(Spring 2006)**

**NAME:** Roger A. Morin

**ADDRESS:** 9 King Ave.  
Jekyll Island, GA 31527, USA

**TELEPHONE:** (912) 635-3233 business office  
(912) 635-3233 business fax  
(404) 229-2857 cellular  
(404) 651-2674 office-university

**E-MAIL ADDRESS:** profmorin@msn.com

**DATE OF BIRTH:** 3/5/1945

**PRESENT EMPLOYER:** Georgia State University  
Robinson College of Business  
Atlanta, GA 30303

**RANK:** Professor of Finance

**HONORS:** Professor of Finance for Regulated Industry  
Director Center for the Study of Regulated Industry,  
College of Business, Georgia State University.

### **EDUCATIONAL HISTORY**

- Bachelor of Electrical Engineering, McGill University, Montreal, Canada, 1967.
- Master of Business Administration, McGill University, Montreal, Canada, 1969.
- PhD in Finance & Econometrics, Wharton School of Finance, University of Pennsylvania, 1976.

## **EMPLOYMENT HISTORY**

- Lecturer, Wharton School of Finance, Univ. of Pa., 1972-3
- Assistant Professor, University of Montreal School of Business, 1973-1976.
- Associate Professor, University of Montreal School of Business, 1976-1979.
- Professor of Finance, Georgia State University, 1979-2005
- Professor of Finance for Regulated Industry and Director, Center for the Study of Regulated Industry, College of Business, Georgia State University, 1985-2005
- Visiting Professor of Finance, Amos Tuck School of Business, Dartmouth College, Hanover, N.H., 1986

## **OTHER BUSINESS ASSOCIATIONS**

- Communications Engineer, Bell Canada, 1962-1967.
- Member of the Board of Directors, Financial Research Institute of Canada, 1974-1980.
- Co-founder and Director Canadian Finance Research Foundation, 1977.
- Vice-President of Research, Garmaise-Thomson & Associates, Investment Management Consultants, 1980-1981.
- Executive Visions Inc., Board of Directors, Member
- Board of External Advisors, College of Business, Georgia State University, Member 1987-1991

**PROFESSIONAL CLIENTS**

AGL Resources

AT & T Communications

Alagasco - Energen

Alaska Anchorage Municipal Light & Power

Alberta Power Ltd.

Ameren

American Water Works Company

Ameritech

Arkansas Western Gas

Baltimore Gas & Electric – Constellation Energy

B.C. Telephone

B C GAS

Bell Canada

Bellcore

Bell South Corp.

Bruncor (New Brunswick Telephone)

Burlington-Northern

C & S Bank

Cajun Electric

Canadian Radio-Television & Telecomm. Commission

Canadian Utilities

Canadian Western Natural Gas

Cascade Natural Gas

Centel

Centra Gas

Central Illinois Light & Power Co.

**PROFESSIONAL CLIENTS (CONT'D)**

Central Telephone  
Central & South West Corp.  
Chattanooga Gas Company  
Cincinnati Gas & Electric  
Cinergy Corp.  
Citizens Utilities  
City Gas of Florida  
CN-CP Telecommunications  
Commonwealth Telephone Co.  
Columbia Gas System  
Consolidated Natural Gas  
Constellation Energy  
Delmarva Power & Light Co  
Deerpath Group  
Edison International  
Edmonton Power Company  
Elizabethtown Gas Co.  
Energen  
Engraph Corporation  
Entergy Corp.  
Entergy Arkansas Inc.  
Entergy Gulf States, Inc.  
Entergy Louisiana, Inc.  
Entergy New Orleans, Inc.  
First Energy  
Florida Water Association

**PROFESSIONAL CLIENTS (CONT'D)**

Fortis

Garmaise-Thomson & Assoc., Investment Consultants

Gaz Metropolitain

General Public Utilities

Georgia Broadcasting Corp.

Georgia Power Company

GTE California - Verizon

GTE Northwest Inc. - Verizon

GTE Service Corp. - Verizon

GTE Southwest Incorporated - Verizon

Gulf Power Company

Havasut Water Inc.

Hawaiian Electric Company

Heater Utilities – Aqua - America

Hope Gas Inc.

Hydro-Quebec

ICG Utilities

Illinois Commerce Commission

Island Telephone

Jersey Central Power & Light

Kansas Power & Light

KeySpan Energy

Manitoba Hydro

Maritime Telephone

Metropolitan Edison Co.

Minister of Natural Resources Province of Quebec

**PROFESSIONAL CLIENTS (CONT'D)**

Minnesota Power & Light  
Mississippi Power Company  
Missouri Gas Energy  
Mountain Bell  
Nevada Power Company  
New Brunswick Power  
Newfoundland Power Inc. - Fortis Inc.  
New Tel Enterprises Ltd.  
New York Telephone Co.  
Norfolk-Southern  
Northeast Utilities  
Northern Telephone Ltd.  
Northwestern Bell  
Northwestern Utilities Ltd.  
Nova Scotia Power – Emera Inc.  
Nova Scotia Utility and Review Board  
NUI Corp.  
NYNEX  
Oklahoma G & E  
Ontario Telephone Service Commission  
Orange & Rockland  
Pacific Northwest Bell  
People's Gas System Inc.  
People's Natural Gas  
Pennsylvania Electric Co.  
Pepco Holdings

**PROFESSIONAL CLIENTS (CONT'D)**

Price Waterhouse  
PSI Energy  
Public Service Electric & Gas  
Public Service of New Hampshire  
Puget Sound Electric Co.  
Quebec Telephone  
Regie de l'Energie du Quebec  
Rochester Telephone  
San Diego Gas & Electric  
SaskPower  
Sierra Pacific Power Company  
Southern Bell  
Southern States Utilities  
Southern Union Gas  
South Central Bell  
Sun City Water Company  
TECO Energy  
The Southern Company  
Touche Ross and Company  
TransEnergie  
Trans-Quebec & Maritimes Pipeline  
TXU Corp  
US WEST Communications  
Union Heat Light & Power  
Utah Power & Light  
Vermont Gas Systems Inc.



## **MANAGEMENT DEVELOPMENT AND PROFESSIONAL EXECUTIVE EDUCATION**

- Canadian Institute of Marketing, Corporate Finance, 1971-73
- Hydro-Quebec, "Capital Budgeting Under Uncertainty," 1974-75
- Institute of Certified Public Accountants, Mergers & Acquisitions, 1975-78
- Investment Dealers Association of Canada, 1977-78
- Financial Research Foundation, bi-annual seminar, 1975-79
- Advanced Management Research (AMR), faculty member, 1977-80
- Financial Analysts Federation, Educational chapter: "Financial Futures Contracts" seminar
- Exnet Inc. a.k.a. The Management Exchange Inc., faculty member 1981-2006  
National Seminars:

*Risk and Return on Capital Projects*  
*Cost of Capital for Regulated Utilities*  
*Capital Allocation for Utilities*  
*Alternative Regulatory Frameworks*  
*Utility Directors' Workshop*  
*Shareholder Value Creation for Utilities*  
*Real Options in Utility Capital Investments*  
*Fundamentals of Utility Finance in a Restructured Environment*  
*Contemporary Issues in Utility Finance*

- Georgia State University College of Business, Management Development Program, faculty member, 1981-1994

## **EXPERT TESTIMONY & UTILITY CONSULTING AREAS OF EXPERTISE**

Rate of Return

Capital Structure

Generic Cost of Capital

Costing Methodology

Depreciation

Flow-Through vs Normalization

Revenue Requirements Methodology  
Utility Capital Expenditures Analysis  
Risk Analysis  
Capital Allocation  
Divisional Cost of Capital, Unbundling  
Incentive Regulation & Alternative Regulatory Plans  
Shareholder Value Creation  
Value-Based Management

## **REGULATORY BODIES**

Federal Communications Commission  
Federal Energy Regulatory Commission  
Georgia Public Service Commission  
South Carolina Public Service Commission  
North Carolina Utilities Commission  
Pennsylvania Public Service Commission  
Ontario Telephone Service Commission  
Quebec Telephone Service Commission  
Newfoundland Board of Commissioners of Public Utilities  
Georgia Senate Committee on Regulated Industries  
Alberta Public Service Board  
Tennessee Regulatory Authority  
Oklahoma State Board of Equalization  
Mississippi Public Service Commission  
Minnesota Public Utilities Commission  
Canadian Radio-Television & Telecommunications Comm.  
New Brunswick Board of Public Commissioners

Alaska Public Utility Commission  
National Energy Board of Canada  
Florida Public Service Commission  
Montana Public Service Commission  
Arizona Corporation Commission  
Quebec Natural Gas Board  
Quebec Regie de l'Energie  
New York Public Service Commission  
Washington Utilities & Transportation Commission  
Manitoba Board of Public Utilities  
New Jersey Board of Public Utilities  
Alabama Public Service Commission  
Utah Public Service Commission  
Nevada Public Service Commission  
Louisiana Public Service Commission  
Colorado Public Utilities Board  
West Virginia Public Service Commission  
Ohio Public Utilities Commission  
California Public Service Commission  
Hawaii Public Service Commission  
Illinois Commerce Commission  
British Columbia Board of Public Utilities  
Indiana Utility Regulatory Commission  
Minnesota Public Utilities Commission  
Texas Public Utility Commission  
Michigan Public Service Commission  
Iowa Board of Public Utilities

Missouri Public Service Commission  
Arkansas Public Service Commission  
Hawaii Public Utility Commission  
New Hampshire Public Utility Commission  
Delaware Public Utility Commission  
Washington Utilities & Transportation Commission  
Virginia Public Service Commission

**SERVICE AS EXPERT WITNESS**

Southern Bell, So. Carolina PSC, Docket #81-201C  
Southern Bell, So. Carolina PSC, Docket #82-294C  
Southern Bell, North Carolina PSC, Docket #P-55-816  
Metropolitan Edison, Pennsylvania PUC, Docket #R-822249  
Pennsylvania Electric, Pennsylvania PUC, Docket #R-822250  
Georgia Power, Georgia PSC, Docket # 3270-U, 1981  
Georgia Power, Georgia PSC, Docket # 3397-U, 1983  
Georgia Power, Georgia PSC, Docket # 3673-U, 1987  
Georgia Power, F.E.R.C., Docket # ER 80-326, 80-327  
Georgia Power, F.E.R.C., Docket # ER 81-730, 80-731  
Georgia Power, F.E.R.C., Docket # ER 85-730, 85-731  
Bell Canada, CRTC 1987  
Northern Telephone, Ontario PSC  
GTE-Quebec Telephone, Quebec PSC, Docket 84-052B  
Newtel., Nfld. Brd of Public Commission PU 11-87  
CN-CP Telecommunications, CRTC  
Quebec Northern Telephone, Quebec PSC  
Edmonton Power Company, Alberta Public Service Board

Kansas Power & Light, F.E.R.C., Docket # ER 83-418  
NYNEX, FCC generic cost of capital Docket #84-800  
Bell South, FCC generic cost of capital Docket #84-800  
American Water Works - Tennessee, Docket #7226  
Burlington-Northern - Oklahoma State Board of Taxes  
Georgia Power, Georgia PSC, Docket # 3549-U  
GTE Service Corp., FCC Docket #84-200  
Mississippi Power Co., Miss. PSC, Docket U-4761  
Citizens Utilities, Ariz. Corp. Comm., D # U2334-86020  
Quebec Telephone, Quebec PSC, 1986, 1987, 1992  
Newfoundland L & P, Nfld. Brd. Publ Comm. 1987, 1991  
Northwestern Bell, Minnesota PSC, #P-421/CI-86-354  
GTE Service Corp., FCC Docket #87-463  
Anchorage Municipal Power & Light, Alaska PUC, 1988  
New Brunswick Telephone, N.B. PUC, 1988  
Trans-Quebec Maritime, Nat'l Energy Brd. of Cda, '88-92  
Gulf Power Co., Florida PSC, Docket #88-1167-EI  
Mountain States Bell, Montana PSC, #88-1.2  
Mountain States Bell, Arizona CC, #E-1051-88-146  
Georgia Power, Georgia PSC, Docket # 3840-U, 1989  
Rochester Telephone, New York PSC, Docket # 89-C-022  
Noverco - Gaz Metro, Quebec Natural Gas PSC, #R-3164-89  
GTE Northwest, Washington UTC, #U-89-3031  
Orange & Rockland, New York PSC, Case 89-E-175  
Central Illinois Light Company, ICC, Case 90-0127  
Peoples Natural Gas, Pennsylvania PSC, Case  
Gulf Power, Florida PSC, Case # 891345-EI

ICG Utilities, Manitoba BPU, Case 1989  
New Tel Enterprises, CRTC, Docket #90-15  
Peoples Gas Systems, Florida PSC  
Jersey Central Pwr & Light, N.J. PUB, Case ER 89110912J  
Alabama Gas Co., Alabama PSC, Case 890001  
Trans-Quebec Maritime Pipeline, Cdn. Nat'l Energy Board  
Mountain Bell, Utah PSC,  
Mountain Bell, Colorado PUB  
South Central Bell, Louisiana PS  
Hope Gas, West Virginia PSC  
Vermont Gas Systems, Vermont PSC  
Alberta Power Ltd., Alberta PUB  
Ohio Utilities Company, Ohio PSC  
Georgia Power Company, Georgia PSC  
Sun City Water Company  
Havas Water Inc.  
Centra Gas (Manitoba) Co.  
Central Telephone Co. Nevada  
AGT Ltd., CRTC 1992  
BC GAS, BCPUB 1992  
California Water Association, California PUC 1992  
Maritime Telephone 1993  
BCE Enterprises, Bell Canada, 1993  
Citizens Utilities Arizona gas division 1993  
PSI Resources 1993-5  
CILCORP gas division 1994  
GTE Northwest Oregon 1993

Stentor Group 1994-5  
Bell Canada 1994-1995  
PSI Energy 1993, 1994, 1995, 1999  
Cincinnati Gas & Electric 1994, 1996, 1999, 2004  
Southern States Utilities, 1995  
CILCO 1995, 1999, 2001  
Commonwealth Telephone 1996  
Edison International 1996, 1998  
Citizens Utilities 1997  
Stentor Companies 1997  
Hydro-Quebec 1998  
Entergy Gulf States Louisiana 1998, 1999, 2001, 2002, 2003  
Detroit Edison, 1999, 2003  
Entergy Gulf States, Texas, 2000, 2004  
Hydro Quebec TransEnergie, 2001, 2004  
Sierra Pacific Company, 2000, 2001, 2002  
Nevada Power Company, 2001  
Mid American Energy, 2001, 2002  
Entergy Louisiana Inc. 2001, 2002, 2004  
Mississippi Power Company, 2001, 2002  
Oklahoma Gas & Electric Company, 2002 -2003  
Public Service Electric & Gas, 2001, 2002  
NUI Corp (Elizabethtown Gas Company), 2002  
Jersey Central Power & Light, 2002  
San Diego Gas & Electric, 2002  
NB Power, 2002  
Entergy New Orleans, 2002

Hydro-Quebec Distribution 2002  
PSI Energy 2003  
Fortis – Newfoundland Power & Light 2002  
Emera – Nova Scotia Power 2004  
Hydro-Quebec TransEnergie 2004  
Hawaiian Electric 2004  
Missouri Gas Energy 2004  
AGL Resources 2004  
Arkansas Western Gas 2004  
Public Service of New Hampshire 2005  
Hawaiian Electric Company 2005  
Delmarva Power & Light Company 2005  
Union Heat Power & Light 2005  
Puget Sound Electric Co 2006-01-16  
Cascade Natural Gas 2006

### **PROFESSIONAL AND LEARNED SOCIETIES**

- Engineering Institute of Canada, 1967-1972
- Canada Council Award, recipient 1971 and 1972
- Canadian Association Administrative Sciences, 1973-80
- American Association of Decision Sciences, 1974-1978
- American Finance Association, 1975-2002
- Financial Management Association, 1978-2002



## **ACTIVITIES IN PROFESSIONAL ASSOCIATIONS AND MEETINGS**

- Chairman of meeting on "New Developments in Utility Cost of Capital", Southern Finance Association, Atlanta, Nov. 1982
- Chairman of meeting on "Public Utility Rate of Return", Southeastern Public Utility Conference, Atlanta, Oct. 1982
- Chairman of meeting on "Current Issues in Regulatory Finance", Financial Management Association, Atlanta, Oct. 1983
- Chairman of meeting on "Utility Cost of Capital", Financial Management Association, Toronto, Canada, Oct. 1984.
- Committee on New Product Development, FMA, 1985
- Discussant, "Tobin's Q Ratio", paper presented at Financial Management Association, New York, N.Y., Oct. 1986
- Guest speaker, "Utility Capital Structure: New Developments", National Society of Rate of Return Analysts 18th Financial Forum, Wash., D.C. Oct. 1986
- Opening address, "Capital Expenditures Analysis: Methodology vs Mythology," Bellcore Economic Analysis Conference, Naples Fla., 1988.

## **PAPERS PRESENTED:**

"An Empirical Study of Multi-Period Asset Pricing," annual meeting of Financial Management Assoc., Las Vegas Nevada, 1987.

"Utility Capital Expenditures Analysis: Net Present Value vs Revenue Requirements", annual meeting of Financial Management Assoc., Denver, Colorado, October 1985.

"Intervention Analysis and the Dynamics of Market Efficiency", annual meeting of Financial Management Assoc., San Francisco, Oct. 1982

"Intertemporal Market-Line Theory: An Empirical Study," annual meeting of Eastern Finance Assoc., Newport, R.I. 1981

"Option Writing for Financial Institutions: A Cost-Benefit Analysis", 1979 annual meeting Financial Research Foundation

"Free-lunch on the Toronto Stock Exchange", annual meeting of Financial Research Foundation of Canada, 1978.

"Simulation System Computer Software SIMFIN", HP International Business Computer Users Group, London, 1975.

"Inflation Accounting: Implications for Financial Analysis." Institute of Certified Public Accountants Symposium, 1979.

### **OFFICES IN PROFESSIONAL ASSOCIATIONS**

- President, International Hewlett-Packard Business Computers Users Group, 1977
- Chairman Program Committee, International HP Business Computers Users Group, London, England, 1975
- Program Coordinator, Canadian Assoc. of Administrative Sciences, 1976
- Member, New Product Development Committee, Financial Management Association, 1985-1986
- Reviewer: Journal of Financial Research  
Financial Management  
Financial Review  
Journal of Finance

### **PUBLICATIONS**

"Risk Aversion Revisited", Journal of Finance, Sept. 1983

"Hedging Regulatory Lag with Financial Futures," Journal of Finance, May 1983.  
(with G. Gay, R. Kolb)

"The Effect of CWIP on Cost of Capital," Public Utilities Fortnightly, July 1986.

"The Effect of CWIP on Revenue Requirements" Public Utilities Fortnightly, August 1986.

"Intervention Analysis and the Dynamics of Market Efficiency," Time-Series Applications, New York: North Holland, 1983. (with K. El-Sheshai)

"Market-Line Theory and the Canadian Equity Market," Journal of Business Administration, Jan. 1982, M. Brennan, editor

"Efficiency of Canadian Equity Markets," International Management Review, Feb. 1978.

"Intertemporal Market-Line Theory: An Empirical Test," Financial Review, Proceedings of the Eastern Finance Association, 1981.

## **BOOKS**

Utilities' Cost of Capital, Public Utilities Reports Inc., Arlington, Va., 1984.

Regulatory Finance, Public Utilities Reports Inc., Arlington, Va., 1994.

Driving Shareholder Value, McGraw-Hill, January 2001.

The New Regulatory Finance, forthcoming February 2006.

## **MONOGRAPHS**

Determining Cost of Capital for Regulated Industries, Public Utilities Reports, Inc., and The Management Exchange Inc., 1982 - 1993. (with V.L. Andrews)

Alternative Regulatory Frameworks, Public Utilities Reports, Inc., and The Management Exchange Inc., 1993. (with V.L. Andrews)

Risk and Return in Capital Projects, The Management Exchange Inc., 1980. (with B. Deschamps)

Utility Capital Expenditure Analysis, The Management Exchange Inc., 1983.

Regulation of Cable Television: An Econometric Planning Model, Quebec Department of Communications, 1978.

"An Economic & Financial Profile of the Canadian Cablevision Industry," Canadian Radio-Television & Telecommunication Commission (CRTC), 1978.

Computer Users' Manual: Finance and Investment Programs, University of Montreal Press, 1974, revised 1978.

Fiber Optics Communications: Economic Characteristics, Quebec Department of Communications, 1978.

"Canadian Equity Market Inefficiencies", Capital Market Research Memorandum, Garmaise & Thomson Investment Consultants, 1979.

### **MISCELLANEOUS CONSULTING REPORTS**

"Operational Risk Analysis: California Water Utilities," Calif. Water Association, 1993.

"Cost of Capital Methodologies for Independent Telephone Systems", Ontario Telephone Service Commission, March 1989.

"The Effect of CWIP on Cost of Capital and Revenue Requirements", Georgia Power Company, 1985.

"Costing Methodology and the Effect of Alternate Depreciation and Costing Methods on Revenue Requirements and Utility Finances", Gaz Metropolitan Inc., 1985.

"Simulated Capital Structure of CN-CP Telecommunications: A Critique", CRTC, 1977.

"Telecommunications Cost Inquiry: Critique", CRTC, 1977.

"Social Rate of Discount in the Public Sector", CRTC Policy Statement, 1974.

"Technical Problems in Capital Projects Analysis", CRTC Policy Statement, 1974.

## **RESEARCH GRANTS**

"Econometric Planning Model of the Cablevision Industry", International Institute of Quantitative Economics, CRTC.

"Application of the Averch-Johnson Model to Telecommunications Utilities", Canadian Radio-Television Commission. (CRTC)

"Economics of the Fiber Optics Industry", Quebec Dept. of Communications.

"Intervention Analysis and the Dynamics of Market Efficiency", Georgia State Univ. College of Business, 1981.

"Firm Size and Beta Stability", Georgia State University College of Business, 1982.

"Risk Aversion and the Demand for Risky Assets", Georgia State University College of Business, 1981.

Chase Econometrics, Interactive Data Corp., Research Grant, \$50,000 per annum, 1986-1989.

## **UNIVERSITY SERVICE**

- University Senate, elected departmental senator 1987-1989, 1998-2002
- Faculty Affairs Committee, elected departmental representative
- Professional Continuing Education Committee member
- Director Master in Science (Finance) Program
- Course Coordinator, Corporate Finance, MBA program
- Chairman, Corporate Finance Curriculum Committee
- Executive Education: Departmental Coordinator 2000

BEFORE THE  
ARKANSAS PUBLIC SERVICE COMMISSION

IN THE MATTER OF THE APPLICATION )  
OF ENTERGY ARKANSAS, INC. FOR )  
APPROVAL OF CHANGES IN RATES FOR )  
RETAIL ELECTRIC SERVICE )

DOCKET NO. 06-101-U

EAI EXHIBIT RAM-2

VERTICALLY INTEGRATED ELECTRIC UTILITIES BETA ESTIMATES

## VERTICALLY INTEGRATED ELECTRIC UTILITIES BETA ESTIMATES

Company Name	Industry	Beta
1 ALLETE	UTILCENT	
2 Alliant Energy	UTILCENT	0.85
3 Ameren Corp.	UTILCENT	0.75
4 Amer. Elec. Power	UTILCENT	1.20
5 Cen. Vermont Pub. Serv.	UTILEAST	0.60
6 Cleco Corp.	UTILCENT	1.20
7 Edison Int'l	UTILWEST	1.10
8 El Paso Electric	UTILWEST	0.70
9 Empire Dist. Elec.	UTILCENT	0.75
10 Energy East Corp.	UTILEAST	0.85
11 Entergy Corp.	UTILCENT	0.85
12 FirstEnergy Corp.	UTILEAST	0.75
13 FPL Group	UTILEAST	0.80
14 Green Mountain Pwr.	UTILEAST	0.60
15 Hawaiian Elec.	UTILWEST	0.70
16 IDACORP Inc.	UTILWEST	0.95
17 MGE Energy	UTILCENT	0.70
18 Northeast Utilities	UTILEAST	0.80
19 PG&E Corp.	UTILWEST	1.15
20 Pinnacle West Capital	UTILWEST	0.95
21 PNM Resources	UTILWEST	0.95
22 Progress Energy	UTILEAST	0.80
23 Puget Energy Inc.	UTILWEST	0.80
24 Southern Co.	UTILEAST	0.65
25 TECO Energy	UTILEAST	1.00
26 Wisconsin Energy	UTILCENT	0.75
27 Xcel Energy Inc.	UTILWEST	0.85
<b>AVERAGE</b>		<b>0.85</b>

Source: VLIA 03/2006

**MOODY'S ELECTRIC UTILITIES  
BETA ESTIMATES**

Company Name	Beta
1 Amer. Elec. Power	1.20
2 CH Energy Group	0.80
3 Consol. Edison	0.65
4 Constellation Energy	0.95
5 Dominion Resources	0.95
6 DPL Inc.	0.95
7 Duquesne Light Hldgs	0.85
8 Duke Energy	1.20
9 Energy East Corp.	0.85
10 Exelon Corp.	0.80
11 FirstEnergy Corp.	0.75
12 IDACORP Inc.	0.95
13 NiSource Inc.	0.80
14 OGE Energy	0.75
15 PPL Corp.	1.00
16 Progress Energy	0.80
17 Public Serv. Enterprise	0.90
18 Southern Co.	0.65
19 TECO Energy	1.00
20 Xcel Energy Inc.	0.85
AVERAGE	0.88
AVERAGE w/o AEP, Duke	0.85

Source: VLIA 4/2006



BEFORE THE  
ARKANSAS PUBLIC SERVICE COMMISSION

IN THE MATTER OF THE APPLICATION )  
OF ENTERGY ARKANSAS, INC. FOR )  
APPROVAL OF CHANGES IN RATES FOR )  
RETAIL ELECTRIC SERVICE )

DOCKET NO. 06-101-U

EAI EXHIBIT RAM-3  
MOODY'S ELECTRIC UTILITY COMMON STOCKS  
OVER LONG-TERM TREASURY BONDS  
ANNUAL LONG-TERM RISK PREMIUM ANALYSIS

**MOODY'S ELECTRIC UTILITY COMMON STOCKS  
OVER LONG-TERM TREASURY BONDS  
ANNUAL LONG-TERM RISK PREMIUM ANALYSIS**

Year	Long-Term 20 year						Moody's					
	Government	Maturity			Bond	Utility			Capital	Stock	Equity	
	Bond	Bond			Total	Stock			Gain/(Loss)	Total	Risk	
	<u>Yield</u>	<u>Value</u>	<u>Gain/Loss</u>	<u>Interest</u>	<u>Return</u>	<u>Index</u>	<u>Dividend</u>	<u>% Growth</u>	<u>Yield</u>	<u>Return</u>	<u>Premium</u>	
	-1	-2	-3	-4	-5	-6	-7	-8	-9	-10	-11	
1931	4.07%	1,000.00				43.23						
1932	3.15%	1,135.75	135.75	40.70	17.64%	39.42	2.63	-8.81%	6.08%	-2.73%	-20.37%	
1933	3.36%	969.60	-30.40	31.50	0.11%	28.73	1.95	-27.12%	4.95%	-22.17%	-22.28%	
1934	2.93%	1,064.73	64.73	33.60	9.83%	21.06	1.60	-26.70%	5.57%	-21.13%	-30.96%	
1935	2.76%	1,025.99	25.99	29.30	5.53%	36.06	1.32	71.23%	6.27%	77.49%	71.96%	
1936	2.55%	1,032.74	32.74	27.60	6.03%	41.60	1.48	15.36%	4.10%	19.47%	13.43%	
1937	2.73%	972.40	-27.60	25.50	-0.21%	24.24	1.74	-41.73%	4.18%	-37.55%	-37.34%	
1938	2.52%	1,032.83	32.83	27.30	6.01%	27.55	1.50	13.66%	6.19%	19.84%	13.83%	
1939	2.26%	1,041.65	41.65	25.20	6.68%	28.85	1.48	4.72%	5.37%	10.09%	3.41%	
1940	1.94%	1,052.84	52.84	22.60	7.54%	22.22	1.54	-22.98%	5.34%	-17.64%	-25.19%	
1941	2.04%	983.64	-16.36	19.40	0.30%	13.45	1.44	-39.47%	6.48%	-32.99%	-33.29%	
1942	2.46%	933.97	-66.03	20.40	-4.56%	14.29	1.26	6.25%	9.37%	15.61%	20.18%	
1943	2.48%	996.86	-3.14	24.60	2.15%	21.01	1.28	47.03%	8.96%	55.98%	53.84%	
1944	2.46%	1,003.14	3.14	24.80	2.79%	21.09	1.31	0.38%	6.24%	6.62%	3.82%	
1945	1.99%	1,077.23	77.23	24.60	10.18%	31.14	1.30	47.65%	6.16%	53.82%	43.63%	
1946	2.12%	978.90	-21.10	19.90	-0.12%	32.71	1.43	5.04%	4.59%	9.63%	9.75%	
1947	2.43%	951.13	-48.87	21.20	-2.77%	25.60	1.56	-21.74%	4.77%	-16.97%	-14.20%	
1948	2.37%	1,009.51	9.51	24.30	3.38%	26.20	1.60	2.34%	6.25%	8.59%	5.21%	
1949	2.09%	1,045.58	45.58	23.70	6.93%	30.57	1.66	16.68%	6.34%	23.02%	16.09%	
1950	2.24%	975.93	-24.07	20.90	-0.32%	30.81	1.76	0.79%	5.76%	6.54%	6.86%	
1951	2.69%	930.75	-69.25	22.40	-4.69%	33.85	1.88	9.87%	6.10%	15.97%	20.65%	
1952	2.79%	984.75	-15.25	26.90	1.17%	37.85	1.91	11.82%	5.64%	17.46%	16.29%	
1953	2.74%	1,007.66	7.66	27.90	3.56%	39.61	2.01	4.65%	5.31%	9.96%	6.40%	
1954	2.72%	1,003.07	3.07	27.40	3.05%	47.56	2.13	20.07%	5.38%	25.45%	22.40%	
1955	2.95%	965.44	-34.56	27.20	-0.74%	49.35	2.21	3.76%	4.65%	8.41%	9.15%	
1956	3.45%	928.19	-71.81	29.50	-4.23%	48.96	2.32	-0.79%	4.70%	3.91%	8.14%	
1957	3.23%	1,032.23	32.23	34.50	6.67%	50.30	2.43	2.74%	4.96%	7.70%	1.03%	
1958	3.82%	918.01	-81.99	32.30	-4.97%	66.37	2.50	31.95%	4.97%	36.92%	41.89%	
1959	4.47%	914.65	-85.35	38.20	-4.71%	65.77	2.61	-0.90%	3.93%	3.03%	7.74%	
1960	3.80%	1,093.27	93.27	44.70	13.80%	76.82	2.68	16.80%	4.07%	20.88%	7.08%	

Year	Long-Term 20 year				Moody's							
	Government Maturity				Electric							
	Bond	Bond			Bond	Utility			Capital	Stock	Equity	
	<u>Yield</u>	<u>Value</u>	<u>Gain/Loss</u>	<u>Interest</u>	<u>Return</u>	<u>Index</u>	<u>Dividend</u>	<u>% Growth</u>	<u>Yield</u>	<u>Return</u>	<u>Premium</u>	
	-1	-2	-3	-4	-5	-6	-7	-8	-9	-10	-11	
1961	4.15%	952.75	-47.25	38.00	-0.92%	99.32	2.81	29.29%	3.66%	32.95%	33.87%	
1962	3.95%	1,027.48	27.48	41.50	6.90%	96.49	2.97	-2.85%	2.99%	0.14%	-6.76%	
1963	4.17%	970.35	-29.65	39.50	0.99%	102.31	3.21	6.03%	3.33%	9.36%	8.37%	
1964	4.23%	991.96	-8.04	41.70	3.37%	115.54	3.43	12.93%	3.35%	16.28%	12.92%	
1965	4.50%	964.64	-35.36	42.30	0.69%	114.86	3.86	-0.59%	3.34%	2.75%	2.06%	
1966	4.55%	993.48	-6.52	45.00	3.85%	105.99	4.11	-7.72%	3.58%	-4.14%	-7.99%	
1967	5.56%	879.01	-120.99	45.50	-7.55%	98.19	4.34	-7.36%	4.09%	-3.26%	4.29%	
1968	5.98%	951.38	-48.62	55.60	0.70%	104.04	4.50	5.96%	4.58%	10.54%	9.84%	
1969	6.87%	904.00	-96.00	59.80	-3.62%	84.62	4.61	-18.67%	4.43%	-14.23%	-10.62%	
1970	6.48%	1,043.38	43.38	68.70	11.21%	88.59	4.70	4.69%	5.55%	10.25%	-0.96%	
1971	5.97%	1,059.09	59.09	64.80	12.39%	85.56	4.77	-3.42%	5.38%	1.96%	-10.42%	
1972	5.99%	997.69	-2.31	59.70	5.74%	83.61	4.87	-2.28%	5.69%	3.41%	-2.33%	
1973	7.26%	867.09	-132.91	59.90	-7.30%	60.87	5.01	-27.20%	5.99%	-21.21%	-13.90%	
1974	7.60%	965.33	-34.67	72.60	3.79%	41.17	4.83	-32.36%	7.93%	-24.43%	-28.22%	
1975	8.05%	955.63	-44.37	76.00	3.16%	55.66	4.97	35.20%	12.07%	47.27%	44.10%	
1976	7.21%	1,088.25	88.25	80.50	16.87%	66.29	5.18	19.10%	9.31%	28.40%	11.53%	
1977	8.03%	919.03	-80.97	72.10	-0.89%	68.19	5.54	2.87%	8.36%	11.22%	12.11%	
1978	8.98%	912.47	-87.53	80.30	-0.72%	59.75	5.81	-12.38%	8.52%	-3.86%	-3.13%	
1979	10.12%	902.99	-97.01	89.80	-0.72%	56.41	6.22	-5.59%	10.41%	4.82%	5.54%	
1980	11.99%	859.23	-140.77	101.20	-3.96%	54.42	6.58	-3.53%	11.66%	8.14%	12.09%	
1981	13.34%	906.45	-93.55	119.90	2.63%	57.20	6.99	5.11%	12.84%	17.95%	15.32%	
1982	10.95%	1,192.38	192.38	133.40	32.58%	70.26	7.43	22.83%	12.99%	35.82%	3.24%	
1983	11.97%	923.12	-76.88	109.50	3.26%	72.03	7.87	2.52%	11.20%	13.72%	10.46%	
1984	11.70%	1,020.70	20.70	119.70	14.04%	80.16	8.26	11.29%	11.47%	22.75%	8.71%	
1985	9.56%	1,189.27	189.27	117.00	30.63%	94.98	8.61	18.49%	10.74%	29.23%	-1.40%	
1986	7.89%	1,166.63	166.63	95.60	26.22%	113.66	8.89	19.67%	9.36%	29.03%	2.80%	
1987	9.20%	881.17	-118.83	78.90	-3.99%	94.24	9.12	-17.09%	8.02%	-9.06%	-5.07%	
1988	9.18%	1,001.82	1.82	92.00	9.38%	100.94	8.87	7.11%	9.41%	16.52%	7.14%	
1989	8.16%	1,099.75	99.75	91.80	19.16%	122.52	8.82	21.38%	8.74%	30.12%	10.96%	
1990	8.44%	973.17	-26.83	81.60	5.48%	117.77	8.79	-3.88%	7.17%	3.30%	-2.18%	
1991	7.30%	1,118.94	118.94	84.40	20.33%	144.02	8.95	22.29%	7.60%	29.89%	9.55%	
1992	7.26%	1,004.19	4.19	73.00	7.72%	141.06	9.05	-2.06%	6.28%	4.23%	-3.49%	
1993	6.54%	1,079.70	79.70	72.60	15.23%	146.70	8.99	4.00%	6.37%	10.37%	-4.86%	

Year	Long-Term 20 year				Moody's							
	Government Maturity				Bond		Electric		Capital		Stock	
	Bond	Bond			Total	Utility	Stock		Gain/(Loss)		Total	Equity
	<u>Yield</u>	<u>Value</u>	<u>Gain/Loss</u>	<u>Interest</u>	<u>Return</u>	<u>Index</u>	<u>Dividend</u>	<u>% Growth</u>	<u>Yield</u>	<u>Return</u>	<u>Premium</u>	
	-1	-2	-3	-4	-5	-6	-7	-8	-9	-10	-11	
1994	7.99%	856.40	-143.60	65.40	-7.82%	115.50	8.96	-21.27%	6.11%	-15.16%	-7.34%	
1995	6.03%	1,225.98	225.98	79.90	30.59%	142.90	9.06	23.72%	7.84%	31.57%	0.98%	
1996	6.73%	923.67	-76.33	60.30	-1.60%	136.00	9.06	-4.83%	6.34%	1.51%	3.11%	
1997	6.02%	1,081.92	81.92	67.30	14.92%	155.73	9.06	14.51%	6.66%	21.17%	6.25%	
1998	5.42%	1,072.71	72.71	60.20	13.29%	181.44	8.01	16.51%	5.14%	21.65%	8.36%	
1999	6.82%	848.41	-151.59	54.20	-9.74%	137.30	8.06	-24.33%	4.44%	-19.89%	-10.15%	
2000	5.58%	1,148.30	148.30	68.20	21.65%	227.09	8.71	65.40%	6.34%	71.74%	50.09%	
2001	5.75%	979.95	-20.05	55.80	3.57%	214.08	8.56	-5.73%	3.77%	-1.96%	-5.54%	

5.55%

Mean

Source: Mergent's (Moody's) Public Utility Manual 2002 December stock prices and dividends  
Dec. Bond yields from Ibbotson Associates 2002 Yearbook Table B-9 Long-Term Government Bonds Yields

December stock price, dividends from Moody's Public Utility Manual

BEFORE THE  
ARKANSAS PUBLIC SERVICE COMMISSION

IN THE MATTER OF THE APPLICATION )  
OF ENTERGY ARKANSAS, INC. FOR )  
APPROVAL OF CHANGES IN RATES FOR )  
RETAIL ELECTRIC SERVICE )

DOCKET NO. 06-101-U

EAI EXHIBIT RAM-4  
ELECTRIC UTILITIES HISTORICAL GROWTH RATES

## ELECTRIC UTILITIES HISTORICAL GROWTH RATES

Company Name	Industry	Earnings Growth 5-Year	Dividend Growth 5-Year	Book Value Growth 5-Year
1 ALLETE	UTILCENT			
2 Alliant Energy	UTILCENT	-3.0	-7.5	-1.5
3 Amer. Elec. Power	UTILCENT	3.5	-9.0	-3.5
4 Ameren Corp.	UTILCENT	1.5		4.0
5 Avista Corp.	UTILWEST	-3.5	-5.0	4.5
6 Black Hills	UTILWEST	4.5	4.0	17.0
7 Cen. Vermont Pub. Serv.	UTILEAST	8.5	0.5	2.0
8 CH Energy Group	UTILEAST	-1.5		2.0
9 Cinergy Corp.	UTILCENT	1.5	0.5	5.0
10 Cleco Corp.	UTILCENT	1.0	2.0	4.0
11 Consol. Edison	UTILEAST	-2.0	1.0	2.5
12 Constellation Energy	UTILEAST	6.0	-9.0	4.5
13 Dominion Resources	UTILEAST	11.0		4.5
14 DPL Inc.	UTILCENT	-1.0	0.5	-3.5
15 DTE Energy	UTILCENT	-2.0		3.5
16 Duke Energy	UTILEAST	-4.5		7.5
17 Duquesne Light Hldgs	UTILEAST	-14.5	-5.5	-17.5
18 Edison Int'l	UTILWEST		-9.0	8.5
19 Empire Dist. Elec.	UTILCENT	-5.0		2.0
20 Energy East Corp.	UTILEAST	-0.5	5.5	5.5
21 Entergy Corp.	UTILCENT	11.0	1.5	5.5
22 Exelon Corp.	UTILEAST	6.5		
23 FirstEnergy Corp.	UTILEAST	1.0	2.0	6.0
24 Florida Public Utilities	UTILEAST	-0.5	4.5	8.0
25 FPL Group	UTILEAST	3.5	4.5	6.0
26 Green Mountain Pwr.	UTILEAST	37.5	-6.5	-0.5
27 Hawaiian Elec.	UTILWEST	1.0		2.5
28 IDACORP Inc.	UTILWEST	-3.0	-0.5	4.0
29 Maine & Maritimes Corp	UTILEAST	20.0	6.5	6.0
30 MDU Resources	UTILWEST	10.5	5.0	13.0
31 MGE Energy	UTILCENT	4.0	1.0	5.0
32 NiSource Inc.	UTILCENT		1.0	7.0
33 Northeast Utilities	UTILEAST		37.5	2.0
34 NSTAR	UTILEAST	4.0	1.0	2.0
35 OGE Energy	UTILCENT	-2.0		1.5

Company Name	Industry	Earnings Growth 5-Year	Dividend Growth 5-Year	Book Value Growth 5-Year
36 Otter Tail Corp.	UTILCENT	2.0	2.0	7.5
37 Pepco Holdings	UTILEAST			
38 PG&E Corp.	UTILWEST	-20.5		-8.0
39 Pinnacle West Capital	UTILWEST	-3.0	7.0	4.0
40 PNM Resources	UTILWEST	-2.0	4.5	5.0
41 PPL Corp.	UTILEAST	8.5	8.5	12.0
42 Progress Energy	UTILEAST	5.5	3.0	8.5
43 Public Serv. Enterprise	UTILEAST	5.0		0.5
44 Puget Energy Inc.	UTILWEST	-5.5	-10.5	0.5
45 SCANA Corp.	UTILEAST	7.0	2.0	3.0
46 Sempra Energy	UTILWEST	14.0	-8.5	6.0
47 Southern Co.	UTILEAST	2.5	1.0	-1.5
48 TECO Energy	UTILEAST	-11.0	-3.5	-2.0
49 UniSource Energy	UTILWEST	5.0		12.0
50 UNITIL Corp.	UTILEAST	-1.5		0.5
51 Vectren Corp.	UTILCENT	1.0	3.0	3.5
52 Westar Energy	UTILCENT	-1.5	-14.5	-11.0
53 Wisconsin Energy	UTILCENT	9.5	-12.0	3.5
54 WPS Resources	UTILCENT	11.0	2.0	8.5
55 Xcel Energy Inc.	UTILWEST	-9.5	-9.0	-5.0
<b>AVERAGE</b>		<b>2.2</b>	<b>0.0</b>	<b>3.2</b>

Source: Value Line Investment Analyzer 4/2006

BEFORE THE  
ARKANSAS PUBLIC SERVICE COMMISSION

IN THE MATTER OF THE APPLICATION	)	
OF ENTERGY ARKANSAS, INC. FOR	)	DOCKET NO. 06-101-U
APPROVAL OF CHANGES IN RATES FOR	)	
RETAIL ELECTRIC SERVICE	)	

EAI EXHIBIT RAM-5  
STANDARD & POOR'S VERTICALLY INTEGRATED UTILITIES



## Integrated Electric, Gas, and Combination Utilities

	Company	Parent
1	AGL Resources Inc	AGL Resources Inc
2	Allete Inc.	Allete Inc.
3	Wisconsin Power & Light Co.	Alliant
4	Interstate Power & Light Co.	Alliant
5	Central Illinois Light Co.	Ameren Corp
6	CILCORP	Ameren Corp
7	Union Electric Co.	Ameren Corp
8	Ameren Corp.	Ameren Corp
9	Kentucky Power Co.	American Electric Power
10	Appalachian Power Co.	American Electric Power
11	Public Service Co. of Oklahoma	American Electric Power
12	Southwestern Electric Power Co.	American Electric Power
13	Atmos Energy Corp.	Atmos
14	Black Hills Power Inc.	Black Hills
15	Central Vermont Public Service	Central Vermont
16	Cincinnati Gas & Electric Co.	Cinergy Corp.
17	PSI Energy Inc.	Cinergy Corp.
18	Union Light Heat & Power Co.	Cinergy Corp.
19	Cleco Power LLC	CLECO
20	Virginia Electric & Power Co	Dominion Resources
21	Detroit Edison Co	DTE Energy Company
22	Michigan Consolidated Gas Co.	DTE Energy Company
23	Duke Energy Field Services LLC	Duke Energy
24	Southern California Edison Co.	Edison International
25	El Paso Electric Co.	El Paso Corp
26	Empire District Electric Co.	Empire District Electric Co.
27	Energen Corp	Energen Corp
28	RGS Energy Group Inc.	Energy East Corporation
29	Rochester Gas & Electric Corp.	Energy East Corp.
30	Energy East Corp.	Energy East Corp.
31	Entergy Gulf States Inc.	Entergy Corporation
32	Entergy New Orleans Inc.	Entergy Corporation
33	Entergy Mississippi Inc.	Entergy Corporation

<b>Company</b>	<b>Parent</b>
34 Entergy Louisiana Inc,	Entergy Corporation
35 Entergy Arkansas Inc.	Entergy Corporation
36 System Energy Resources Inc.	Entergy Corporation
37 Equitable Resources Inc.	Equitable Resources Inc.
38 Ohio Edison Co	FirstEnergy
39 Toledo Edison Co.	FirstEnergy
40 Cleveland Electric Illuminating Co.	FirstEnergy
41 Pennsylvania Power Co.	FirstEnergy
42 Florida Power & Light Co.	FPL Group Inc
43 Kansas City Power & Light Co.	Great Plains Energy
44 Green Mountain Power Corp.	Green Mountain Power
45 Hawaiian Electric Co. Inc.	Hawaiian Electric Industries Inc
46 Idaho Power Co.	IDACORP
47 IDACORP Inc.	IDACORP Inc.
48 Kaneb Pipe Line OperPartnership L.P.	Kaneb Pipe Line LP
49 Kentucky Utilities Co.	LG&E Energy Corp
50 Montana-Dakota Utilities Co.	MDU Resources
51 Madison Gas & Electric Co.	MGE Energy
52 MidAmerican Energy Co	MidAmerican Energy Holding Co
53 National Fuel Gas Co.	National Fuel Gas Co
54 Northern Indiana Public Service Co.	NiSource
55 Columbia Energy Group	NiSource
56 NiSource Inc.	NiSource Inc.
57 Public Service Co. of New Hampshire	Northeast Utilities System
58 Northern Border Partners L.P.	Northern Plains
59 Enogex Inc.	OGE Energy
60 Oklahoma Gas & Electric Co.	OGE Energy Corp
61 Portland General Electric Co.	Oregon Electric Utility Co
62 Pacific Gas & Electric Co.	PG&E National Energy Group Inc
63 Arizona Public Service Co.	Pinnacle West Capital Corp.
64 Pinnacle West Capital Corp.	Pinnacle West Capital Corp.
65 Public Service Co. of New Mexico	PNM Resources
66 PNM Resources Inc.	PNM Resources Inc.
67 Louisville Gas & Electric Co.	Powergen Plc
68 Progress Energy Carolinas Inc.	Progress Energy Inc
69 Progress Energy Florida	Progress Energy Inc

	<b>Company</b>	<b>Parent</b>
70	Puget Energy Inc.	Puget Energy
71	Puget Sound Energy Inc.	Puget Energy
72	Questar Market Resources Inc.	Questar Corp
73	Questar Corp	Questar Corp
74	SCANA Corp.	SCANA Corp.
75	South Carolina Electric & Gas Co.	SCANA Corp.
76	PacifiCorp	Scottish Power Group
77	San Diego Gas & Electric Co	Sempra Energy
78	Southern Co.	Southern Company
79	Alabama Power Co	Southern Company
80	Georgia Power Co	Southern Company
81	Savannah Electric & Power Co	Southern Company
82	Gulf Power Co.	Southern Company
83	Mississippi Power Co	Southern Company
84	Tampa Electric Co.	TECO Energy Inc
85	TXU U.S. Holdings Co.	TXU
86	Vectren Utility Holdings Inc.	Vectren Corporation
87	Southern Indiana Gas & Electric Co.	Vectren Corporation
88	Wisconsin Electric Power Co.	Wisconsin Energy Corp.
89	Wisconsin Energy Corp.	Wisconsin Energy Corp.
90	Wisconsin Public Service Corp.	WPS Resources
91	Southwestern Public Service Co.	XCEL Energy Inc
92	Public Service Co. of Colorado	XCEL Energy Inc
93	Northern States Power Wisconsin	XCEL Energy Inc
94	Northern States Power Co.	XCEL Energy Inc
95	Xcel Energy Inc.	XCEL Energy Inc

## Integrated Electric Utilities

Company	Parent
1 Allete Inc.	Allete Inc.
2 Wisconsin Power & Light Co.	Alliant
3 Interstate Power & Light Co.	Alliant
4 Central Illinois Light Co.	Ameren Corp
5 CILCORP	Ameren Corp
6 Union Electric Co.	Ameren Corp
7 Ameren Corp.	Ameren Corp
8 Kentucky Power Co.	American Electric Power
9 Appalachian Power Co.	American Electric Power
10 Public Service Co. of Oklahoma	American Electric Power
11 Southwestern Electric Power Co.	American Electric Power
12 Black Hills Power Inc.	Black Hills
13 Central Vermont Public Service	Central Vermont
14 Cincinnati Gas & Electric Co.	Cinergy Corp.
15 PSI Energy Inc.	Cinergy Corp.
16 Union Light Heat & Power Co.	Cinergy Corp.
17 Cleco Power LLC	CLECO
18 Virginia Electric& Power Co	Dominion Resources
19 Detroit Edison Co	DTE Energy Company
20 Michigan Consolidated Gas Co.	DTE Energy Company
21 Duke Energy Field Services LLC	Duke Energy
22 Southern California Edison Co.	Edison International
23 El Paso Electric Co.	El Paso Corp
24 Empire District Electric Co.	Empire District Electric Co.
25 RGS Energy Group Inc.	Energy East Corporation
26 Rochester Gas & Electric Corp.	Energy East Corp.
27 Energy East Corp.	Energy East Corp.
28 Entergy Gulf States Inc.	Entergy Corporation
29 Entergy New Orleans Inc.	Entergy Corporation
30 Entergy Mississippi Inc.	Entergy Corporation
31 Entergy Louisiana Inc,	Entergy Corporation
32 Entergy Arkansas Inc.	Entergy Corporation
33 System Energy Resources Inc.	Entergy Corporation

<b>Company</b>	<b>Parent</b>
34 Ohio Edison Co	FirstEnergy
35 Toledo Edison Co.	FirstEnergy
36 Cleveland Electric Illuminating Co.	FirstEnergy
37 Pennsylvania Power Co.	FirstEnergy
38 Florida Power & Light Co.	FPL Group Inc
39 Kansas City Power & Light Co.	Great Plains Energy
40 Green Mountain Power Corp.	Green Mountain Power
41 Hawaiian Electric Co. Inc.	Hawaiian Electric Industries Inc
42 Idaho Power Co.	IDACORP
43 IDACORP Inc.	IDACORP Inc.
44 Montana-Dakota Utilities Co.	MDU Resources
45 Madison Gas & Electric Co.	MGE Energy
46 Public Service Co. of New Hampshire	Northeast Utilities System
47 Enogex Inc.	OGE Energy
48 Oklahoma Gas & Electric Co.	OGE Energy Corp
49 Pacific Gas & Electric Co.	PG&E Corp
50 Arizona Public Service Co.	Pinnacle West Capital Corp.
51 Pinnacle West Capital Corp.	Pinnacle West Capital Corp.
52 Public Service Co. of New Mexico	PNM Resources
53 PNM Resources Inc.	PNM Resources Inc.
54 Progress Energy Carolinas Inc.	Progress Energy Inc
55 Progress Energy Florida	Progress Energy Inc
56 Puget Energy Inc.	Puget Energy
57 Puget Sound Energy Inc.	Puget Energy
58 SCANA Corp.	SCANA Corp.
59 South Carolina Electric & Gas Co.	SCANA Corp.
60 San Diego Gas & Electric Co	Sempra Energy
61 Southern Co.	Southern Company
62 Alabama Power Co	Southern Company
63 Georgia Power Co	Southern Company
64 Savannah Electric & Power Co	Southern Company
65 Gulf Power Co.	Southern Company
66 Mississippi Power Co	Southern Company
67 Tampa Electric Co.	TECO Energy Inc
68 TXU U.S. Holdings Co.	TXU

	<b>Company</b>	<b>Parent</b>
69	Vectren Utility Holdings Inc.	Vectren Corporation
70	Southern Indiana Gas & Electric Co.	Vectren Corporation
71	Wisconsin Electric Power Co.	Wisconsin Energy Corp.
72	Wisconsin Energy Corp.	Wisconsin Energy Corp.
73	Wisconsin Public Service Corp.	WPS Resources
74	Southwestern Public Service Co.	XCEL Energy Inc
75	Public Service Co. of Colorado	XCEL Energy Inc
76	Northern States Power Wisconsin	XCEL Energy Inc
77	Northern States Power Co.	XCEL Energy Inc
78	Xcel Energy Inc.	XCEL Energy Inc

Eliminated gas companies, UK utilities, partnerships, non-traded

## Publicly-Traded Integrated Electric Utilities

Company	Parent
1 Allete Inc.	Allete Inc.
2 Wisconsin Power & Light Co.	Alliant
3 Central Illinois Light Co.	Ameren Corp
4 Kentucky Power Co.	American Electric Power
5 Black Hills Power Inc.	Black Hills
6 Cincinnati Gas & Electric Co.	Cinergy Corp.
7 Cleco Power LLC	CLECO
8 Virginia Electric & Power Co	Dominion Resources
9 Detroit Edison Co	DTE Energy Company
10 Duke Energy Field Services LLC	Duke Energy
11 Southern California Edison Co.	Edison International
12 El Paso Electric Co.	El Paso Corp
13 Empire District Electric Co.	Empire District Electric Co.
14 RGS Energy Group Inc.	Energy East Corporation
15 Entergy Gulf States Inc.	Entergy Corporation
16 Ohio Edison Co	FirstEnergy
17 Florida Power & Light Co.	FPL Group Inc
18 Kansas City Power & Light Co.	Great Plains Energy
19 Hawaiian Electric Co. Inc.	Hawaiian Electric Industries Inc
20 Idaho Power Co.	IDACORP
21 Montana-Dakota Utilities Co.	MDU Resources
22 Madison Gas & Electric Co.	MGE Energy
23 Public Service Co. of New Hampshire	Northeast Utilities System
24 Enogex Inc.	OGE Energy
25 Pacific Gas & Electric Co.	PG&E Corp
26 Arizona Public Service Co.	Pinnacle West Capital Corp.
27 Public Service Co. of New Mexico	PNM Resources
28 Progress Energy Carolinas Inc.	Progress Energy Inc
29 Puget Energy Inc.	Puget Energy
30 SCANA Corp.	SCANA Corp.
31 San Diego Gas & Electric Co	Sempra Energy
32 Southern Co.	Southern Company
33 Tampa Electric Co.	TECO Energy Inc

	<b>Company</b>	<b>Parent</b>
34	TXU U.S. Holdings Co.	TXU
35	Vectren Utility Holdings Inc.	Vectren Corporation
36	Wisconsin Electric Power Co.	Wisconsin Energy Corp.
37	Wisconsin Public Service Corp.	WPS Resources
38	Southwestern Public Service Co.	XCEL Energy Inc

Eliminated gas companies, UK utilities, partnerships, non-traded  
Duplicate parents deleted

Central Vermont and Green Mountain Power eliminated market cap < \$500M



## **Publicly-Traded Integrated Electric Utilities Predominant Regulated Utility Operations**

- 1 ALLETE
- 2 Alliant Energy
- 3 Ameren Corp.
- 4 Amer. Elec. Power
- 5 Cinergy Corp.
- 6 Cleco Corp.
- 7 Edison Int'l
- 8 El Paso Electric
- 9 Empire Dist. Elec.
- 10 Energy East Corp.
- 11 Entergy Corp.
- 12 FirstEnergy Corp.
- 13 FPL Group
- 14 Hawaiian Elec.
- 15 IDACORP Inc.
- 16 MGE Energy
- 17 Northeast Utilities
- 18 PG&E Corp.
- 19 Pinnacle West Capital
- 20 PNM Resources
- 21 Progress Energy
- 22 Puget Energy Inc.
- 23 Southern Co.
- 24 TECO Energy
- 25 Wisconsin Energy
- 26 Xcel Energy Inc.

BEFORE THE  
ARKANSAS PUBLIC SERVICE COMMISSION

IN THE MATTER OF THE APPLICATION )  
OF ENTERGY ARKANSAS, INC. FOR )  
APPROVAL OF CHANGES IN RATES FOR )  
RETAIL ELECTRIC SERVICE )

DOCKET NO. 06-101-U

EAI EXHIBIT RAM-6  
VERTICALLY INTEGRATED ELECTRIC UTILITIES DCF ANALYSIS  
VALUE LINE GROWTH PROJECTIONS

## S&P'S VERTICALLY INTEGRATED ELECTRIC UTILITIES DCF ANALYSIS: VALUE LINE GROWTH PROJECTIONS

Company	% Current Divid Yield (1)	Proj EPS Growth (2)
1 ALLETE	3.2	
2 Alliant Energy	3.6	6.0
3 Ameren Corp.	5.0	2.5
4 Amer. Elec. Power	4.4	2.5
5 Cleco Corp.	4.0	4.5
6 Edison Int'l	2.7	10.5
7 El Paso Electric	0.0	18.5
8 Empire Dist. Elec.	5.8	6.5
9 Energy East Corp.	4.8	4.0
10 Entergy Corp.	3.1	5.0
11 FirstEnergy Corp.	3.6	8.5
12 FPL Group	3.8	6.5
13 Hawaiian Elec.	4.6	2.5
14 IDACORP Inc.	3.7	4.5
15 MGE Energy	4.2	5.0
16 Northeast Utilities	3.5	9.0
17 PG&E Corp.	3.4	26.5
18 Pinnacle West Capital	5.1	5.5
19 PNM Resources	3.6	7.0
20 Progress Energy	5.5	
21 Puget Energy Inc.	4.7	5.5
22 Southern Co.	4.7	5.0
23 TECO Energy	4.6	8.5
24 Wisconsin Energy	2.3	5.0
25 Xcel Energy Inc.	4.8	7.5
<b>AVERAGE</b>	3.9	7.2

Notes:

Column 1, 2: Value Line Investment Analyzer, 4/2006

## S&P'S VERTICALLY INTEGRATED ELECTRIC UTILITIES DCF ANALYSIS: VALUE LINE GROWTH PROJECTIONS

Company	% Current Divid Yield (1)	Proj EPS Growth (2)	% Expected Divid Yield (3)	Cost of Equity (4)	ROE (5)
1 Alliant Energy	3.6	6.0	3.8	9.8	10.0
2 Ameren Corp.	5.0	2.5	5.1	7.6	7.9
3 Amer. Elec. Power	4.4	2.5	4.5	7.0	7.2
4 Cleco Corp.	4.0	4.5	4.2	8.7	8.9
5 Edison Int'l	2.7	10.5	3.0	13.5	13.6
6 Empire Dist. Elec.	5.8	6.5	6.1	12.6	13.0
7 Energy East Corp.	4.8	4.0	5.0	9.0	9.3
8 Entergy Corp.	3.1	5.0	3.3	8.3	8.5
9 FirstEnergy Corp.	3.6	8.5	3.9	12.4	12.6
10 FPL Group	3.8	6.5	4.0	10.5	10.7
11 Hawaiian Elec.	4.6	2.5	4.7	7.2	7.4
12 IDACORP Inc.	3.7	4.5	3.9	8.4	8.6
13 MGE Energy	4.2	5.0	4.4	9.4	9.6
14 Northeast Utilities	3.5	9.0	3.8	12.8	13.0
15 Pinnacle West Capital	5.1	5.5	5.3	10.8	11.1
16 PNM Resources	3.6	7.0	3.9	10.9	11.1
17 Puget Energy Inc.	4.7	5.5	5.0	10.5	10.7
18 Southern Co.	4.7	5.0	4.9	9.9	10.2
19 TECO Energy	4.6	8.5	5.0	13.5	13.8
20 Wisconsin Energy	2.3	5.0	2.4	7.4	7.5
21 Xcel Energy Inc.	4.8	7.5	5.2	12.7	12.9
<b>AVERAGE</b>	<b>4.1</b>		<b>4.4</b>	<b>10.1</b>	<b>10.4</b>

**Notes:**

Column 1, 2: Value Line Investment Analyzer, 4/2006

Column 3 = Column 1 times (1 + Column 2/100)

Column 4 = Column 3 + Column 2

Column 5 = (Column 3 / 0.95) + Column 2

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EAI EXHIBIT RAM-7

VERTICALLY INTEGRATED ELECTRIC UTILITIES DCF ANALYSIS:

ANALYSTS' GROWTH FORECASTS

## S&P'S VERTICALLY INTEGRATED ELECTRIC UTILITIES DCF ANALYSIS: ANALYSTS' GROWTH FORECASTS

Company	% Current Divid Yield (1)	Analysts' Growth Forecast (2)
1 ALLETE	3.2	6.8
2 Alliant Energy	3.6	4.0
3 Ameren Corp.	5.0	6.0
4 Amer. Elec. Power	4.4	3.0
5 Cleco Corp.	4.0	4.0
6 Edison Int'l	2.7	7.8
7 El Paso Electric	0.0	15.0
8 Empire Dist. Elec.	5.8	
9 Energy East Corp.	4.8	4.5
10 Entergy Corp.	3.1	7.4
11 FirstEnergy Corp.	3.6	4.8
12 FPL Group	3.8	6.5
13 Hawaiian Elec.	4.6	5.2
14 IDACORP Inc.	3.7	4.5
15 MGE Energy	4.2	
16 Northeast Utilities	3.5	8.7
17 PG&E Corp.	3.4	7.0
18 Pinnacle West Capital	5.1	6.8
19 PNM Resources	3.6	8.3
20 Progress Energy	5.5	3.8
21 Puget Energy Inc.	4.7	7.0
22 Southern Co.	4.7	4.8
23 TECO Energy	4.6	5.7
24 Wisconsin Energy	2.3	7.2
25 Xcel Energy Inc.	4.8	4.2

Notes:

Column 1: Value Line Investment Analyzer, 4/2006

Column 2: Zacks long-term earnings growth forecast, 4/2006

## S&P'S VERTICALLY INTEGRATED ELECTRIC UTILITIES DCF ANALYSIS: ANALYSTS' GROWTH FORECASTS

Company	% Current Divid Yield (1)	Analysts' Growth Forecast (2)	% Expected Divid Yield (3)	Cost of Equity (4)	ROE (5)
1 ALLETE	3.2	6.8	3.4	10.1	10.3
2 Alliant Energy	3.6	4.0	3.7	7.7	7.9
3 Ameren Corp.	5.0	6.0	5.3	11.3	11.6
4 Amer. Elec. Power	4.4	3.0	4.5	7.5	7.7
5 Cleco Corp.	4.0	4.0	4.1	8.1	8.4
6 Edison Int'l	2.7	7.8	2.9	10.7	10.9
7 Energy East Corp.	4.8	4.5	5.0	9.5	9.8
8 Entergy Corp.	3.1	7.4	3.4	10.8	11.0
9 FirstEnergy Corp.	3.6	4.8	3.8	8.6	8.8
10 FPL Group	3.8	6.5	4.0	10.4	10.7
11 Hawaiian Elec.	4.6	5.2	4.8	10.0	10.2
12 IDACORP Inc.	3.7	4.5	3.9	8.4	8.6
13 Northeast Utilities	3.5	8.7	3.8	12.5	12.7
14 PG&E Corp.	3.4	7.0	3.6	10.6	10.8
15 Pinnacle West Capita	5.1	6.8	5.4	12.2	12.4
16 PNM Resources	3.6	8.3	3.9	12.2	12.4
17 Progress Energy	5.5	3.8	5.7	9.4	9.7
18 Puget Energy Inc.	4.7	7.0	5.1	12.1	12.3
19 Southern Co.	4.7	4.8	4.9	9.6	9.9
20 TECO Energy	4.6	5.7	4.9	10.6	10.8
21 Wisconsin Energy	2.3	7.2	2.5	9.7	9.8
22 Xcel Energy Inc.	4.8	4.2	5.0	9.2	9.4
<b>AVERAGE</b>	4.0	5.8	4.3	10.1	10.3

**Notes:**

Column 1: Value Line Investment Analyzer, 4/2006

Column 2: Zacks long-term earnings growth forecast, 4/2006

Column 3 = Column 1 times (1 + Column 2/100)

Column 4 = Column 3 + Column 2

Column 5 = (Column 3 / 0.95) + Column 2

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DOCKET NO. 06-101-U

EAI EXHIBIT RAM-8

MOODY'S ELECTRIC UTILITIES DCF ANALYSIS:

VALUE LINE GROWTH FORECASTS



## MOODY'S ELECTRIC UTILITIES DCF ANALYSIS: VALUE LINE GROWTH PROJECTIONS

Company	% Current Divid Yield (1)	Proj EPS Growth (2)
1 Amer. Elec. Power	4.1	2.0
2 CH Energy Group	4.4	3.5
3 Cinergy Corp.	4.5	4.0
4 Consol. Edison	5.0	2.5
5 Constellation Energy	2.6	13.5
6 Dominion Resources	3.7	8.0
7 DPL Inc.	3.7	1.0
8 Duquesne Light Hldgs	5.8	4.0
9 Duke Energy	4.5	8.5
10 Energy East Corp.	4.8	4.0
11 Exelon Corp.	3.0	7.0
12 FirstEnergy Corp.	3.6	8.5
13 IDACORP Inc.	3.7	4.5
14 NiSource Inc.	4.5	0.5
15 OGE Energy	4.7	5.5
16 PPL Corp.	3.5	8.0
17 Progress Energy	5.5	
18 Public Serv. Enterprise	3.3	1.5
19 Southern Co.	4.5	5.0
20 TECO Energy	4.5	8.5
21 Xcel Energy Inc.	4.8	7.5

**Notes:**

Column 1, 2: Value Line Investment Survey for Windows, 4/2006  
No Value Line growth forecasts available for Progress Energy

## MOODY'S ELECTRIC UTILITIES DCF ANALYSIS: VALUE LINE GROWTH PROJECTIONS

Company	% Current Divid Yield (1)	Proj EPS Growth (2)	% Expected Divid Yield (3)	Cost of Equity (4)	ROE (5)
1 Amer. Elec. Power	4.1	2.0	4.1	6.1	6.3
2 CH Energy Group	4.4	3.5	4.5	8.0	8.3
3 Consol. Edison	5.0	2.5	5.2	7.7	7.9
4 Constellation Energy	2.6	13.5	2.9	16.4	16.6
5 Dominion Resources	3.7	8.0	4.0	12.0	12.2
6 Duquesne Light Hldgs	5.8	4.0	6.0	10.0	10.3
7 Duke Energy	4.5	8.5	4.9	13.4	13.6
8 Energy East Corp.	4.8	4.0	5.0	9.0	9.2
9 Exelon Corp.	3.0	7.0	3.2	10.2	10.3
10 FirstEnergy Corp.	3.6	8.5	3.9	12.4	12.6
11 IDACORP Inc.	3.7	4.5	3.8	8.3	8.5
12 NiSource Inc.	4.5	0.5	4.5	5.0	5.3
13 OGE Energy	4.7	5.5	4.9	10.4	10.7
14 PPL Corp.	3.5	8.0	3.8	11.8	12.0
15 Southern Co.	4.5	5.0	4.7	9.7	10.0
16 TECO Energy	4.5	8.5	4.9	13.4	13.6
17 Xcel Energy Inc.	4.8	7.5	5.1	12.6	12.9
<b>AVERAGE</b>		5.9	4.4	10.4	10.6

**Notes:**

Column 1, 2: Value Line Investment Survey for Windows, 3/2006  
Column 3 = Column 1 times (1 + Column 2/100)  
Column 4 = Column 3 + Column 2  
Column 5 = (Column 3 / 0.95) + Column 2  
No Value Line growth forecasts available for Progress Energy  
DPL Inc estimate less than cost of debt  
Public Service Enterprise in merger activity

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EAI EXHIBIT RAM-9

MOODY'S ELECTRIC UTILITIES ANALYSIS:

ANALYSTS'GROWTH FORECASTS

## MOODY'S ELECTRIC UTILITIES DCF ANALYSIS: ANALYSTS' GROWTH FORECASTS

Company	% Current Divid Yield (1)	Analysts' Growth Forecast (2)
1 Amer. Elec. Power	4.4	3.0
2 CH Energy Group	4.4	
3 Cinergy Corp.	4.5	4.0
4 Consol. Edison	5.2	4.2
5 Constellation Energy	2.7	11.0
6 Dominion Resources	4.0	9.0
7 DPL Inc.	3.6	7.0
8 Duquesne Light Hldgs	5.9	
9 Duke Energy	4.3	6.0
10 Energy East Corp.	4.8	4.5
11 Exelon Corp.	3.1	9.4
12 FirstEnergy Corp.	3.6	4.8
13 IDACORP Inc.	3.7	4.5
14 NiSource Inc.	4.5	3.4
15 OGE Energy	4.5	3.0
16 PPL Corp.	3.7	8.3
17 Progress Energy	5.5	3.8
18 Public Serv. Enterprise	3.5	7.8
19 Southern Co.	4.7	4.8
20 TECO Energy	4.6	5.7
21 Xcel Energy Inc.	4.8	4.2

**Notes:**

Column 1: Value Line Investment Analyzer, 4/2006

Column 2: Zacks long-term earnings growth forecast, 4/2006

No growth forecast available for CH Energy Group, Duquesne Light  
Public Serv Enterprise and Cinergy in merger

## MOODY'S ELECTRIC UTILITIES DCF ANALYSIS: ANALYSTS' GROWTH FORECASTS

Company	% Current Divid Yield (1)	Analysts' Growth Forecast (2)	% Expected Divid Yield (3)	Cost of Equity (4)	ROE (5)
1 Amer. Elec. Power	4.4	3.0	4.5	7.5	7.7
2 Consol. Edison	5.2	4.2	5.4	9.6	9.9
3 Constellation Energy	2.7	11.0	3.0	14.0	14.2
4 Dominion Resources	4.0	9.0	4.3	13.3	13.5
5 DPL Inc.	3.6	7.0	3.9	10.9	11.1
6 Duke Energy	4.3	6.0	4.6	10.6	10.8
7 Energy East Corp.	4.8	4.5	5.0	9.5	9.8
8 Exelon Corp.	3.1	9.4	3.4	12.8	13.0
9 FirstEnergy Corp.	3.6	4.8	3.8	8.6	8.8
10 IDACORP Inc.	3.7	4.5	3.9	8.4	8.6
11 NiSource Inc.	4.5	3.4	4.6	8.1	8.3
12 OGE Energy	4.5	3.0	4.6	7.6	7.9
13 PPL Corp.	3.7	8.3	4.0	12.3	12.5
14 Progress Energy	5.5	3.8	5.7	9.4	9.7
15 Southern Co.	4.7	4.8	4.9	9.6	9.9
16 TECO Energy	4.6	5.7	4.9	10.6	10.8
17 Xcel Energy Inc.	4.8	4.2	5.0	9.2	9.4
<b>AVERAGE</b>	<b>4.2</b>	<b>5.7</b>	<b>4.4</b>	<b>10.1</b>	<b>10.4</b>

Notes:

Column 1: Value Line Investment Analyzer, 4/2006

Column 2: Zacks long-term earnings growth forecast, 4/2006

Column 3 = Column 1 times (1 + Column 2/100)

Column 4 = Column 3 + Column 2

Column 5 = (Column 3 / 0.95) + Column 2

No growth forecast available for CH Energy Group, Duquesne Lt.

Public Serv Enterprise and Cinergy in merger

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EAI APPENDIX A  
CAPM, EMPIRICAL CAPM

## **APPENDIX A**

### **CAPM, EMPIRICAL CAPM**

The Capital Asset Pricing Model (CAPM) is a fundamental paradigm of finance. Simply put, the fundamental idea underlying the CAPM is that risk-averse investors demand higher returns for assuming additional risk, and higher-risk securities are priced to yield higher expected returns than lower-risk securities. The CAPM quantifies the additional return, or risk premium, required for bearing incremental risk. It provides a formal risk-return relationship anchored on the basic idea that only market risk matters, as measured by beta. According to the CAPM, securities are priced such that their:

$$\text{EXPECTED RETURN} = \text{RISK-FREE RATE} + \text{RISK PREMIUM}$$

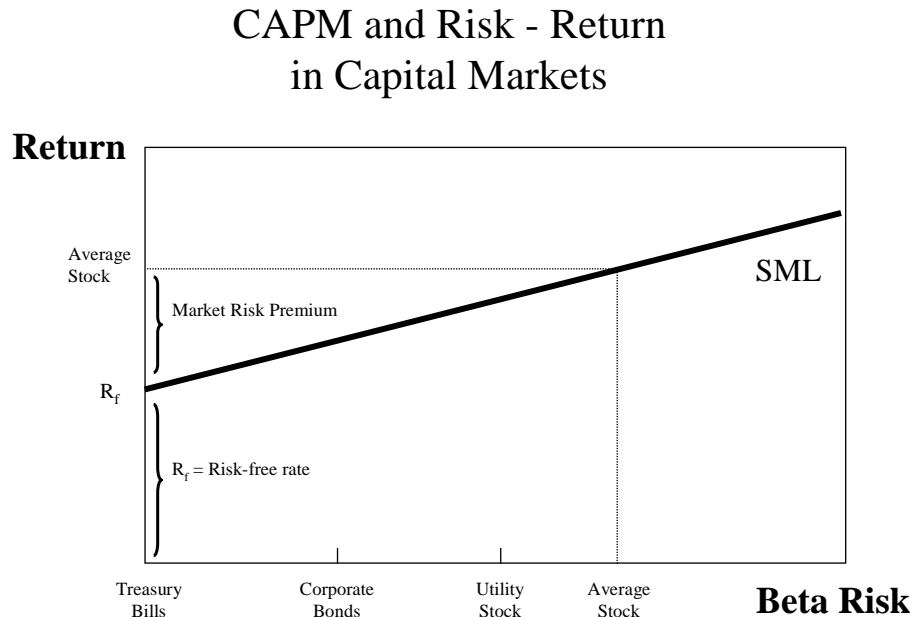
Denoting the risk-free rate by  $R_F$  and the return on the market as a whole by  $R_M$ , the CAPM is:

$$K = R_F + \beta(R_M - R_F) \quad (1)$$

Equation 1 is the CAPM expression which asserts that an investor expects to earn a return,  $K$ , that could be gained on a risk-free investment,  $R_F$ , plus a risk premium for assuming risk, proportional to the security's market risk, also known as beta,  $\beta$ , and the market risk premium,  $(R_M - R_F)$ , where  $R_M$  is the market return. The market risk premium  $(R_M - R_F)$  can be abbreviated MRP so that the CAPM becomes:

$$K = R_F + \beta \times \text{MRP} \quad (2)$$

The CAPM risk-return relationship is depicted in the figure below and is typically labeled as the Security Market Line (SML) by the investment community.

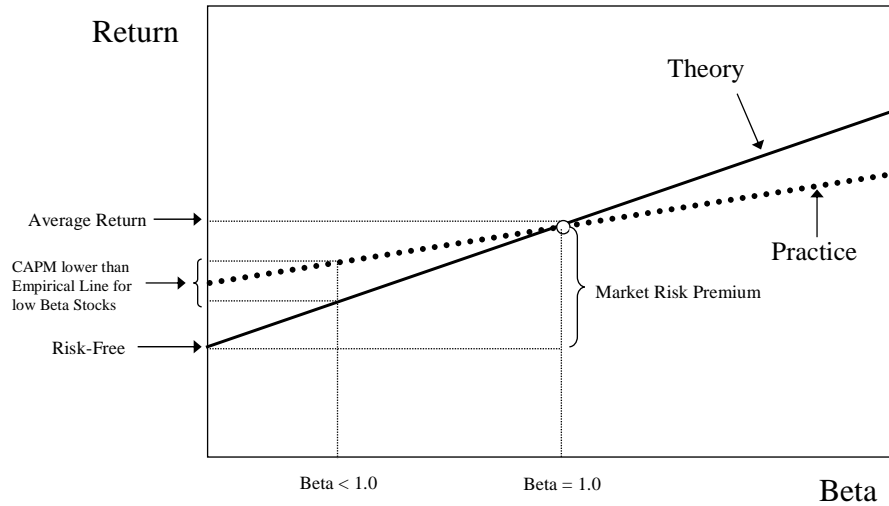


A myriad empirical tests of the CAPM have shown that the risk-return tradeoff is not as steeply sloped as that predicted by the CAPM, however. That is, low-beta securities earn returns somewhat higher than the CAPM would predict, and high-beta securities earn less than predicted. In other words, the CAPM tends to overstate the actual sensitivity of the cost of capital to beta: low-beta stocks tend to have higher returns and high-beta stocks tend to have lower risk returns than predicted by the CAPM. The difference between the CAPM and the type of relationship observed in the empirical studies is depicted in the figure below. This is one of the most widely known empirical findings of the finance literature. This extensive literature is summarized in Chapter 13 of Dr. Morin's book [Regulatory Finance, Public Utilities Report Inc., Arlington, VA, 1994].



## Risk vs Return

Theory vs. Practice



A number of refinements and expanded versions of the original CAPM theory have been proposed to explain the empirical findings. These revised CAPMs typically produce a risk-return relationship that is flatter than the standard CAPM prediction. The following equation makes use of these empirical findings by flattening the slope of the risk-return relationship and increasing the intercept:

$$K = R_F + \alpha + \beta (MRP - \alpha) \quad (3)$$

where  $\alpha$  is the "alpha" of the risk-return line, a constant determined empirically, and the other symbols are defined as before. Alternatively, Equation 3 can be written as follows:

$$K = R_F + a MRP + (1-a) \beta MRP \quad (4)$$

where  $a$  is a fraction to be determined empirically. Comparing Equations 3 and 4, it is easy to see that alpha equals 'a' times MRP, that is,  $\alpha = a \times MRP$

## **Theoretical Underpinnings**

The obvious question becomes what would produce a risk return relationship which is flatter than the CAPM prediction, or in other words, how do you explain the presence of “alpha” in the above equation. The exclusion of variables aside from beta would produce this result. Three such variables are noteworthy: dividend yield, skewness, and hedging potential.

The dividend yield effects stem from the differential taxation on corporate dividends and capital gains. The standard CAPM does not consider the regularity of dividends received by investors. Utilities generally maintain high dividend payout ratios relative to the market, and by ignoring dividend yield, the CAPM provides biased cost of capital estimates. To the extent that dividend income is taxed at a higher rate than capital gains, investors will require higher pre-tax returns in order to equalize the after-tax returns provided by high-yielding stocks (e.g. utility stocks) with those of low-yielding stocks. In other words, high-yielding stocks must offer investors higher pre-tax returns. Even if dividends and capital gains are undifferentiated for tax purposes, there is still a tax bias in favor of earnings retention (lower dividend payout), as capital gains taxes are paid only when gains are realized.

Empirical studies by Litzenberger and Ramaswamy (1979), Litzenberger et al. (1980) and Rosenberg and Marathe (1975) find that security returns are positively related to dividend yield as well as to beta. These results are consistent with after-tax extensions of the CAPM developed by Breenan (1973) and Litzenberger and Ramaswamy (1979) and suggest that the relationship between return, beta, and dividend yield should be estimated and employed to calculate the cost of equity capital.

As far as skewness is concerned, investors are more concerned with losing money than with total variability of return. If risk is defined as the probability of loss, it appears more logical to measure risk as the probability of achieving a return which is below the expected return. The traditional CAPM provides downward-biased estimates of cost of capital to the extent that these

skewness effects are significant. As shown by Kraus and Litzenberger (1976), expected return depends on both on a stock's systematic risk (beta) and the systematic skewness. Empirical studies by Kraus and Litzenberger (1976), Friend, Westerfield, and Granito (1978), and Morin (1981) found that, in addition to beta, skewness of returns has a significant negative relationship with security returns. This result is consistent with the skewness version of the CAPM developed by Rubinstein (1973) and Kraus and Litzenberger (1976).

This is particularly relevant for public utilities whose future profitability is constrained by the regulatory process on the upside and relatively unconstrained on the downside in the face of socio-political realities of public utility regulation. The process of regulation, by restricting the upward potential for returns and responding sluggishly on the downward side, may impart some asymmetry to the distribution of returns, and is more likely to result in utilities earning less, rather than more, than their cost of capital. The traditional CAPM provides downward-biased estimates of cost of capital to the extent that these skewness effects are significant.

As far as hedging potential is concerned, investors are exposed to another kind of risk, namely, the risk of unfavorable shifts in the investment opportunity set. Merton (1973) shows that investors will hold portfolios consisting of three funds: the risk-free asset, the market portfolio, and a portfolio whose returns are perfectly negatively correlated with the riskless asset so as to hedge against unforeseen changes in the future risk-free rate. The higher the degree of protection offered by an asset against unforeseen changes in interest rates, the lower the required return, and conversely. Merton argues that low beta assets, like utility stocks, offer little protection against changes in interest rates, and require higher returns than suggested by the standard CAPM.

Another explanation for the CAPM's inability to fully explain the process determining security returns involves the use of an inadequate or incomplete market index. Empirical studies to validate the CAPM invariably rely on some stock market index as a proxy for the true market portfolio. The exclusion of several asset categories from the definition of market index mis-specifies the

CAPM and biases the results found using only stock market data. Kolbe and Read (1983) illustrate the biases in beta estimates which result from applying the CAPM to public utilities. Unfortunately, no comprehensive and easily accessible data exist for several classes of assets, such as mortgages and business investments, so that the exact relation between return and stock betas predicted by the CAPM does not exist. This suggests that the empirical relationship between returns and stock betas is best estimated empirically (ECAPM) rather than by relying on theoretical and elegant CAPM models expanded to include missing assets effects. In any event, stock betas may be highly correlated with the true beta measured with the true market index.

Yet another explanation for the CAPM's inability to fully explain the observed risk-return tradeoff involves the possibility of constraints on investor borrowing that run counter to the assumptions of the CAPM. In response to this inadequacy, several versions of the CAPM have been developed by researchers. One of these versions is the so-called zero-beta, or two-factor, CAPM which provides for a risk-free return in a market where borrowing and lending rates are divergent. If borrowing rates and lending rates differ, or there is no risk-free borrowing or lending, or there is risk-free lending but no risk-free borrowing, then the CAPM has the following form:

$$K = R_z + \beta(R_m - R_F)$$

The model, christened the zero-beta model, is analogous to the standard CAPM, but with the return on a minimum risk portfolio which is unrelated to market returns,  $R_z$ , replacing the risk-free rate,  $R_F$ . The model has been empirically tested by Black, Jensen, and Scholes (1972), who found a flatter than predicted CAPM, consistent with the model and other researchers' findings.

The zero-beta CAPM cannot be literally employed in cost of capital projections, since the zero-beta portfolio is a statistical construct difficult to replicate.

## Empirical Evidence

A summary of the empirical evidence on the magnitude of alpha is provided in the table below.

<b>Empirical Evidence on the Alpha Factor</b>		
<b>Author</b>	<b>Range of alpha</b>	<b>Period relied upon</b>
Fischer (1993)	-3.6% to 3.6%	1931-1991
Fischer, Jensen and Scholes (1972)	-9.61% to 12.24%	1931-1965
Fama and McBeth (1972)	4.08% to 9.36%	1935-1968
Fama and French (1992)	10.08% to 13.56%	1941-1990
Litzenberger and Ramaswamy (1979)	5.32% to 8.17%	
Litzenberger, Ramaswamy and Sosin (1980)	1.63% to 5.04%	1926-1978
Pettengill, Sundaram and Mathur (1995)	4.6%	
Morin (1994)	2.0%	1926-1984
Harris, Marston, Mishra, and O'Brien	2.0%	1983-1998

Given the observed magnitude of alpha, the empirical evidence indicates that the risk-return relationship is flatter than that predicted by the CAPM. Typical of the empirical evidence is the findings cited in Morin (1994) over the period 1926-1984 indicating that the observed expected return on a security is related to its risk by the following equation:

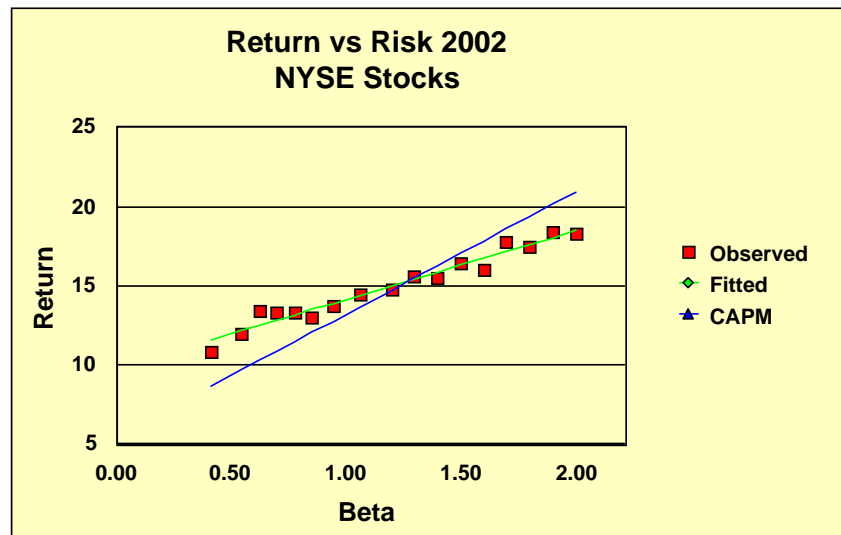
$$K = .0829 + .0520 \beta$$

Given that the risk-free rate over the estimation period was approximately 6 percent, this relationship implies that the intercept of the risk-return relationship is higher than the 6 percent risk-free rate, contrary to the CAPM's prediction. Given that the average return on an average risk stock exceeded the risk-free rate by about 8.0 percent in that period, that is, the market risk premium ( $R_M - R_F$ )

= 8 percent, the intercept of the observed relationship between return and beta exceeds the risk-free rate by about 2 percent, suggesting an alpha factor of 2 percent.

Most of the empirical studies cited in the above table utilize raw betas rather than Value Line adjusted betas because the latter were not available over most of the time periods covered in these studies. A study of the relationship between return and adjusted beta is reported on Table 6-7 in Ibbotson Associates Valuation Yearbook 2001. If we exclude the portfolio of very small cap stocks from the relationship due to significant size effects, the relationship between the arithmetic mean return and beta for the remaining portfolios is flatter than predicted and the intercept slightly higher than predicted by the CAPM, as shown on the graph below. It is noteworthy that the Ibbotson study relies on adjusted betas as stated on page 95 of the aforementioned study.

## CAPM vs ECAPM

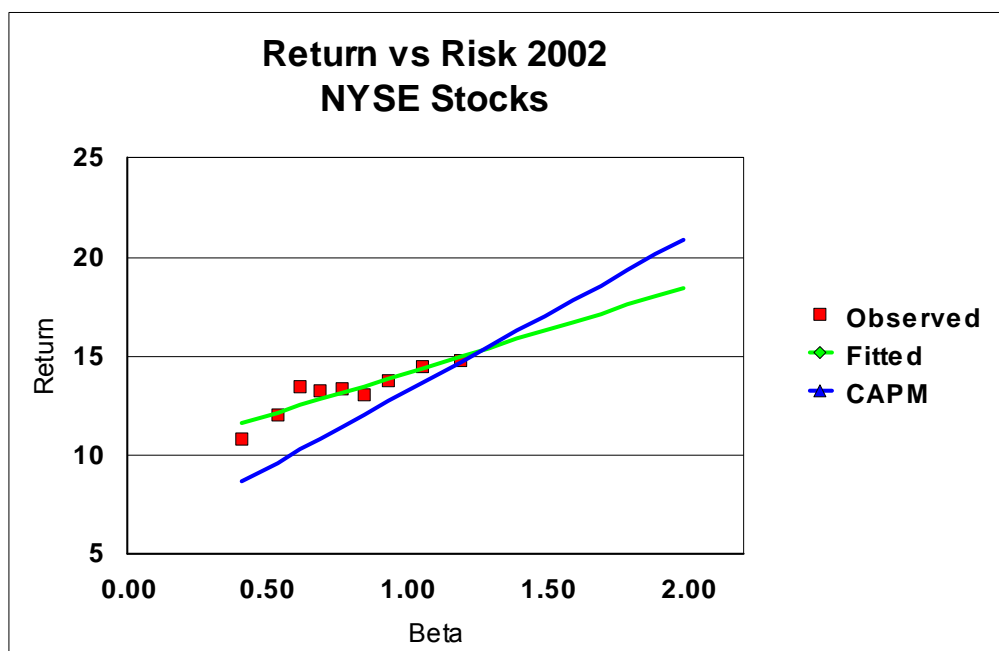


Another study by Morin in May 2002 provides empirical support for the ECAPM. All the stocks covered in the Value Line Investment Survey for Windows for which betas and returns data were available were retained for analysis. There were nearly 2000 such stocks. The expected return was measured as the total shareholder return ("TSR") reported by Value Line over the

past ten years. The Value Line adjusted beta was also retrieved from the same data base. The nearly 2000 companies for which all data were available were ranked in ascending order of beta, from lowest to highest. In order to palliate measurement error, the nearly 2000 securities were grouped into ten portfolios of approximately 180 securities for each portfolio. The average returns and betas for each portfolio were as follows:

<b>Portfolio #</b>	<b>Beta</b>	<b>Return</b>
portfolio 1	0.41	10.87
portfolio 2	0.54	12.02
portfolio 3	0.62	13.50
portfolio 4	0.69	13.30
portfolio 5	0.77	13.39
portfolio 6	0.85	13.07
portfolio 7	0.94	13.75
portfolio 8	1.06	14.53
portfolio 9	1.19	14.78
portfolio 10	1.48	20.78

It is clear from the graph below that the observed relationship between DCF returns and Value Line adjusted betas is flatter than that predicted by the plain vanilla CAPM. The observed intercept is higher than the prevailing risk-free rate of 5.7 percent while the slope is less than equal to the market risk premium of 7.7 percent predicted by the plain vanilla CAPM for that period.



In an article published in Financial Management, Harris, Marston, Mishra, and O'Brien ("HMMO") estimate ex ante expected returns for S&P 500 companies over the period 1983-1998<sup>1</sup>. HMMO measure the expected rate of return (cost of equity) of each dividend-paying stock in the S&P 500 for each month from January 1983 to August 1998 by using the constant growth DCF model. They then investigate the relation between the risk premium (expected return over the 20-year U.S. Treasury Bond yield) estimates for each month to equity betas as of that same month (5-year raw betas).

The table below, drawn from HMMO Table 4, displays the average estimate prospective risk premium (Column 2) by industry and the corresponding beta estimate for that industry, both in raw form (Column 3) and adjusted form (Column 4). The latter were calculated with the traditional Value Line – Merrill Lynch – Bloomberg adjustment methodology by giving 1/3 weight of to a beta estimate of 1.00 and 2/3 weight to the raw beta estimate.

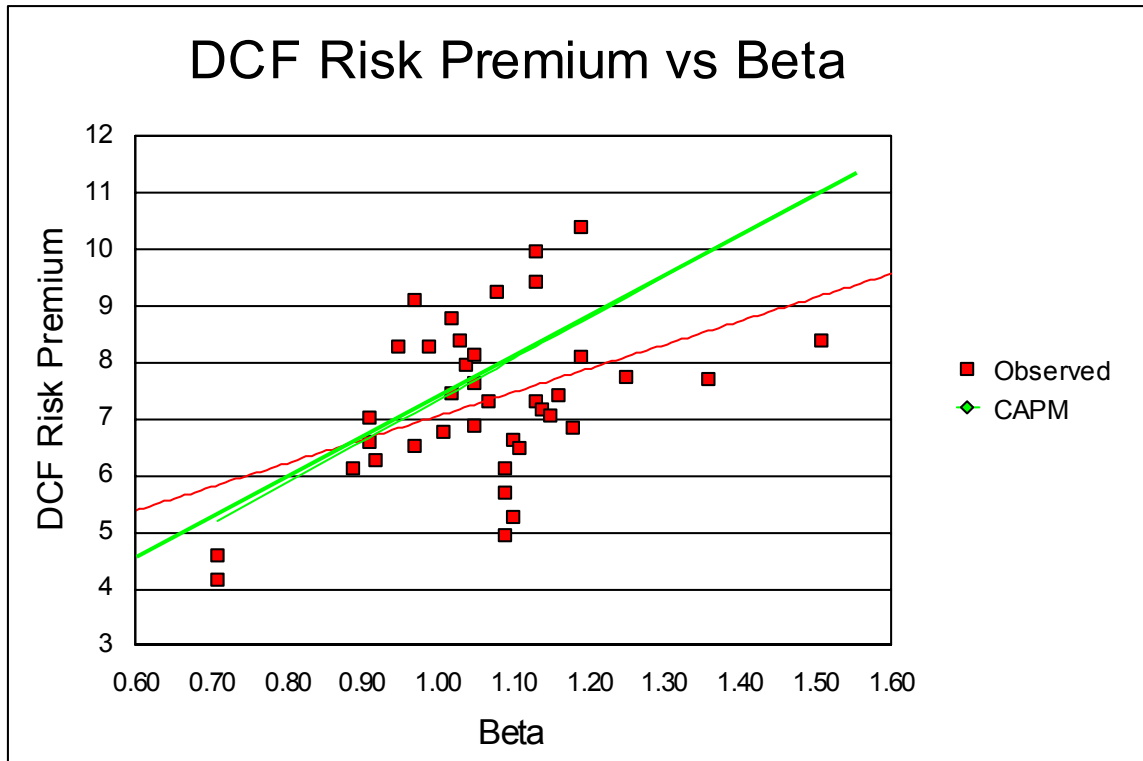
<sup>1</sup> Harris, R. S., Marston, F. C., Mishra, D. R., and O'Brien, T. J., "Ex Ante Cost of Equity Estimates of S&P 500 Firms: The Choice Between Global and Domestic CAPM," Financial Management, Autumn 2003, pp. 51-66.



**Table A-1 Risk Premium and Beta Estimates by Industry**

	Industry	DCF Risk Premium	Raw Industry Beta	Adjusted Industry Beta
	(1)	(2)	(3)	(4)
1	Aero	6.63	1.15	1.10
2	Autos	5.29	1.15	1.10
3	Banks	7.16	1.21	1.14
4	Beer	6.60	0.87	0.91
5	BldMat	6.84	1.27	1.18
6	Books	7.64	1.07	1.05
7	Boxes	8.39	1.04	1.03
8	BusSv	8.15	1.07	1.05
9	Chems	6.49	1.16	1.11
10	Chips	8.11	1.28	1.19
11	Clths	7.74	1.37	1.25
12	Cnstr	7.70	1.54	1.36
13	Comps	9.42	1.19	1.13
14	Drugs	8.29	0.99	0.99
15	ElcEq	6.89	1.08	1.05
16	Energy	6.29	0.88	0.92
17	Fin	8.38	1.76	1.51
18	Food	7.02	0.86	0.91
19	Fun	9.98	1.19	1.13
20	Gold	4.59	0.57	0.71
21	HLth	10.40	1.29	1.19
22	Hsld	6.77	1.02	1.01
23	Insur	7.46	1.03	1.02
24	LabEq	7.31	1.10	1.07
25	Mach	7.32	1.20	1.13
26	Meals	7.98	1.06	1.04
27	MedEq	8.80	1.03	1.02
28	Pap	6.14	1.13	1.09
29	PerSv	9.12	0.95	0.97
30	Retail	9.27	1.12	1.08
31	Rubber	7.06	1.22	1.15
32	Ships	1.95	0.95	0.97
33	Stee	4.96	1.13	1.09
34	Telc	6.12	0.83	0.89
35	Toys	7.42	1.24	1.16
36	Trans	5.70	1.14	1.09
37	Txtls	6.52	0.95	0.97
38	Util	4.15	0.57	0.71
39	Whlsl	8.29	0.92	0.95
	<b>MEAN</b>	<b>7.19</b>		

The observed statistical relationship between expected return and **adjusted beta** is shown in the graph below along with the CAPM prediction:



If the plain vanilla version of the CAPM is correct, then the intercept of the graph should be zero, recalling that the vertical axis represents returns in excess of the risk-free rate. Instead, the observed intercept is approximately 2 percent, that is approximately equal to 25 percent of the expected market risk premium of 7.2 percent shown at the bottom of Column 2 over the 1983-1998 period, as predicted by the ECAPM. The same is true for the slope of the graph. If the plain vanilla version of the CAPM is correct, then the slope of the relationship should equal the market risk premium of 7.2 percent. Instead, the observed slope of close to 5 percent is approximately equal to 75 percent of the expected market risk premium of 7.2 percent, as predicted by the ECAPM.

In short, the HMMO empirical findings are quite consistent with the predictions of the ECAPM.

### Practical Implementation of the ECAPM

The empirical evidence reviewed above suggests that the expected return on a security is related to its risk by the following relationship:

$$K = R_F + \alpha + \beta (MRP - \alpha) \quad (5)$$

or, alternatively by the following equivalent relationship:

$$K = R_F + a MRP + (1-a) \beta MRP \quad (6)$$

The empirical findings support values of  $\alpha$  from approximately 2 percent to 7 percent. If one is using the short-term U.S. Treasury Bills yield as a proxy for the risk-free rate, and given that utility stocks have lower than average betas, an alpha in the lower range of the empirical findings, 2 percent - 3 percent is reasonable, albeit conservative.

Using the long-term U.S. Treasury yield as a proxy for the risk-free rate, a lower alpha adjustment is indicated. This is because the use of the long-term U.S. Treasury yield as a proxy for the risk-free rate partially incorporates the desired effect of using the ECAPM<sup>2</sup>. An alpha in the range of 1 percent - 2 percent is therefore reasonable.

To illustrate, consider a utility with a beta of 0.80. The risk-free rate is 5 percent, the MRP is 7 percent, and the alpha factor is 2 percent. The cost of capital is determined as follows:

$$\begin{aligned} K &= R_F + \alpha + \beta (MRP - \alpha) \\ K &= 5\% + 2\% + 0.80(7\% - 2\%) \\ &= 11\% \end{aligned}$$

---

<sup>2</sup> The Security Market Line (SML) using the long-term risk-free rate has a higher intercept and a flatter slope than the SML using the short-term risk-free rate

A practical alternative is to rely on the second variation of the ECAPM:

$$K = R_F + a \text{ MRP} + (1-a) \beta \text{ MRP}$$

With an alpha of 2 percent, a MRP in the 6 percent - 8 percent range, the 'a' coefficient is 0.25, and the ECAPM becomes<sup>3</sup>:

$$K = R_F + 0.25 \text{ MRP} + 0.75 \beta \text{ MRP}$$

Returning to the numerical example, the utility's cost of capital is:

$$\begin{aligned} K &= 5\% + 0.25 \times 7\% + 0.75 \times 0.80 \times 7\% \\ &= 11\% \end{aligned}$$

For reasonable values of beta and the MRP, both renditions of the ECAPM produce results that are virtually identical<sup>4</sup>.

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<sup>3</sup> Recall that alpha equals 'a' times MRP, that is,  $\alpha = a \text{ MRP}$ , and therefore  $a = \alpha / \text{MRP}$ . If alpha is 2 percent, then  $a = 0.25$

<sup>4</sup> In the Morin (1994) study, the value of "a" was actually derived by systematically varying the constant "a" in equation 6 from 0 to 1 in steps of 0.05 and choosing that value of 'a' that minimized the mean square error between the observed relationship between return and beta:

$$K = 0.0829 + .0520 \beta$$

The value of a that best explained the observed relationship was 0.25.

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BEFORE THE  
ARKANSAS PUBLIC SERVICE COMMISSION

IN THE MATTER OF THE APPLICATION	)	
OF ENTERGY ARKANSAS, INC. FOR	)	DOCKET NO. 06-101-U
APPROVAL OF CHANGES IN RATES FOR	)	
RETAIL ELECTRIC SERVICE	)	

EAI APPENDIX B  
FLOTATION COST ALLOWANCE

## **APPENDIX B**

### **FLOTATION COST ALLOWANCE**

To obtain the final cost of equity financing from the investors' expected rate of return, it is necessary to make allowance for underpricing, which is the sum of market pressure, costs of flotation, and underwriting fees associated with new issues. Allowance for market pressure should be made because large blocks of new stock may cause significant pressure on market prices even in stable markets. Allowance must also be made for company costs of flotation (including such items as printing, legal and accounting expenses) and for underwriting fees.

#### **1. MAGNITUDE OF FLOTATION COSTS**

According to empirical studies, underwriting costs and expenses average at least 4 percent of gross proceeds for utility stock offerings in the U.S. (See Logue & Jarrow: "Negotiations vs. Competitive Bidding in the Sale of Securities by Public Utilities", Financial Management, Fall 1978.) A study of 641 common stock issues by 95 electric utilities identified a flotation cost allowance of 5.0 percent. (See Borum & Malley: "Total Flotation Cost for Electric Company Equity Issues", Public Utilities Fortnightly, Feb. 20, 1986.)

Empirical studies suggest an allowance of 1 percent for market pressure in U.S. studies. Logue and Jarrow found that the absolute magnitude of the relative price decline due to market pressure was less than 1.5 percent. Bowyer and Yawitz examined 278 public utility stock issues and found an average market pressure of 0.72 percent. (See Bowyer & Yawitz, "The Effect of New Equity Issues on Utility Stock Prices", Public Utilities Fortnightly, May 22, 1980.)

Eckbo & Masulis ("Rights vs. Underwritten Stock Offerings: An Empirical Analysis", University of British Columbia, Working Paper No. 1208, Sept., 1987)



found an average flotation cost of 4.175 percent for utility common stock offerings. Moreover, flotation costs increased progressively for smaller size issues. They also found that the relative price decline due to market pressure in the days surrounding the announcement amounted to slightly more than 1.5 percent. In a classic and monumental study published in the prestigious Journal of Financial Economics by a prominent scholar, a market pressure effect of 3.14 percent for industrial stock issues and 0.75 percent for utility common stock issues was found (see Smith, C.W., "Investment Banking and the Capital Acquisition Process," Journal of Financial Economics 15, 1986). Other studies of market pressure are reported in Logue ("On the Pricing of Unseasoned Equity Offerings, Journal of Financial and Quantitative Analysis, Jan. 1973), Pettway ("The Effects of New Equity Sales Upon Utility Share Prices," Public Utilities Fortnightly, May 10 1984), and Reilly and Hatfield ("Investor Experience with New Stock Issues," Financial Analysts' Journal, Sept.- Oct. 1969). In the Pettway study, the market pressure effect for a sample of 368 public utility equity sales was in the range of 2 percent to 3 percent. Adding the direct and indirect effects of utility common stock issues, the indicated total flotation cost allowance is above 5.0 percent, corroborating the results of earlier studies.

As shown in the table below, a comprehensive empirical study by Lee, Lochhead, Ritter, and Zhao, "The Costs of Raising Capital," Journal of Financial Research, Vol. XIX, NO. 1, Spring 1996, shows average direct flotation costs for equity offerings of 3.5 percent - 5 percent for stock issues between \$60 and \$500 million. Allowing for market pressure costs raises the flotation cost allowance to well above 5 percent.

## FLOTATION COSTS: RAISING EXTERNAL CAPITAL

(Percent of Total Capital Raised)

Amount Raised in \$ Millions	Average Flotation Cost: Common Stock	Average Flotation Cost: New Debt
\$ 2 - 9.99	13.28%	4.39%
10 - 19.99	8.72	2.76
20 - 39.99	6.93	2.42
40 - 59.99	5.87	1.32
60 - 79.99	5.18	2.34
80 - 99.99	4.73	2.16
100 - 199.99	4.22	2.31
200 - 499.99	3.47	2.19
500 and Up	3.15	1.64

Note: Flotation costs for IPOs are about 17 percent of the value of common stock issued if the amount raised is less than \$10 million and about 6 percent if more than \$500 million is raised. Flotation costs are somewhat lower for utilities than others.

Source: Lee, Inmoo, Scott Lochhead, Jay Ritter, and Quanshui Zhao, "The Costs of Raising Capital," *The Journal of Financial Research*, Spring 1996.

Therefore, based on empirical studies, total flotation costs including market pressure amount to approximately 5 percent of gross proceeds. I have therefore assumed a 5 percent gross total flotation cost allowance in my cost of capital analyses.

## **2. APPLICATION OF THE FLOTATION COST ADJUSTMENT**

The section below shows: 1) why it is necessary to apply an allowance of 5 percent to the dividend yield component of equity cost by dividing that yield by

0.95 (100 percent - 5 percent) to obtain the fair return on equity capital, and 2) why the flotation adjustment is permanently required to avoid confiscation even if no further stock issues are contemplated. Flotation costs are only recovered if the rate of return is applied to total equity, including retained earnings, in all future years.

Flotation costs are just as real as costs incurred to build utility plant. Fair regulatory treatment absolutely must permit the recovery of these costs. An analogy with bond issues is useful to understand the treatment of flotation costs in the case of common stocks.

In the case of a bond issue, flotation costs are not expensed but are rather amortized over the life of the bond, and the annual amortization charge is embedded in the cost of service. This is analogous to the process of depreciation, which allows the recovery of funds invested in utility plant. The recovery of bond flotation expense continues year after year, irrespective of whether the company issues new debt capital in the future, until recovery is complete. In the case of common stock that has no finite life, flotation costs are not amortized. Therefore, the recovery of flotation cost requires an upward adjustment to the allowed return on equity. Roger A. Morin, Regulatory Finance, Public Utilities Reports Inc., Arlington, Va., 1994, provides numerical illustrations that show that even if a utility does not contemplate any additional common stock issues, a flotation cost adjustment is still permanently required. Examples there also demonstrate that the allowance applies to retained earnings as well as to the original capital.

From the standard DCF model, the investor's required return on equity capital is expressed as:

$$K = D_1/P_0 + g$$

If  $P_0$  is regarded as the proceeds per share actually received by the company from which dividends and earnings will be generated, that is,  $P_0$  equals

$B_0$ , the book value per share, then the company's required return is:

$$r = D_1/B_0 + g$$

Denoting the percentage flotation costs 'f', proceeds per share  $B_0$  are related to market price  $P_0$  as follows:

$$P - fP = B_0$$

$$P(1 - f) = B_0$$

Substituting the latter equation into the above expression for return on equity, we obtain:

$$r = D_1/P(1-f) + g$$

that is, the utility's required return adjusted for under pricing. For flotation costs of 5 percent, dividing the expected dividend yield by 0.95 will produce the adjusted cost of equity capital. For a dividend yield of 6 percent for example, the magnitude of the adjustment is 32 basis points:  $.06/.95 = .0632$ .

In deriving DCF estimates of fair return on equity, it is therefore necessary to apply a conservative after-tax allowance of 5 percent to the dividend yield component of equity cost.

Even if no further stock issues are contemplated, the flotation adjustment is still permanently required to keep shareholders whole. Flotation costs are only recovered if the rate of return is applied to total equity, including retained earnings, in all future years, even if no future financing is contemplated. This is demonstrated by the numerical example contained in pages 8-10 of this Appendix. Moreover, even if the stock price, hence the DCF estimate of equity return, fully reflected the lack of permanent allowance, the company always nets less than the market price. Only the net proceeds from an equity issue are used

to add to the rate base on which the investor earns. A permanent allowance for flotation costs must be authorized in order to insure that in each year the investor earns the required return on the total amount of capital actually supplied.

The example shown on pages 8-10 shows the flotation cost adjustment process using illustrative, yet realistic, market data. The assumptions used in the computation are shown on page 8. The stock is selling in the market for \$25, investors expect the firm to pay a dividend of \$2.25 that will grow at a rate of 5 percent thereafter. The traditional DCF cost of equity is thus  $k = D/P + g = 2.25/25 + .05 = 14$  percent. The firm sells one share stock, incurring a flotation cost of 5 percent. The traditional DCF cost of equity adjusted for flotation cost is thus  $ROE = D/P(1-f) + g = .09/.95 + .05 = 14.47$  percent.

The initial book value (rate base) is the net proceeds from the stock issue, which are \$23.75, that is, the market price less the 5 percent flotation costs. The example demonstrates that only if the company is allowed to earn 14.47 percent on rate base will investors earn their cost of equity of 14 percent. On page 9, Column 1 shows the initial common stock account, Column 2 the cumulative retained earnings balance, starting at zero, and steadily increasing from the retention of earnings. Total equity in Column 3 is the sum of common stock capital and retained earnings. The stock price in Column 4 is obtained from the seminal DCF formula:  $D_1/(k - g)$ . Earnings per share in Column 6 are simply the allowed return of 14.47 percent times the total common equity base. Dividends start at \$2.25 and grow at 5 percent thereafter, which they must do if investors are to earn a 14 percent return. The dividend payout ratio remains constant, as per the assumption of the DCF model. All quantities, stock price, book value, earnings, and dividends grow at a 5 percent rate, as shown at the bottom of the relevant columns. Only if the company is allowed to earn 14.47 percent on equity do investors earn 14 percent. For example, if the company is allowed only 14 percent, the stock price drops from \$26.25 to \$26.13 in the second year, inflicting a loss on shareholders. This is shown on page 10. The growth rate drops from 5 percent to 4.53 percent. Thus, investors only earn 9 percent + 4.53

percent = 13.53 percent on their investment. It is noteworthy that the adjustment is always required each and every year, whether or not new stock issues are sold in the future, and that the allowed return on equity must be earned on total equity, including retained earnings, for investors to earn the cost of equity.

**ASSUMPTIONS:**

ISSUE PRICE = \$25.00  
FLOTATION COST = 5.00%  
DIVIDEND YIELD = 9.00%  
GROWTH = 5.00%

EQUITY RETURN = **14.00%**  
( $D/P + g$ )  
ALLOWED RETURN ON EQUITY = **14.47%**  
( $D/P(1-f) + g$ )

Yr	COMMON STOCK (1)	RETAINED EARNINGS (2)	TOTAL EQUITY (3)	STOCK PRICE (4)	MARKET/ BOOK RATIO (5)	EPS (6)	DPS (7)	PAYOUT (8)
----	-----	-----	-----	-----	-----	-----	-----	-----
---								
1	\$23.75	\$0.000	\$23.750	\$25.000	1.0526	\$3.438	\$2.250	65.45%
2	\$23.75	\$1.188	\$24.938	\$26.250	1.0526	\$3.609	\$2.363	65.45%
3	\$23.75	\$2.434	\$26.184	\$27.563	1.0526	\$3.790	\$2.481	65.45%
4	\$23.75	\$3.744	\$27.494	\$28.941	1.0526	\$3.979	\$2.605	65.45%
5	\$23.75	\$5.118	\$28.868	\$30.388	1.0526	\$4.178	\$2.735	65.45%
6	\$23.75	\$6.562	\$30.312	\$31.907	1.0526	\$4.387	\$2.872	65.45%
7	\$23.75	\$8.077	\$31.827	\$33.502	1.0526	\$4.607	\$3.015	65.45%
8	\$23.75	\$9.669	\$33.419	\$35.178	1.0526	\$4.837	\$3.166	65.45%
9	\$23.75	\$11.340	\$35.090	\$36.936	1.0526	\$5.079	\$3.324	65.45%
10	\$23.75	\$13.094	\$36.844	\$38.783	1.0526	\$5.333	\$3.490	65.45%
			5.00%	5.00%			5.00%	5.00%



Yr	COMMON STOCK (1)	RETAINED EARNINGS (2)	TOTAL EQUITY (3)	STOCK PRICE (4)	MARKET/ BOOK RATIO (5)	EPS (6)	DPS (7)	PAYOUT (8)
-----	-----	-----	-----	-----	-----	-----	-----	-----
-								
1	\$23.75	\$0.000	\$23.750	\$25.000	1.0526	\$3.325	\$2.250	67.67%
2	\$23.75	\$1.075	\$24.825	\$26.132	1.0526	\$3.476	\$2.352	67.67%
3	\$23.75	\$2.199	\$25.949	\$27.314	1.0526	\$3.633	\$2.458	67.67%
4	\$23.75	\$3.373	\$27.123	\$28.551	1.0526	\$3.797	\$2.570	67.67%
5	\$23.75	\$4.601	\$28.351	\$29.843	1.0526	\$3.969	\$2.686	67.67%
6	\$23.75	\$5.884	\$29.634	\$31.194	1.0526	\$4.149	\$2.807	67.67%
7	\$23.75	\$7.225	\$30.975	\$32.606	1.0526	\$4.337	\$2.935	67.67%
8	\$23.75	\$8.627	\$32.377	\$34.082	1.0526	\$4.533	\$3.067	67.67%
9	\$23.75	\$10.093	\$33.843	\$35.624	1.0526	\$4.738	\$3.206	67.67%
10	\$23.75	\$11.625	\$35.375	\$37.237	1.0526	\$4.952	\$3.351	67.67%
			4.53%				4.53%	

CERTIFICATE OF SERVICE

I, Steven K. Strickland, do hereby certify that a copy of the foregoing has been served upon all parties of record this 15th day of August 2006.

                    / S /                      
Steven K. Strickland