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October 16, 2006

Sara Kyle, Chairman
Tennessee Regulatory Authority
460 James Robertson Parkway
Nashville, Tennessee 37243

filed electronically in docket office on 10/16/06

Re: *Petition of Chattanooga Gas Company for Approval of Adjustment of Its Rates
and Charges, Comprehensive Rate Design Proposal, and Revised Tariff*
Docket Number: 06-00175

Dear Chairman Kyle:

Attached is the Direct Testimony of Alan Chalfant, Dan Nuckolls and Tim Spires in
behalf of Chattanooga Manufacturers Association.

Very truly yours,

BOULT, CUMMINGS, CONNERS & BERRY, PLC

By: 

Henry Walker

HW/djc
Enclosures

**Before the
Tennessee Regulatory Authority
Docket No. 06-00175**

Chattanooga Gas Company

Direct Testimony and Exhibits of

Alan Chalfant

On Behalf of

Chattanooga Manufacturers Association

October 16, 2006



BRUBAKER & ASSOCIATES, INC.
ST. LOUIS, MO 63141-2000

Chattanooga Gas Company

Before the

Tennessee Regulatory Authority

Docket No. 06-00175

Direct Testimony of Alan Chalfant

1 **Q PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.**

2 A Alan Chalfant; 1215 Fern Ridge Parkway, Suite 208; St. Louis, Missouri 63141-2000.

3 **Q WHAT IS YOUR OCCUPATION?**

4 A I am a consultant in the field of public utility regulation with Brubaker & Associates,
5 Inc., energy, economic and regulatory consultants.

6 **Q PLEASE SUMMARIZE YOUR EDUCATIONAL BACKGROUND AND**
7 **EXPERIENCE.**

8 A My qualifications are stated in Appendix A to this testimony.

9 **Q ON WHOSE BEHALF ARE YOU APPEARING IN THIS PROCEEDING?**

10 A I am appearing on behalf of the Chattanooga Manufacturers Association (CMA).
11 Members of CMA include customers of Chattanooga Gas Company (CGC or
12 Company).

1 Q WHAT IS THE SUBJECT OF YOUR DIRECT TESTIMONY?

2 A I will address the Company's cost of service study, the allocation of revenues to the
3 classes and the proposed rate design applicable to industrial users. I will also
4 address allocation of revenue responsibility under the proposed Bare Steel and Cast
5 Iron Pipeline Replacement Program (PRP) tracker and certain tariff changes.

6 **COST OF SERVICE STUDY**

7 Q HAVE YOU REVIEWED THE COMPANY'S COST OF SERVICE STUDY IN THIS
8 PROCEEDING?

9 A Yes. In its prior case (Docket 04-00034) the Company agreed with CMA to file a cost
10 of service study in its next rate case. The Company has filed such a study which is
11 supported by the Direct Testimony of Mr. David Heintz. I have reviewed Mr. Heintz's
12 cost of service study and found that it follows generally accepted cost allocation
13 methods and produces results that reasonably reflect the causation of costs on the
14 CGC system.

15 Q WHAT IS THE LARGEST COST COMPONENT IN THE COMPANY'S COST OF
16 SERVICE STUDY?

17 A The largest cost component is distribution mains.

18 Q HOW DID THE COMPANY ALLOCATE RESPONSIBILITY FOR THE COSTS OF
19 DISTRIBUTION MAINS?

20 A First, Mr. Heintz properly recognizes at page 5, lines 25-27 that “distribution mains
21 are installed to meet both system peak load requirements and to connect customers
22 to the Company’s system”. He used the widely accepted minimum system approach
23 to estimate the portion of distribution mains costs that are customer-related, rather

1 than demand-related. With respect to the allocation of the demand-related portion of
2 distribution mains he allocates these costs on the basis of Dedicated Design Day
3 Capacity (DDDC) and contract demand levels.

4 **Q PLEASE DESCRIBE THE MINIMUM SYSTEM APPROACH IN GREATER DETAIL.**

5 A The critical factor to consider in allocating mains is that a large part of the investment
6 in mains is to interconnect customers with the system, which is independent of a
7 customer's annual or peak day usage. This split between the component of mains
8 that is related to the number of customers must be estimated and allocated based on
9 the number of customers rather than the peak demand. There are two generally
10 accepted methods of estimating the size of the customer related portion of mains.
11 These are the minimum size approach and the zero-intercept approach. The
12 minimum size approach attempts to determine the costs of installing only the
13 minimum practical size of pipe. The zero-intercept approach attempts to statistically
14 determine the costs of installing pipes of zero diameter.

15 The Company has used the minimum size approach and has determined that
16 the customer component of mains represents approximately 36% of total mains
17 investment.

18 **Q PLEASE DESCRIBE THE USE OF THE DDDC AND CONTRACT DEMANDS TO**
19 **ALLOCATE THE DEMAND RELATED PORTION OF COSTS.**

20 A For large customers, the Company uses the contract demands. These customers
21 must specify a contract demand level that reflects the peak demand that these
22 customers can place on the system. For customers without contract demands the
23 Company relies on its design day demands which represents the demands these
24 customers are expected to place on the system on a day when the system

1 experiences peak demand conditions. The Company uses the ratio of each class
2 peak demand to the total design day demand based on these measures to allocate
3 the costs of mains to each class. This reflects the portion of the total cost of mains for
4 which each class is responsible. This is the proper way to allocate the demand
5 related portion of mains costs.

6 **Q PLEASE SUMMARIZE THE RESULTS OF THE COST OF SERVICE STUDY.**

7 A The results of the Company's filed cost of service study are summarized on Exhibit
8 ____ (AC-1), Schedule 1. As shown on line 2, the rate of return earned by CGC from
9 the major classes ranges from 2.09% for Residential to 12.49% for service to the
10 Large C & I General class. Line 3 shows the revenue that each class would need to
11 produce in order to cover its costs at the Company's proposed revenue level. Line 4
12 shows the percentage increases that would be required for each class to move from
13 present rates to full cost of service rates. This shows that the residential and C & I
14 General classes require increases to move to cost based rates while the remaining
15 classes would receive decreases because their present rates exceed the overall cost
16 level CGC is requesting.

17 **Q WHAT DO THE RATES OF RETURN PRODUCED BY THE COST OF SERVICE**
18 **STUDY TELL US?**

19 A When rates are set so that the utility earns different rates of return from different
20 customer classes the customers in the classes with the higher than average rates of
21 return will be subsidizing customers in those classes with lower than average rates of
22 return. The widely divergent rates of return in the Company's study clearly indicate
23 that there is a large amount of cross-subsidization between CGC's rate classes.

1 Q IS THERE A WAY TO MEASURE INTERCLASS SUBSIDIZATION?

2 A Yes. The amount of the subsidy is the difference between the revenue being
3 provided by a customer class and the cost of serving that same class at the system's
4 average rate of return.

5 Q ARE THERE SUBSIDIES REMAINING UNDER THE COMPANY'S PROPOSED
6 RATES?

7 A Yes. Exhibit ____ (AC-1), Schedule 1, shows the subsidies at proposed rates paid or
8 received by each customer class on line 6. This shows that the Residential class
9 would continue to receive a large subsidy under proposed rates supported by the
10 Large C & I General and Large Volume Firm classes.

11 **REVENUE ALLOCATION**

12 Q HAVE YOU REVIEWED THE COMPANY'S PROPOSED ALLOCATION OF
13 REVENUE RESPONSIBILITY BETWEEN CLASSES?

14 A Yes, I have. In general, the Company's proposal moves class revenue responsibility
15 toward correcting for the subsidies described above.

16 **Q DOES THE COMPANY'S PROPOSAL TOTALLY REMOVE ALL INTERCLASS**
17 **SUBSIDIES FROM CLASS REVENUES?**

18 A No, it doesn't, as discussed above and shown on Exhibit ____ (AC-1), Schedule 1.

19 Q WOULD IT BE PROPER TO MOVE ALL THE WAY TO COST IN THIS
20 PROCEEDING?

21 A No. Any allowed increase should be spread so that the rates charged to each
22 customer class reflect the actual cost of providing service as closely as practicable.

1 However, the movement to cost should be constrained to some extent by gradualism.
2 Gradualism means that no class should receive an overly large increase or decrease
3 in its rates relative to the overall average percentage change. This is particularly
4 important in this case since, for a number of years, there has not been a cost of
5 service study to use as a guide to rate setting.

6 **Q WHY SHOULD THE RESULTS OF THE COST OF SERVICE STUDY BE THE**
7 **PRIMARY FACTOR IN DETERMINING CLASS REVENUE REQUIREMENTS?**

8 A Cost-based rates will send the proper price signals to customers. Sending proper
9 price signals is especially important in a competitive environment, where customers
10 can choose their commodity supplier. Cost-based rates are essential for the
11 development of competitive retail markets because such rates eliminate
12 cross-subsidies and provide unfettered access to competitive suppliers. The other
13 reasons for adhering to cost of service principles are *equity*, *engineering efficiency*
14 (cost-minimization), *stability*, and *conservation*.

15 **Q WHY ARE COST-BASED RATES EQUITABLE?**

16 A Rates which reflect primary cost of service considerations are *equitable* because
17 each customer pays what it costs the utility to serve them, no more and no less. If
18 rates are not based on cost, then some customers must pay part of the cost of
19 providing service to other customers, which is inequitable.

20 **Q HOW DO COST-BASED RATES PROMOTE ENGINEERING EFFICIENCY?**

21 A With respect to *engineering efficiency*, when class revenues are established reflective
22 of the demand and commodity cost components, customers are provided with the

1 proper incentive to minimize their costs, which will, in turn, minimize the costs to the
2 utility.

3 **Q HOW CAN COST-BASED RATES PROVIDE STABILITY?**

4 A When rates are closely tied to cost, the utility's earnings are stabilized because
5 changes in customer use patterns would result in parallel changes in revenues and
6 expenses.

7 **Q DO COST-BASED RATES ENCOURAGE CONSERVATION?**

8 A Yes. By providing balanced price signals against which to make consumption
9 decisions, cost-based rates encourage *conservation* (of both capacity and
10 commodity), which is properly defined as the avoidance of wasteful or inefficient use
11 (and not just less use). If rates are not based on costs, then the choices are
12 distorted.

13

14 **Q DOES THE COMPANY'S PROPOSED REVENUE ALLOCATION IN THIS CASE**
15 **PROVIDE A MEANINGFUL MOVEMENT TOWARD COST?**

16 A Yes.

17 **DESIGN OF LARGE USER RATES**

18 **Q HAVE YOU REVIEWED THE COMPANY'S PROPOSAL FOR INDUSTRIAL**
19 **RATES?**

20 A Yes. The Company is proposing to increase the demand charge in its firm industrial
21 transportation rates from \$3.00 to \$7.00 per Dth. It is also seeking to eliminate the
22 declining block charges from its commodity rates.

23 **Q IS THIS A REASONABLE PROPOSAL?**

1 A No. While it does move the demand charge in the appropriate direction, it does not
2 give proper recognition of gradualism in doing so. Similarly, the combination of these
3 two changes could result in dramatic increases for some customers even though the
4 total class revenues are essentially unchanged.

5 **Q WHY IS THE COMPANY PROPOSING TO ELIMINATE THE DECLINING BLOCKS**
6 **IN THE COMMODITY CHARGES?**

7 A Mr. Nikolich states at page 16, lines 3-7 of his testimony that:

8 The existing multi-step declining block rate, while providing customers
9 incentive to use more gas, does not encourage customers to use gas
10 in a system-beneficial manner. Rather, it rewards high volume
11 customers who can maximize the monthly loads at the expense of
12 lower volume customers. In addition, it would simplify the rate.

13 **Q DO YOU AGREE WITH MR. NIKOLICH?**

14 A No. First, the existing rate does not encourage customers to use more gas. The fact
15 is that a customer does not consume more just to enjoy consumption in a lower
16 priced distribution rate block. This is particularly true considering that the customer is
17 also faced with a market price of \$6.00 per Dth or more for additional gas commodity
18 purchases. The amount of gas a customer uses will be determined by its needs and
19 the total of distribution costs plus market price of the commodity, not simply the tail
20 block of the transportation rate.

21 As I will show below, the Company's proposal to eliminate the declining block
22 charges is inconsistent with the Company's own cost of service study and the
23 principles it claims to support.

1 **Q ARE YOU SAYING THAT THE TRANSPORTATION RATE MAKES NO**
2 **DIFFERENCE TO THE CUSTOMER?**

3 A Certainly not. The transportation rate makes an important difference concerning a
4 customer's decisions as to location of facilities, which facility in which service area
5 expands and, ultimately, if an operation remains in business. It does not, however,
6 affect a customer's decision in a given month as to how much to purchase.

7 **Q ARE THERE ANY OTHER PROBLEMS WITH MR. NIKOLICH'S STATEMENT?**

8 A While it is not entirely clear what he means by a customer maximizing monthly loads,
9 the purpose of the declining blocks is not to "reward" or to penalize customers but to
10 track costs as closely as possible in recognition of the fact that the commodity
11 charges continue to recover a large portion of demand related costs and some
12 customer related costs.

13 **Q WITH THE PROPOSED \$7.00 PER DTH DEMAND CHARGE, DO THE**
14 **COMMODITY CHARGES CONTINUE TO RECOVER A LARGE AMOUNT OF**
15 **DEMAND RELATED COSTS?**

16 A Yes. Based on the cost of service study, Exhibit ____ (DAH-1), page 5 of 5, the
17 demand related cost is about \$128 per Dth per year, or more than \$10.50 per Dth per
18 month and the commodity cost is zero.

19 **Q DOES THE PROPOSED CUSTOMER CHARGE FULLY RECOVER CUSTOMER**
20 **RELATED COSTS?**

21 A No. The customer related costs exceed the proposed customer charge by about
22 10%.

**Q IN GENERAL TERMS, WHAT IS THE PURPOSE OF THE DECLINING BLOCK
STRUCTURE OF VOLUMETRIC CHARGES IN INDUSTRIAL TRANSPORTATION
RATES?**

A Declining blocks are a standard structure in industrial transportation rates because they typically apply to a wide range of customers. These customers have differing loads which vary by size, load factor and the size of mains required to provide service. A declining block volumetric rate structure is a reasonable method of reflecting these differences. Typically, large transportation customers take service at higher load factors and can take service off larger diameter mains than smaller customers within a particular rate class.

**Q PLEASE EXPLAIN HOW THE PRESENT DECLINING BLOCK RATE STRUCTURE
APPROPRIATELY REFLECTS COSTS IN THE CIRCUMSTANCES YOU HAVE
JUST DESCRIBED.**

A First, in order to fully recover customer costs from each customer, the first block needs to be high enough to recover those customer costs not covered by the monthly customer charge. Second, the blocks need to be differentiated to reflect the fact that larger customers tend to have higher load factors which means that the demand costs are spread over greater volumes. Since, with the exception of the residual customer costs included in the first block, all the costs recovered by the volumetric transportation charges are demand related it is critical to reflect this difference in rates. Finally, as noted above, the tail blocks need to be lower to reflect the fact that large customers are served off larger diameter mains.

I believe it is these reasons that explain why the TRA has consistently found the declining block structure to be reasonable, not because it "rewards" large customers as claimed by the Company.

1 **Q ARE THERE ANY OTHER REASONS THE TRA SHOULD REJECT THE**
2 **COMPANY'S PROPOSAL TO ELIMINATE THE DECLINING BLOCKS IN THE**
3 **INDUSTRIAL TRANSPORTATION RATES?**

4 A Yes. The Company's proposal would result in increases to individual customers in
5 excess of 35% despite the fact that the overall class would experience a slight
6 decrease. This is inappropriate and unnecessary rate shock.

7 **Q SINCE THE DEMAND RELATED COST IS \$10.50 PER DTH ISN'T THE MOVE TO**
8 **\$7.00 PER DTH REASONABLE?**

9 A Not in one step as the Company proposes. The increase to \$7.00 per Dth represents
10 an increase of 133% in the demand charge. This could also result in rate shock for
11 some customers.

12 **Q WHAT INCREASE WOULD YOU SUGGEST?**

13 A I would recommend an increase of no more than \$2.50 per Dth in this case and in
14 each subsequent rate case subject to modification depending on the circumstances
15 at the time subsequent cases are filed. This process should continue until the
16 demand charge fully recovers the demand related costs of firm transportation
17 customers.

18 **Q WHAT IS YOUR RECOMMENDATION WITH RESPECT TO COMMODITY**
19 **CHARGES?**

20 A I recommend that these charges be set to recover the remaining class revenue
21 requirement after demand charges are established with the existing relationships
22 between the blocks maintained.

1 **Q HAVE YOU CALCULATED THE RATES THAT WOULD RESULT FROM**
2 **IMPLEMENTING YOUR RECOMMENDATIONS CONCERNING RATE DESIGN?**

3 **A Yes. My recommended rates are developed on Exhibit ____ (AC-1), Schedule 2. This**
4 Exhibit reflects the Company's proposed revenue levels for firm customers.

5 **BARE STEEL AND CAST IRON PIPELINE REPLACEMENT RIDER**

6 **Q PLEASE DESCRIBE THE PROPOSED BARE STEEL AND CAST IRON PIPELINE**
7 **REPLACEMENT PROGRAM (PRP) TRACKER.**

8 **A The PRP tracker is designed to recover the costs that the Company will incur over the**
9 next eight years to replace 82 miles of bare steel and cast iron main and related
10 services with new pipe.

11 **Q DID THE COMPANY MAKE A SIMILAR PROPOSAL IN ITS PRIOR CASE?**

12 **A Yes, it did.**

13 **Q DID YOU FILE TESTIMONY CONCERNING THE PROPOSED PRP RIDER IN**
14 **THAT CASE?**

15 **A Yes. In my testimony I objected to the Company's proposed method of recovering**
16 the costs of the program. In short, the Company had proposed to recover these fixed
17 costs on a volumetric basis, i.e., it would charge all customers an equal amount per
18 therm of throughput. The Company's proposed recovery mechanism was contrary to
19 cost incurrence and contrary to the Company's goal of revenue stability in that case.

Q DOES THE COMPANY PROPOSE TO RECOVER THESE PRP COSTS FROM CUSTOMERS IN THE SAME WAY IN THIS CASE AS IT DID IN 2004?

A No. In this case it proposes to recover these costs from all customers through a per customer charge.

Q IS THIS A FAIR WAY TO RECOVER THESE COSTS?

A Yes. This proposal is a meaningful response to the arguments we offered in the prior proceeding.

TARIFF ISSUES

Q HAS THE COMPANY PROPOSED ANY TARIFF CHANGES IN THIS CASE?

A Yes. The Company's proposed Tariff removes the Experimental Semi-Firm Sales Service Rate (SFSS) and the Company is proposing to increase the unauthorized use penalty from \$15 to \$25 per Dth.

Experimental Semi-Firm Sales Service Rate (SFSS)

Q WHAT IS RATE SFSS?

A This is a rate option presented to and approved by the Tennessee Regulatory Authority (TRA) in the last CGC proceeding under which the Company allows its customers to bid on the rights to use its storage gas that is not required to serve its sales customers.

Q WHY HAS THE COMPANY ELIMINATED THIS RATE OPTION?

A That is not clear. To the best of my knowledge, the Company did not offer any testimony that discussed the removal of this rate option.

1 **Q HAVE CUSTOMERS MADE USE OF THIS OPTION SINCE IT WAS FILED?**

2 A They have not yet made use of the option. This may be related to the minimum bids
3 imposed or other factors that can be corrected with more experience. I believe that
4 this rate option, if properly applied, could provide a meaningful alternative gas supply
5 for customers and should be continued.

6 **Unauthorized Overrun Penalty**

7 **Q IS THE COMPANY PROPOSING ANY CHANGE TO THE UNAUTHORIZED**
8 **OVERRUN PENALTY?**

9 A Yes. The Company is proposing to increase the overrun penalty from \$15 per Dth to
10 \$25 per Dth. The present penalty is the higher of \$15 per Dth or the average daily
11 index on curtailment days plus \$5 per Dth and all applicable pipeline and/or gas
12 supplier penalties and/or charges. The proposed rate would maintain the alternative
13 of \$5 per Dth plus penalty charges from the pipeline.

14 **Q WHAT CAUSES A CUSTOMER TO INCUR THE OVERRUN PENALTY?**

15 A An overrun is defined as a situation in which a customer takes gas in excess of its
16 daily contract amount or does not comply with a curtailment order.

17 **Q WHY DOES THE COMPANY ISSUE A CURTAILMENT ORDER?**

18 A It does so when it determines that the supply and capacity services contracted by the
19 Company are not sufficient to meet the full requirements of Customers.

20 **Q HAS THE COMPANY EXPLAINED WHY IT IS PROPOSING TO INCREASE THIS**
21 **PENALTY?**

22 A No. Mr. Nikolich's testimony simply states that it is doing so.

1 **Q IS A \$25 PER DTH PENALTY LIKELY TO DISCOURAGE OPERATIONS ON THE**
2 **PART OF CUSTOMERS THAT WERE NOT DISCOURAGED BY A \$15 PER DTH**
3 **PENALTY?**

4 **A No.** If a customer was unable to correct the situation leading to an overrun at a cost
5 of \$15 per Dth, it is not likely that it could do so for \$25 per Dth. Incurring such a
6 punitive penalty suggests that the customer, like CGC, was encountering serious
7 operating problems at the time.

8 **Q IS IT POSSIBLE THAT THE COMPANY COULD INCUR COSTS IN EXCESS OF**
9 **\$15 PER DTH TO PROVIDE GAS TO A CUSTOMER IN AN OVERRUN**
10 **SITUATION?**

11 **A Yes.** Although such circumstances would be rare it is possible that the costs, which
12 include the cost of gas, could exceed \$15 per Dth for short periods of time.

13 **Q WILL THE COMPANY LOSE MONEY IN SUCH CIRCUMSTANCES?**

14 **A No.** The customer would be required to pay the full cost in those circumstances plus
15 \$5 per Dth.

16 **Q WHAT IS YOUR RECOMMENDATION CONCERNING THE PENALTY**
17 **PROVISION?**

18 **A I do not believe the Company has justified a change from the present level of \$15 per**
19 **Dth.**

1 **Balancing Provisions**

2 **Q DO YOU HAVE ANY CONCERNS ABOUT THE COMPANY'S BALANCING**
3 **PROVISIONS FOR TRANSPORTATION CUSTOMERS?**

4 A Yes. As I discussed in my testimony in CGC's prior case, the Company's imbalance
5 penalties are based on the individual imbalances of customers without any provision
6 to allow customers to take advantage of diversity, (i.e., of the fact that they will not all
7 be out of balance in the same direction at the same time).

8 **Q CAN YOU EXPLAIN THIS WITH AN EXAMPLE?**

9 A Yes. The only imbalances that can have any effect on the Company's gas supply
10 management are the net imbalance of all transportation customers, not the sum of
11 individual imbalances. For example, consider two customers that each nominate 500
12 Dth per day. Customer A may actually use 550 Dth on a particular day while
13 Customer B uses only 450 Dth. Both customers have 10% imbalances but the
14 Company sees no imbalance whatever on its pipeline deliveries as a result of these
15 imbalances. Nevertheless, CGC would charge each customer penalties based on
16 10% imbalances. Moreover, even if there is a net imbalance on the part of
17 transportation customers it might be used by the Company to offset an opposite
18 imbalance caused by a difference between the Company's pipeline nomination for
19 sales customers and the actual usage of sales customers.

20 **Q HOW SHOULD THIS CUSTOMER DIVERSITY BE RECOGNIZED IN THE**
21 **COMPANY'S TARIFFS?**

22 A This can be accomplished in a number of ways. One method is to let customers
23 trade imbalances. Under this approach, at the end of the month customers could be

1 given a period of time to trade imbalances with other customers. At the very least,
2 this could be done between customers purchasing gas from the same supplier.

3 A better method would be for the Company to establish a balancing pool of its
4 transportation customers that opt to be included. Under such an arrangement,
5 imbalance charges would be determined for the entire pool and then apportioned to
6 the members of the pool.

7 **Q DOES THIS COMPLETE YOUR DIRECT TESTIMONY?**

8 **A** Yes, it does.

Qualifications of Alan Chalfant

1 **Q PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.**

2 A Alan Chalfant. My business address is 1215 Fern Ridge Parkway, Suite 208,
3 St. Louis, Missouri 63141.

4 **Q WHAT IS YOUR OCCUPATION?**

5 A I am a consultant in the field of public utility regulation and am a principal with the firm
6 of Brubaker & Associates, Inc. (BAI), energy, economic and regulatory consultants.

7 **Q PLEASE STATE YOUR EDUCATIONAL BACKGROUND AND EXPERIENCE.**

8 A I hold a Bachelor's Degree in Mathematics from Northern Illinois University and the
9 degree of Master of Arts in Economics from Washington University. From 1968 to
10 1973, I was Assistant Professor of Economics at California State University at
11 Northridge, California. Among other courses in economics and statistics, I taught
12 courses in the economics of antitrust and regulation at both the graduate and
13 undergraduate levels. I have also taught courses at both graduate and under-
14 graduate levels at California Lutheran College.

15 In 1973, I accepted a position with the Public Service Commission of
16 Wisconsin in the Utility Rates Division. While at the Commission, I designed the rates
17 for electric and natural gas utilities and aided in the preparation for cross-examination
18 of witnesses representing utilities and intervenors before the Commission.

19 I joined the firm of Drazen-Brubaker & Associates, Inc. in September 1974
20 and became a Principal in that firm in 1988. In April 1995 the firm of Brubaker &
21 Associates, Inc. was formed. It includes most of the former DBA principals and staff

1 and currently has its principal office in St. Louis, Missouri, with branch offices in
2 Phoenix, Arizona; Corpus Christi, Texas; and Plano, Texas.

3 Since 1974, I have been engaged in the preparation of studies relating to
4 utility rate matters and have participated in numerous electric and gas rate cases. In
5 total, I have participated in cases involving more than 60 electric utilities, 30 gas
6 distribution utilities and 20 interstate pipelines.

7 **Q HAVE YOU PREVIOUSLY TESTIFIED BEFORE A REGULATORY COMMISSION**
8 **OR A PUBLIC AUTHORITY?**

9 **A** I have testified before the Federal Energy Regulatory Commission and more than
10 30 state public utility regulatory commissions. In addition, I have appeared before a
11 number of municipal regulatory bodies and courts.

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Chattanooga Gas Company

Summary of Cost of Service Results

Line	Description	Residential (1)	Multi-Family Heating (2)	C&I General (3)	Large C&I General (4)	Large Volume Firm (5)	Total System (6)
1	Revenue at Present Rates (000)	\$ 14,445	\$ 31	\$ 3,367	\$ 9,036	\$ 1,916	\$ 28,796
2	Rate of Return at Present Rates	2.09%	10.66%	4.59%	12.49%	9.88%	5.37%
3	Cost of Service at Proposed Rates (000)	\$ 21,269	\$ 28	\$ 4,193	\$ 7,361	\$ 1,789	\$ 34,640
4	Percent Increase to Cost of Service	47.24%	-10.41%	24.55%	-18.54%	-6.66%	20.30%
5	Revenue at Proposed Rates (000)	\$ 17,906	\$ 30	\$ 4,172	\$ 10,583	\$ 1,949	\$ 34,640
6	Subsidies Paid (Received) at Proposed Rates (000)	\$ (3,364)	\$ 2	\$ (21)	\$ 3,222	\$ 161	\$ -

CHATTANOOGA GAS COMPANY

Development of Recommended Rate

<u>Line</u>	<u>Description</u>	<u>Billing Units</u> (1)	<u>Recommended Rate</u> (2)	<u>Revenue</u> (3)
1	Number of Bills	456	\$ 300.00	\$ 136,800
2	Demand (Dth)	12,754	\$ 4.50	\$ 688,716
	Distribution			
3	0 - 15,000 therms	6,714,632	\$ 0.07321	\$ 491,575
4	15,001 - 40,000 therms	8,717,871	\$ 0.06256	\$ 545,404
5	40,001 - 150,000 therms	11,931,262	\$ 0.03548	\$ 423,314
6	over 150,000	<u>7,573,056</u>	\$ 0.02180	<u>\$ 165,117</u>
7	Total	34,936,821		\$ 2,450,925
8	Target Revenue			\$ 2,450,922

CERTIFICATE OF SERVICE

I hereby certify that a copy of the foregoing is being forwarded via email and U.S. mail, postage prepaid, to:

Steve L. Lindsey
Chattanooga Gas Company
2207 Olan Mills Drive
Chattanooga, TN 37421

Archie Hickerson
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Ten Peachtree Pl., NW
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Timothy C. Phillips
Consumer Advocate and Protection Division
P.O. Box 20207
Nashville, TN 37202

on this the 16 day of October, 2006.



Henry M. Walker