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#### Cartwright Creek L.L.C.

March 13, 2006

Filed Electronically in Docket Office 03/20/06

#### Via Hand Delivery

Ron Jones, Chairman Tennessee Regulatory Authority 460 James Robertson Parkway Nashville, TN 37243-0505

Re: Petition of Cartwright Creek, L.L.C. for Exemption from Financial Security as required by the TRA's Proposed Wastewater Regulations. Docket 06-00062.

Dear Chairman Jones:

At the request of the TRA's General Counsel, Cartwright Creek, L.L.C. is resubmitting the attached Petition for Exemption from Financial Security as required by the TRA's proposed wastewater regulations.

Sincerely,

Robert Ian Cochrane Chief Financial Officer

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**Enclosures** 

Cc: William H. Novak

#### BEFORE THE TENNESSEE REGULATORY AUTHORITY

#### IN RE:

PETITION OF CARTWRIGHT CREEK,	)	
L.L.C. FOR EXEMPTION FROM FINANCIA	L)	
SECURITY AS REQUIRED BY THE TRA'S	)	<b>DOCKET NO. 06-00062</b>
PROPOSED WASTEWATER	)	
REGULATIONS	)	

#### **PETITION**

Pursuant to T.C.A. Section 65-4-201(e) and the Proposed Rules of the Tennessee Regulatory Authority ("TRA" or "Authority") Chapter 1220-4-13, Cartwright Creek, L.L.C. ("Cartwright Creek" or the "Company") respectfully requests that the TRA exempt it from providing financial security.

The full name and address of the principal place of business of the Company are:

Cartwright Creek, L.L.C. 800 Roosevelt Road, Suite B214 Glen Ellyn, IL 60137

All correspondence and communication with respect to this Petition should be sent to the following:

Bob Cochrane Chief Financial Officer Cartwright Creek, L.L.C. 800 Roosevelt Road, Suite B214 Glen Ellyn, IL 60137 Telephone: 630-446-4080

William H. Novak WHN Consulting 19 Morning Arbor Place The Woodlands, TX 77381 Telephone: 713-298-1760 Facsimile: 615-301-3962 In March 1975, the Tennessee Public Service Commission granted Cartwright Creek Utility Company, Inc. ("CCUC") the authority to provide wastewater services in the 7<sup>th</sup> Civil District of Williamson County, Tennessee. On November 8, 2004, in Docket 04-00307, the TRA approved the transfer of CCUC to Cartwright Creek, a division of Sheaffer International, L.L.C.

Throughout its operating history, CCUC and Cartwright Creek have operated, and continues to operate, from the debt and equity investments provided by its owners. The Company has never received directly or in kind, any plant that was contributed by a third-party developer to be later served by Cartwright Creek. In this respect, Cartwright Creek has operated like any other traditional utility regulated by the TRA.

In contrast to Cartwright Creek's embedded capital structure, many new wastewater utilities receiving a Certificate of Convenience & Necessity ("CCN") from the TRA have done so by depending fully upon the contribution of utility plant from a third-party developer. This type contributed capital utility has led to a number of significant questions from the TRA over whether such utilities could be considered as reliable going concerns if any type of financial stress arose. As a result, the TRA has now begun implementation of proposed interim and permanent rules for all wastewater utilities that require financial security to be provided.

Cartwright Creek agrees with the concerns of the TRA regarding wastewater utilities that have been created completely from the contribution from third-party developers. In such situations, Cartwright Creek believes that additional financial security is both appropriate and necessary to insure the continuing operation of the utility.

As previously stated however, Cartwright Creek was created and maintained through an equity contribution from its owners and not from any third-party developer. In this respect, Cartwright Creek is the same as any other traditional gas, electric or water utility approved by the TRA to operate in Tennessee. Solely because Cartwright Creek is categorized as a wastewater utility, under the TRA's proposed interim and permanent rules, we are now being required to provide additional financial security to the TRA. If the Company had conducted business as an approved gas, electric or water utility then no additional financial security would be required. The Company feels that this classification of all wastewater utilities into a single group regardless of capital structure is unfair and not what the TRA first intended in addressing its concerns over the contributions of property from third-party developers.

Cartwright Creek now formally requests that its existing financial structure be considered as fulfilling the TRA's financial security obligation in both its proposed interim and permanent rules as described in Chapter 1220-4-13-.07(5). In further support of its Petition, the Company has attached the prefiled testimony of Robert Ian Cochrane to this Petition.

#### WHEREFORE, the Company prays:

- 1. That Notice be issued and a timely hearing be set regarding this Petition prior to the implementation of the TRA's proposed interim and permanent rules;
- 2. That the Authority approve Cartwright Creek's requested exemption from providing further financial security.

Respectfully submitted,

By: Notes I a Cochrane
Chief Financial Officer

#### **CERTIFICATE OF SERVICE**

I hereby certify that on this 13<sup>th</sup> day of March 2006, a true and correct copy of the foregoing Petition was served on the persons below by placing same in the U.S. mail, postage pre-paid:

Russell Perkins Consumer Advocate and Protection Division Office of the Attorney General P.O. Box 20207 Nashville, Tennessee 37202

> Robert Ian Cochrane Chief Financial Officer

# Before The Tennessee Regulatory Authority Of The State of Tennessee

#### in re:

Petition of Cartwright Creek, L.L.C. for Exemption from Financial Security as required by the TRA's Proposed Wastewater Regulations

## **Testimony of Robert Ian Cochrane**

- 1 Q. Would you state your name for the record, please?
- 2 A. My name is Robert Ian Cochrane.
- 3 Q. By whom are you employed, Mr. Cochrane, and what is your position?
- 4 A. I am the Vice-President of Finance for Sheaffer International, L.L.C the parent
- 5 company of Cartwright Creek, L.L.C.
- 6 Q. How long have you been employed by Sheaffer International, L.L.C.?
- 7 A. Since October of 1999.

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- 8 Q. Please describe the duties that you perform at Sheaffer International, L.L.C.
- 9 A. I direct and oversee all accounting and finance functions, including the 10 accounting, budget, accounts payable, purchasing, personnel, payroll, and cash 11 management areas. I maintain principal banking, insurance, employee benefit, 12 and investment relationships. I negotiate terms for credit enhancement instruments and coordinate the issuance of tax-exempt revenue bonds through 13 14 state conduit agencies financing wastewater treatment projects. I also negotiate the terms of customer contracts and related agreements. In addition, I currently 15 16 serve as the treasurer for the Community Counseling Center of Fox Valley, a 17 mental health and substance abuse rehabilitation agency in west suburban 18 Chicago.
- Q. What is your educational background, and what degrees and licenses do youhold?
- A. I received a BS degree in accounting from Bradley University, and I received my
  MBA from Lake Forest Graduate School of Management in Illinois. The
  University of Illinois issued my CPA certificate in 1981. I participate in
  continuing professional education as required by my profession. In addition, I
  have been a financial officer at both Roosevelt University and National-Louis
  University. Finally, I am a member of the Illinois CPA Society.
  - Q. Mr. Cochrane, what is the purpose of your testimony in this case?

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- A. The purpose of my testimony is to present information to the TRA on exempting
  Cartwright Creek, L.L.C. ("Cartwright Creek") from the financial security
  obligations contained in the TRA's proposed interim and permanent rules for
  wastewater utilities. I will also present information on the cost required for
  Cartwright Creek to comply with the TRA's proposed rules.
- 6 Q. Mr. Cochrane, when was Cartwright Creek formed?
- A. In March 1975, the Tennessee Public Service Commission granted a Certificate of
  Convenience and Necessity ("CCN") to our predecessor Cartwright Creek Utility
  Company ("CCUC"). On November 8, 2004, in Docket 04-00307, the TRA
  approved the transfer of CCUC to Cartwright Creek, L.L.C., a liability liability
  company. Sheaffer International LLC owns 90% of Cartwright Creek LLC with
  the previous owners retaining a 10% interest. Sheaffer International, L.L.C. is
  the managing member.
- 14 Q. How did the Company obtain the capital necessary to commence operations?
- 15 A. Throughout its operating history, CCUC and Cartwright Creek have operated, and
  16 continue to operate, from the debt and equity investments provided by its owners.
  17 The Company has never received any type of contributed plant, either directly or
- in-kind, from a third-party developer that it would later serve.
- Q. Do all wastewater utilities operate with the same capital structure as
  Cartwright Creek?
- A. No. Some utilities have been formed and have received approval to operate in
  Tennessee entirely through third-party contributions from the developers of the
  property they would later serve. Although there are a number of concerns
  regarding a utility that has relied completely on contributed capital, the primary
  issue is whether this type of utility could be considered a reliable going concern if
  any type of financial stress arose.

#### Q. Has the TRA addressed these concerns?

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A. Yes. Through its proposed interim and permanent rules, the TRA has now required wastewater utilities to provide additional financial security. Cartwright Creek agrees with the concerns of the TRA regarding wastewater utilities that have been created completely from the contribution of third-party developers. In such situations, we believe that additional financial security is both appropriate and necessary to insure the continuing operation of the utility.

#### Q. Do these same concerns apply to Cartwright Creek?

A.

No. As stated above, Cartwright Creek was created and has been maintained since its inception in 1975 through an equity contribution from its owners and not from any third-party developer. In this respect, Cartwright Creek operates the same as any other traditional gas, electric or water utility approved by the TRA to operate in Tennessee. Solely because Cartwright Creek is categorized as a wastewater utility, it is now being required to provide additional financial security under the TRA's interim and permanent rules. If the Company had conducted business over its life as an approved gas, electric or water utility then no additional financial security would be required. I feel that this classification of all wastewater utilities into a single group regardless of capital structure is unfair and not what the TRA first intended in addressing its concerns over the contributions of property from third-party developers.

#### 20 Q. What is the Company asking the TRA to do to remedy this situation?

- A. We are asking that Cartwright Creek's existing financial structure be considered as fulfilling the TRA's financial security obligation in both the interim and permanent rules as described in Chapter 1220-4-13-.07(5).
- Q. If the TRA does not approve the Company's request, then what action would the Company take?

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A. The Company would obtain the financial security from a provider and pass the cost of this security on to our customers as allowed in the TRA's proposed rules in Chapter 1220-4-13-.07(7).

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- 4 Q. What is the cost of this financial security and the related cost per customer?
  - Since receiving notice of the proposed regulations, I have contacted two insurance A. brokers to assess both the availability and cost of the proposed surety bond language. Mark Effrien of Astro National, Inc. in Oakbrook, Illinois reported that Sheaffer International, L.L.C.'s previous surety would not underwrite the necessary bond without a guarantee from Sheaffer International, L.L.C. and a personal guarantee from one of its principals in the form of a demand note due upon any draws that the surety requires in the case of a draw. Mark Toral, Vice President of the Hub Group, in Glenview, Illinois reported similar results from his inquiries. Mr. Toral further reported that the nature of the surety market is such that the guarantee should not come from another entity and must be personal in nature from an individual with substantial net worth and liquidity. He quoted that potential surety companies would require a minimum annual premium of \$6000-\$7500 (\$25 to \$30 per thousand dollars). In addition, Sheaffer International, L.L.C's controlling owners have priced the cost of this guarantee at the full value of the required bond plus 20% for the price of tying up capital for a one year period of time along with other risks. Pricing at the full value of the bond allows Cartwright Creek to fund a separate bank account which could be used to fully collateralize and replace the personal guarantees over a timeframe of Conversations with two vice-presidents from banks which Sheaffer one year. International, L.L.C. has relationships with, indicated that they would not issue a standby letter of credit based upon Cartwright Creek's credit alone, and instead would also require corporate guarantees and a collateral pledge.

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To provide some background to this position, I have attached copies of the financial reports of Cartwright Creek as of December 31, 2005. These reports show operating losses for the year of almost \$78,000. Sheaffer International, L.L.C. funded this loss through a shareholder loan. For several years CCUC also experienced operating losses which were similarily funded by its owners in the form of a note.

Since the likelihood of a bonding draw for flow exceedance, financial stress, and a large unplanned expenditure is quite high, it must be assumed in any bond pricing. Given the history of operarating losses and lack of operating reserves, Sheaffer International, L.L.C. has had to advance funds to Cartwright Creek to cover repairs to their existing facility. In addition, the facility has had a history of minor permit violations due to high infiltration and inflow ("I&I"). Cartwright Creek's existing NPES have a permit renewal this coming Fall and this situation also has an uncertain financial impact, as funding of the I&I control program is a likely requirement. As a result, Cartwright Creek cannot obtain the required surety without a backup guarantee. A doubling of the rate for one year will produce sufficient cash to fund a Certificate of Deposit in lieu of the surety with the backup corporate guarantee.

It should be noted that Sheaffer International, L.L.C. stands committed to build on the existing site, one of our patented sludge elimination systems at an estimated cost of \$300,000. On February 17, 2006, Cartwright Creek received a letter from the Tennessee Department of Environment and Conservation ("TDEC") authoring authorizing the design and construction of the Sheaffer Sludge Elimination System for use at the wastewater treatment plan. Earlier this month, we had soil borings completed in order to facilitate the system design and have now ascertained that the existing site will accommodate the proposed facility. This system will allow Cartwright Creek to save approximately \$50,000

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per year in reduced sludge handling costs. These savings will allow Cartwright Creek to become self-sustaining on a prospective cash flow basis, although a significant amount of deferred maintenance will still exist. In addition, the proposed technology will significantly reduce the potential for offensive odors from the facility.

Sheaffer International, L.L.C. has formulated a plan to begin addressing the I&I problem. In addition, several property owners in the area recently have approached us with an interest in hooking onto the system and also expressed a willingness to partially contribute to some of these repairs. Sheaffer International, L.L.C. is currently evaluating the feasibility of proceeding with this plan, however we are hesitant to put this capital at-risk in conjunction with the financial security requirements of the TRA's proposed rules.

Sheaffer International, L.L.C. has also sought to expand the operations of Cartwright Creek beyond the existing customer base through several proposed deep cell aerated lagoon projects which are permitted or have permits pendings in Williamson and Robertson County. These projects are scheduled to begin adding customers in the latter half of 2006 and recording their first customer revenues in early 2007. These new projects will help lessen the high administrative burden paid by the approximate 500 current customers of Cartwright Creek. We expect that the total number of customers served by the utility could double within the next five (5) years and triple within the next seven (7). Cartwright Creek's owners intend to provide the required surety funding for these systems, but would be hesitant to put this capital at-risk in conjunction with the approximate \$250,000 surety for the current Grassland facility.

#### Q. Does this conclude your testimony?

#### A. Yes, it does.

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#### **VERIFICATION**

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STATE OF ILLINOIS

COUNTY OF DUPAGE	)	
I, Robert Ian Cochrane, be verification on behalf of Sheaffe testimony and know the content to my knowledge, information and be	hereof; that the same are true	have read the foregoing
	Robert. Con	him
Sworn and subscribed before me	his day of January,	2006.
Notary Public	<u>~</u> ///	"OFFICIAL SEAL" Patricia M. Poirier Notary Public, State of Illinois My Commission Expres 01/14/07
My Commission Expires:	114/07	Children

### **Cartwright Creek, LLC**

#### **Income Statement**

10 Months Ended October 31, 2005

	*	October 51, 2005	
	=========	======	
Income			
Residential revenues	\$155,943.25		
Commercial revenues	44,353.90	22.1%	
Other sewer revenues	615.23	0.3%	
TOTAL Income	200,912.38		
_			
Expenses	55,022,50	27.00/	
Sludge removal expense	55,922.50		
Purchased power	18,940.26		
Chemicals	9,473.51	4.7%	
Materials & supplies	18,040.99		
Engineering	470.00	0.2%	
Plant Management	25,350.00 22,500.00	12.6% 11.2%	
Accounting Repairs & Maint to plant	45,475.61	22.6%	
Legal fees	67.55	0.0%	
Insurance expenses	453.39	0.0%	
Postage	1,494.47	0.2%	
Regulatory commission expense	707.98	0.7%	
Bad debt expense	15.60		
Interest Exp - Smith Note	14,501.01		
Bank charges	1,183.50		
Miscellaneous expense	1,201.76	0.6%	
TOTAL Expenses	215,798.13	107.4%	
OPERATING PROFIT (LOSS)	(14,885.75)	-7.4%	
Other Income & Expenses			
Depreciation	(22,005.00)	-11.0%	
Taxes other than income	(8,435.00)	-4.2%	
Interest & dividend income		0.0%	
Other Income-Gain refinance	12,170.33		
TOTAL Other Income & Expenses	(18,266.00)	-9.1%	
PROFIT(LOSS) BEFORE TAXES	(33,151.75)	-16.5%	
NET PROFIT (LOSS)	(\$33,151.75)	-16.5%	
		======	

## Cartwright Creek, LLC Balance Sheet

October 2005

#### **ASSETS**

Current Assets: Fifth Third Bank - MMA Pinnacle - Operating Customer accounts receivable		\$1,177.20 (864.73) 14,634.97	
TOTAL Current Assets			\$14,947.44
Fixed Assets:			
Utility plant in service		956,947.02	
A/D & amort of utility plant		(765,911.00)	
Utility Plant in Service			
Structures & improvements	\$25,757.36		
Collection sewers - gravity	219,974.97		
Flow measuring devices	5,413.91		
Flow measuring installations	7,160.00		
Receiving wells	95,903.29		
Pumping equipment	127,224.80		
Treatment & disposal equipment	409,085.06		
Plant sewers	11,157.71		
Outfall sewer lines	21,757.52		
Other plant & misc equipment	31,303.40		
Other tangible plant	2,209.00		
Utility plant in service offset	(956,947.02)		
TOTAL Utility plant in service offset		0.00	
TOTAL ounty plant in service offset		0.00	
TOTAL Fixed Assets			191,036.02
Other Assets:			
Misc current & accrued assets		475.80	
TOTAL Other Assets			475.80
TOTAL ASSETS			\$206,459.26
	I IADII ITIEC		=======
	LIABILITIES		
Current Liabilities:			
Accounts payable		\$39,335.83	
Accrued Franchise Tax		468.00	
Accrued Ad Valorem Tax		3,069.00	
Accrued Gross Receipts tax		11,329.00	
Loan from Shareholders - Sheaffer		38,562.13	
TOTAL Current Liabilities			\$92,763.96

#### Attachment 1: Historical Financial Statements

Long-Term Liabilities: Long Term debt - Reese/Steve Smith Note to Shareholder	409,450.72 1,000.00	
TOTAL Long-Term Liabilities		410,450.72
TOTAL LIABILITIES		503,214.68
CA	PITAL	
Other contributed capital - tap fees	1,150,293.31	
Retained earnings (deficit)	(1,413,896.98)	
Year-to-Date Earnings	(33,151.75)	
TOTAL CAPITAL		(296,755.42)
TOTAL LIABILITIES & CAPITAL		\$206,459.26