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REGULATORY AUTH.
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OFFICE OF THE
EXECUTIVE SECRETARY

BEFORE THE TENNESSEE REGULATORY AUTHORITY
NASHVILLE, TENNESSEE

IN RE: APPLICATION OF ALLIED RISER OF TENNESSEE, INC. FOR A CERTIFICATE OF PUBLIC CONVENIENCE AND NECESSITY TO PROVIDE COMPETING LOCAL TELECOMMUNICATIONS SERVICES WITHIN THE STATE OF TENNESSEE	))))))))	**DOCKET NO. 00-00128** A

SUPPLEMENT TO APPLICATION FOR CERTIFICATE OF PUBLIC CONVENIENCE AND NECESSITY TO PROVIDE COMPETING LOCAL TELECOMMUNICATIONS SERVICES

Allied Riser of Tennessee, Inc. ("Allied Riser") respectfully submits this Supplement to its Application for a Certificate of Public Convenience and Necessity in response to an e-mail request received from TRA staff on April 5, 2000 and in response to data requests received from TRA staff on May 16, 2000.

Projected Financial Statements

Attached to Exhibit A are copies of the requested projected financial statements for Allied Riser.

Capital Budget

Attached to Exhibit B are copies of the requested capital budget for Allied Riser.

Small and Minority Owned Telecommunications Business Participation Plan

Attached to Exhibit C is a copy of Allied Riser's Small and Minority Owned Telecommunications Business Participation Plan.

Numbering Issues

1. Allied Riser of Tennessee, Inc. expects its demand for NXXs per NPA to be less than 1,000 within a year of approval of its application. Thus, its demand is relatively small.

2. Allied Riser anticipates that it may request up to three (3) NXXs from NANPA once the footprint is established. This number is subject to change, depending on whether or not problems appear with number portability, and depending on customer response.

3. Allied Riser expects to establish its service footprint in Nashville, Memphis, Knoxville and Chattanooga within the next five years, but this number is subject to change.

4. Allied Riser will sequentially assign telephone numbers within NXXs.

5. Allied Riser will conserve numbering resources by using existing telephone numbers through number portability and by reserving only those numbers it determines are necessary based on existing customer demand.

6. The percentage of fill of an existing NXX is yet to be determined and will be based on rates of growth and use of existing and new telephone numbers.

Tennessee Specific Operational Issues

1. Allied Riser will comply with TCA § 65-21-114 by providing toll-free telephone service for all calls made between two points in the same county. Allied Riser will charge a flat rate for all calls originating and terminating within the same county.

2. Allied Riser is aware of the Tennessee County Wide Calling database maintained by BellSouth and will make sure its telephone numbers are entered on this database.

3. Allied Riser will charge a flat rate for all calls originating and terminating within the same MAC.

4. Allied Riser is aware of the MAC database maintained by BellSouth.

5. Allied Riser initially intends to provide service to its affiliate only, so there will be no complaints. The contact person for Allied Riser is Ried R. Zulager, Secretary, 1700 Pacific Ave., Suite 400, Dallas, TX 75201, (214) 560-4111.

6. Allied Riser does not intend to telemarket its services in Tennessee.

Financial Requirements

Allied Riser understands and will comply with the bond requirements set forth in the Tennessee statutes.

Respectfully submitted this 15th day of June, 2000.

Kirk L. Peterson

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Counsel for Allied Riser of Tennessee, Inc.

EXHIBIT A
PROJECTED FINANCIAL STATEMENTS

Income Stmt & Cash Flow

ARC, Inc.
PROJECTIONS

Projected Income Statement

	Month 1	Month 2	Month 3	Month 4	Month 5	Month 6	Month 7	Month 8	Month 9	Month 10	Month 11	Month 12
Subscription Fees												
Total Subscription Fees	42,009	72,183	77,507	75,324	102,351	149,280	243,196	300,817	405,197	539,642	630,885	777,230
Initiation/Installation Fees	2,576	7,511	3,416	16,875	24,815	24,465	32,055	45,485	64,460	64,810	84,780	85,130
Total Revenue and Installation Fees	44,585	79,694	80,923	92,199	127,166	173,745	275,251	346,302	469,657	604,452	715,665	862,360
Cumulative Total Rev and Install Fees	269,704	349,398	430,320	522,519	649,685	823,430	1,098,681	1,444,983	1,914,640	2,519,092	3,234,757	4,097,117
Network Operations												
Total Network Operations	480,201	515,351	643,127	375,080	376,811	418,428	496,344	644,766	693,780	883,606	918,754	1,087,472
Selling Expenses	250,637	279,033	444,132	345,800	345,800	359,358	386,475	420,371	447,146	498,892	516,742	559,563
Total Selling Expenses	255,678	287,695	453,433	357,475	361,664	382,497	424,170	466,997	509,951	582,536	614,529	680,033
Gross Margin	(691,294)	(723,352)	(1,015,637)	(640,356)	(611,310)	(627,179)	(645,263)	(765,462)	(734,074)	(861,690)	(817,618)	(905,145)
General & Administrative Expenses	1,302,047	1,316,255	1,172,700	1,082,989	1,082,989	1,095,797	1,109,875	1,136,856	1,187,049	1,197,735	1,232,478	1,280,676
Total General & Admin	1,302,047	1,316,255	1,172,700	1,082,989	1,082,989	1,095,797	1,109,875	1,136,856	1,187,049	1,197,735	1,232,478	1,280,676
EBITDA	(1,993,341)	(2,039,607)	(2,188,337)	(1,723,346)	(1,694,299)	(1,722,976)	(1,755,138)	(1,902,318)	(1,921,123)	(2,059,425)	(2,050,096)	(2,185,821)
Cumulative EBITDA	(15,335,474)	(17,375,081)	(19,563,418)	(21,286,764)	(22,981,063)	(24,704,039)	(26,459,177)	(28,361,495)	(30,282,618)	(32,342,043)	(34,392,139)	(36,577,960)
Other Income / Expenses												
Depreciation	19,500	19,500	19,500	116,423	120,734	152,901	206,028	289,423	295,694	374,372	379,750	457,920
Interest / Extraordinary Items	(137,361)	(111,877)	(102,214)	4,909,106	(468,164)	(463,007)	(450,855)	(432,640)	(407,034)	(399,769)	(373,540)	(365,241)
Lease Payments	197,915	227,742	288,554	-	71,449	76,505	89,842	106,101	134,053	137,975	160,231	157,510
Interest Expense	-	-	-	-	1,406,250	1,406,250	1,406,250	1,406,250	1,406,250	1,406,250	1,406,250	1,406,250
Total Other Expenses	80,054	135,365	205,840	5,025,530	1,130,269	1,172,648	1,251,266	1,369,133	1,428,963	1,518,829	1,572,691	1,656,438
Net Income Before Taxes	(2,073,395)	(2,174,972)	(2,394,177)	(6,748,875)	(2,824,568)	(2,895,625)	(3,006,404)	(3,271,451)	(3,350,086)	(3,578,254)	(3,622,787)	(3,842,260)
Income Taxes	(829,358)	(869,989)	(957,671)	(2,699,550)	(1,129,827)	(1,158,250)	(1,202,562)	(1,308,580)	(1,340,034)	(1,431,301)	(1,449,115)	(1,536,904)
Net Income	(1,244,037)	(1,304,983)	(1,436,506)	(4,049,325)	(1,694,741)	(1,737,375)	(1,803,842)	(1,962,870)	(2,010,052)	(2,146,952)	(2,173,672)	(2,305,356)
Cumulative Net Income	(13,946,624)	(15,251,607)	(16,688,113)	(20,737,439)	(22,432,179)	(24,169,554)	(25,973,396)	(27,936,267)	(29,946,318)	(32,093,270)	(34,266,943)	(36,572,299)
Net Income as a % of Total Revenue	-2790%	-1637%	-1775%	-4392%	-1333%	-1000%	-655%	-567%	-428%	-355%	-304%	-267%

ARC, Inc.
PROJECTIONS

Income Stmt & Cash Flow

Projected Income Statement	Month 13	Month 14	Month 15	Month 16	Month 17	Month 18	Month 19	Month 20	Month 21	Month 22	Month 23	Month 24
Subscription Fees												
Total Subscription Fees	987,814	1,268,321	1,409,229	1,714,392	1,885,142	2,220,829	2,521,644	2,840,005	3,177,479	3,530,010	3,901,730	4,279,163
Initiation/Installation Fees	103,755	118,180	130,615	143,695	158,470	171,550	184,980	200,400	216,465	229,250	245,315	249,755
Total Revenue and Installation Fees	1,091,569	1,386,501	1,539,844	1,858,087	2,043,612	2,392,379	2,706,624	3,040,405	3,393,944	3,759,260	4,147,045	4,528,918
Cumulative Total Rev and Install Fees	5,188,680	6,575,187	8,115,031	9,973,118	12,016,730	14,409,109	17,115,733	20,156,138	23,550,082	27,309,342	31,456,386	35,985,304
Network Operations												
Total Network Operations	1,239,533	1,395,067	1,519,300	1,654,967	1,761,038	1,907,017	2,036,586	2,167,322	2,310,487	2,456,726	2,552,220	2,597,750
Selling Expenses	606,773	645,926	673,712	694,551	715,391	743,177	764,017	784,856	812,643	813,482	847,375	847,375
Total Selling Expenses	753,809	834,715	881,309	942,071	989,232	1,067,444	1,127,732	1,184,885	1,244,085	1,316,782	1,365,493	1,417,930
Gross Margin	(901,772)	(843,282)	(860,764)	(718,951)	(706,657)	(582,082)	(457,694)	(311,803)	(160,628)	(14,248)	229,332	513,217
General & Administrative Expenses	1,375,571	1,399,469	1,428,580	1,429,946	1,443,195	1,457,714	1,457,857	1,459,223	1,459,413	1,473,885	1,473,980	1,401,799
Total General & Admin	1,375,571	1,399,469	1,428,580	1,429,946	1,443,195	1,457,714	1,457,857	1,459,223	1,459,413	1,473,885	1,473,980	1,401,799
EBITDA	(2,277,344)	(2,242,751)	(2,289,345)	(2,168,897)	(2,149,852)	(2,039,796)	(1,915,551)	(1,771,026)	(1,620,041)	(1,488,133)	(1,244,648)	(888,562)
Cumulative EBITDA	(38,855,304)	(41,098,055)	(43,387,399)	(45,556,297)	(47,706,148)	(49,745,945)	(51,661,496)	(53,432,521)	(55,052,562)	(56,540,695)	(57,785,343)	(58,673,906)
Other Income / Expenses												
Depreciation	513,393	568,030	624,499	681,376	740,080	799,437	861,186	924,082	986,050	1,050,411	1,083,255	1,093,624
Interest / Extraordinary Items	(337,948)	(315,850)	(293,330)	(270,702)	(247,646)	(224,658)	(201,261)	(177,937)	(154,608)	(131,326)	(108,042)	(91,788)
Lease Payments	175,986	187,422	197,792	208,606	219,055	232,424	247,995	264,136	280,099	294,720	309,872	308,652
Interest Expense	1,406,250	1,406,250	1,406,250	1,406,250	1,596,094	1,596,094	1,596,094	1,596,094	1,596,094	1,596,094	1,596,094	1,596,094
Total Other Expenses	1,757,680	1,845,852	1,935,212	2,025,530	2,307,583	2,403,297	2,504,014	2,606,375	2,707,634	2,809,899	2,881,179	2,906,583
Net Income Before Taxes	(4,035,024)	(4,088,603)	(4,224,556)	(4,194,427)	(4,457,434)	(4,443,093)	(4,419,565)	(4,377,400)	(4,327,675)	(4,298,033)	(4,125,827)	(3,795,145)
Income Taxes	(1,614,010)	(1,635,441)	(1,689,823)	(1,677,771)	(1,782,974)	(1,777,237)	(1,767,826)	(1,750,960)	(1,731,070)	(1,719,213)	(1,650,331)	(1,518,058)
Net Income	(2,421,014)	(2,453,162)	(2,534,734)	(2,516,656)	(2,674,461)	(2,665,856)	(2,651,739)	(2,626,440)	(2,596,605)	(2,578,820)	(2,475,496)	(2,277,087)
Cumulative Net Income	(38,993,313)	(41,446,475)	(43,981,208)	(46,497,865)	(49,172,325)	(51,838,181)	(54,489,920)	(57,116,360)	(59,712,965)	(62,291,785)	(64,767,281)	(67,044,368)
Net Income as a % of Total Revenue	-222%	-177%	-165%	-135%	-131%	-111%	-98%	-86%	-77%	-69%	-60%	-50%

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Income Stmt & Cash Flow

ARC, Inc.
PROJECTIONS

Projected Statement of Cash Flow	Month 1	Month 2	Month 3	Month 4	Month 5	Month 6	Month 7	Month 8	Month 9	Month 10	Month 11	Month 12
Beginning Cash	41,208,214	33,561,223	30,664,240	27,268,175	140,449,320	138,902,077	135,256,550	129,792,131	122,110,187	119,930,635	112,062,013	109,572,272
Add: Net Income	(1,244,037)	(1,304,983)	(1,436,506)	(4,049,325)	(1,694,741)	(1,737,375)	(1,803,842)	(1,962,870)	(2,010,052)	(2,146,952)	(2,171,672)	(2,305,456)
Add: Depreciation	19,500	19,500	19,500	116,423	120,734	152,901	206,028	289,423	295,694	374,372	379,750	457,920
Add: Deferred Interest Expense	-	-	-	-	1,406,250	1,406,250	1,406,250	1,406,250	1,406,250	1,406,250	1,406,250	1,406,250
Decr (Incr) in Accounts Receivable	26	(34,628)	(1,212)	(11,121)	(34,488)	(45,941)	(100,115)	(70,078)	(121,665)	(132,949)	(109,689)	(144,686)
Decr (Incr) in Inventory	130,000	-	-	-	-	-	-	-	-	-	-	-
Decr (Incr) in Deferred Tax Asset	(5,910,393)	(869,989)	(957,671)	(2,699,550)	(1,129,827)	(1,158,250)	(1,202,562)	(1,308,580)	(1,340,034)	(1,431,301)	(1,449,115)	(1,536,904)
Decr (Incr) in Capital Stock	-	-	-	-	-	-	-	-	-	-	-	-
Decr (Incr) in Other Assets	670,171	-	-	(5,000,000)	41,667	41,667	41,667	41,667	41,667	41,667	41,667	41,667
Incr (Decr) in Accounts Payable	(1,102,902)	30,604	55,080	(108,840)	1,708	41,047	76,848	146,389	48,343	187,226	34,666	166,407
Incr (Decr) in Capital Lease Obligation	3,429,959	680,680	1,533,175	1,136,660	551,492	1,455,032	1,773,626	3,049,329	427,919	2,427,927	(296,934)	2,015,594
Incr (Decr) in Long Term Debt	-	-	-	125,000,000	-	-	-	-	-	-	-	-
Decr (Incr) in Capital Assets	'(3,637,314)	(1,426,167)	(2,608,431)	(1,203,103)	(810,037)	(3,800,857)	(5,862,320)	(9,273,473)	(927,672)	(8,594,861)	(322,663)	(8,288,617)
Ending Cash	33,561,223	30,664,240	27,268,175	140,449,320	138,902,077	135,256,550	129,792,131	122,110,187	119,930,635	112,062,013	109,572,272	101,384,546

Income Stmt & Cash Flow

ARC, Inc.
PROJECTIONS

Projected Statement of Cash Flow	Month 13	Month 14	Month 15	Month 16	Month 17	Month 18	Month 19	Month 20	Month 21	Month 22	Month 23	Month 24
Beginning Cash	101,384,546	94,754,919	87,998,958	81,210,594	74,293,795	67,397,400	60,378,312	53,380,992	46,382,523	39,397,763	32,412,673	27,530,347
Add: Net Income	(2,421,014)	(2,453,162)	(2,534,734)	(2,516,656)	(2,674,461)	(2,665,856)	(2,651,739)	(2,626,440)	(2,596,605)	(2,578,820)	(2,475,496)	(2,277,087)
Add: Depreciation	513,393	568,030	624,499	681,376	740,080	799,437	861,186	924,082	986,050	1,050,411	1,083,255	1,093,624
Add: Deferred Interest Expense	1,406,250	1,406,250	1,406,250	1,406,250	1,596,094	1,596,094	1,596,094	1,596,094	1,596,094	1,596,094	1,596,094	1,596,094
Decr (Incr) in Accounts Receivable	(226,069)	(290,892)	(151,242)	(313,883)	(182,984)	(343,989)	(309,941)	(329,208)	(348,696)	(360,311)	(382,473)	(376,642)
Decr (Incr) in Inventory	-	-	-	-	-	-	-	-	-	-	-	-
Decr (Incr) in Deferred Tax Asset	(1,614,010)	(1,635,441)	(1,689,823)	(1,677,771)	(1,782,974)	(1,777,237)	(1,767,826)	(1,750,960)	(1,731,070)	(1,719,213)	(1,650,331)	(1,518,058)
Decr (Incr) in Capital Stock	-	-	-	-	-	-	-	-	-	-	-	-
Decr (Incr) in Other Assets	41,667	41,667	41,667	41,667	41,667	41,667	41,667	41,667	41,667	41,667	41,667	41,667
Incr (Decr) in Accounts Payable	149,978	153,404	122,530	133,809	104,618	143,980	127,794	128,945	141,204	144,235	94,186	44,907
Incr (Decr) in Capital Lease Obligation	1,247,539	1,131,340	1,179,634	1,139,966	1,458,433	1,698,637	1,760,778	1,741,475	1,595,058	1,652,879	(133,037)	(900,304)
Incr (Decr) in Long Term Debt	-	-	-	-	-	-	-	-	-	-	-	-
Decr (Incr) in Capital Assets	(5,727,361)	(5,677,156)	(5,787,146)	(5,811,557)	(6,196,868)	(6,511,818)	(6,655,333)	(6,724,123)	(6,668,461)	(6,812,033)	(3,050,191)	(622,135)
Ending Cash	94,754,919	87,998,958	81,210,594	74,293,795	67,397,400	60,378,312	53,380,992	46,382,523	39,397,763	32,412,673	27,530,347	24,618,413

BASIC SERVICES:

Basic Internet Service				
Penetration Rates:			25.0%	
Subscription Fees:		$	37.95	per desktop
Installation Fees:		$	995.00	
CATV				
Penetration Rates:			2.5%	
Subscription Fees:		$	60	desktop
Installation Fees:		$	350	desktop
COGs				
	Subscription Costs	$	1.83	desktop
E-Mail				
Penetration Rates:			12.5%	
Subscription Fees:		$	5	desktop
COGs				
	Subscription Cost	$	1	desktop
WAN				
Penetration Rates:			1	(per building, 6 month lag beginning Month 13)
Subscription Fees:		$	5,000	per month per building
COGs				
	Transport	$	1,000	
Tele-Conferencing				
Penetration Rates:			18.5%	
Subscription Fees:		$	0.35	minute
COGs				
	Telecom Costs		According to Schedule	
	Direct Equipment Costs - Recurring		According to Schedule	

EXHIBIT B
PROJECTED CAPITAL BUDGET

ARC, Inc.
PROJECTIONS

CAPX

	Month 1	Month 2	Month 3	Month 4	Month 5	Month 6	Month 7	Month 8	Month 9	Month 10	Month 11	Month 12
Capital Assets												
Summary of CapEx & Depreciation												
Gross Capital Assets	15,989,402	17,415,569	20,024,000	21,227,103	22,037,140	25,837,997	31,700,316	40,973,790	41,901,462	50,496,323	50,818,986	59,107,604
Total Accumulated Depreciation	(364,105)	(383,605)	(403,105)	(519,528)	(640,262)	(793,163)	(999,191)	(1,288,614)	(1,584,307)	(1,958,680)	(2,338,430)	(2,796,349)
Net Capital Assets	15,625,297	17,031,964	19,620,895	20,707,574	21,396,877	25,044,834	30,701,125	39,685,176	40,317,154	48,537,643	48,480,557	56,311,254

CAPX

ARC, Inc.
PROJECTIONS

	Month 13	Month 14	Month 15	Month 16	Month 17	Month 18
Capital Assets						
Summary of CapEx & Depreciation						
Gross Capital Assets	64,834,965	70,512,121	76,299,267	82,110,824	88,307,692	94,819,510
Total Accumulated Depreciation	(3,309,742)	(3,877,772)	(4,502,272)	(5,183,648)	(5,923,727)	(6,723,164)
Net Capital Assets	61,525,222	66,634,349	71,796,995	76,927,176	82,383,965	88,096,346

	Month 19	Month 20	Month 21	Month 22	Month 23	Month 24
Capital Assets						
Summary of CapEx & Depreciation						
Gross Capital Assets	101,474,844	108,198,966	114,867,428	121,679,460	124,729,651	125,351,786
Total Accumulated Depreciation	(7,584,350)	(8,508,432)	(9,494,482)	(10,544,893)	(11,628,149)	(12,721,773)
Net Capital Assets	93,890,493	99,690,534	105,372,945	111,134,567	113,101,502	112,630,013

CAPX

ARC, Inc.
PROJECTIONS

	Month 25	Month 26	Month 27	Month 28	Month 29	Month 30	Month 31	Month 32	Month 33	Month 34	Month 35	Month 36
Capital Assets												
Summary of CapEx & Depreciation												
Gross Capital Assets	126,006,961	126,638,183	127,440,945	128,077,861	128,740,475	129,404,452	130,045,959	130,778,996	131,490,500	132,151,951	132,784,094	133,535,895
Total Accumulated Depreciation	(13,826,317)	(14,941,381)	(16,069,825)	(17,208,884)	(18,358,986)	(19,520,155)	(20,692,015)	(21,876,093)	(23,072,029)	(24,278,990)	(25,496,486)	(26,726,512)
Net Capital Assets	112,180,644	111,696,802	111,371,121	110,868,977	110,381,489	109,884,297	109,353,943	108,902,903	108,418,470	107,872,962	107,287,608	106,809,383

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EXHIBIT C
SMALL AND MINORITY OWNED TELECOMMUNICATIONS
BUSINESS PARTICIPATION PLAN OF ALLIED RISER

SMALL AND MINORITY OWNED TELECOMMUNICATIONS BUSINESS PARTICIPATION PLAN FOR ALLIED RISER OF TENNESSEE, INC.

STATEMENT OF PURPOSE

Pursuant to T.C.A. Section 65-5-212, as amended, and as a responsible corporate resident authorized to transact business in the State of Tennessee, Allied Riser of Tennessee, Inc. (Allied Riser) will seek, to the maximum extent feasible, and with due regard to price and quality factors, to purchase goods and services from small and minority owned telecommunications businesses and to provide, to the maximum extent feasible, technical assistance to such businesses.

As defined in Section 65-5-212:

Minority-Owned Business. Minority-owned business shall mean a business which is solely owned, or at least fifty-one percent (51%) of the assets or outstanding stock of which is owned, by an individual who personally manages and controls daily operations of such business, and who is impeded from normal entry into the economic mainstream because of race, religion, sex or national origin and such business has annual gross receipts of less than four million dollars ($4,000,000).

Small Business. Small business shall mean a business with annual gross receipts of less than four million dollars ($4,000,000).

Allied Riser's goal shall be the full and equal participation of such businesses as defined above. Allied Riser shall strive to achieve the purchase of a percentage of Allied Riser's total annual need for Tennessee operations for goods and services from small and minority owned telecommunications businesses as defined above, which is equal to the percentage of small and minority owned telecommunications suppliers doing business in Allied Riser 's service territory, providing such goods and services are offered on a market competitive basis.

This Plan is a statement of objectives and is not intended to create any legal obligation of ALLIED RISER OF TENNESSEE, INC.

PARTICIPATION PLAN

Allied Riser will advise all personnel of the existence of this Plan and of Allied Riser's goals established in this Plan.

The Board of Directors of Allied Riser will designate an employee to be the plan administrator and to have the responsibility of developing policies and procedures to allow for the success of Allied Riser's efforts to purchase goods and services from small and minority owned telecommunications businesses.

Allied Riser's plan administrator will exercise diligence and sensitivity to ensure that opportunities to small and minority owned telecommunications businesses for doing business with Allied Riser are equivalent to those provided to those entities which are not small or minority owned.

The administrator's responsibilities will include:

1. Maintaining an updated plan in full compliance with T.C.A. § 65-6-212 and the rules and orders of the Tennessee Regulatory Authority;

2. Establishing and developing policies and procedures as may be necessary for the successful implementation of the plan;

3. Preparing and submitting such forms as may be required by the Tennessee Regulatory Authority, including the filing of annual updates;

4. Serving as the primary liaison to and cooperate with the Tennessee Regulatory Authority, other agencies of the State of Tennessee, and small and minority-owned businesses as defined in Section 65-6-212;

5. Surveying opportunities to use small and minority-owned businesses and encouraging such businesses to participate in and bid on contracts and subcontracts;

6. Providing records and reports and cooperate in any authorized surveys as required by the Tennessee Regulatory Authority;

7. Establishing a record-keeping system to track qualified small and minority-owned businesses and efforts to use such businesses as may be necessary;

8. Providing information and educational activities to employees of Allied Riser and training such persons to seek out, encourage, and promote the use of small and minority-owned businesses as may be necessary and appropriate for the operation of the company.

In performance of these duties, the administrator of the plan may include as resources the Chambers of Commerce, the Tennessee Department of Economic and Community Development, and local and national associations and Minority Supplier Development Councils. The administrator will also maintain records relating to the plan as may be necessary and appropriate and submit reports in connection with the plan as required by the Tennessee Regulatory Authority.